¥C?	" 9	90	Return of Or Under section 501(c	;), 527, or	4947(a)(1) of the Interna	I Reve	nue Code (except black		ax	OMB No. 1545-0047
		of the Treasury	The organization m		nefit trust or private four use a copy of this return		,	ement	s	Open to Public Inspection
		nue Service 2006 calendary	/ear, or tax year beginning		L 1, 2006		inding JUN 30		007	
_	Check if	CN	ame of organization	0.0.	<u> </u>			r		identification number
	applicab		and of organization					D LIII	p.0901	
	Addre	print or GE	ORGE MASON_UNIV	ERSI	TY FOUNDATI	DN,	INC.	5	4-1	603842
	Name	type. N	umber and street (or P.O. box if m						· · · · ·	number
	Initial	Specific 44	00 UNIVERSITY D			,	D201)993-8850
	Final	tions. C	ity or town, state or country, and 2	ZIP + 4						ethod: Cash X Accrual
	Amen	^{ded} FA		0 - 44					Other (specify	
	Applic pendir	ng • Section ng must a	n 501(c)(3) organizations and 49 attach a completed Schedule A (F	947(a)(1) Form 990	nonexempt charitable tru or 990-EZ).	sts				ction 527 organizations.
							H(a) Is this a group r			
			MU.EDU/DEVELOPM			527	H(b) If "Yes," enter nu H(c) Are all affiliates i			ates▶ <u>N/A</u> N/A ∑Yes ∑No
					and the second se		(If "No," attach a	list.)		
			he organization is not a 509(a)(3) t more than \$25,000. A return is n			55	H(d) is this a separate ganization cover	e retur	n filed a grou	by an or- o ruling? Yes XNo
			be sure to file a complete return.	orrequire			I Group Exemptio			
										ation is not required to attach
L	Gross re	eceipts: Add lines	; 6b, 8b, 9b, and 10b to line 12 🕨		51,019,24	10.	Sch. B (Form 99			
_	art I		Expenses, and Change				ances			
	1	Contributions,	gifts, grants, and similar amounts	received:						
	a	Contributions	to donor advised funds			1a				
	b	Direct public s	upport (not included on line 1a)			1b	21,134,3	59.		
	c		support (not included on line 1a)			1c				
	d		ontributions (grants) (not included			1d				
	e		s 1a through 1d) (cash \$2					· · · · · ·	<u>1e</u>	21,134,359.
	2	*	ce revenue including government		•	,			2	4,065,841.
	3		ues and assessments					1	3	
	4	• • • •							4	2 115 220
	5	Dividends and	interest from securities		1 מיניאריבאנים		-2 520 21	71	5	2,415,228.
	6 a	Gross rents	S. penses	EE 21	ATEMENT I	6a 6b	<2,528,3	/ 1 •	>	
	b c		me or (loss). Subtract line 6b fron				L		6c	<2,528,371.
anı	7		ent income (describe SER '						7	322,235.
evenue	, 8 a		from sales of assets other		(A) Securities		(B) Other			
Re	υu				25,026,643.	8a	6,50	00.		
	b		ther basis and sales expenses		23,030,417.					
	C		attach schedule)				6,50	00.		
	d		s). Combine line 8c, columns (A)				STMT	3	8 d	2,002,726.
	9	Special events	and activities (attach schedule). If	any amou	nt is from gaming , check	here 🕽				
	а		ciuding \$			9a				
	b		eenses other than fundraising exp			9b				
	C		loss) from special events. Subtra				••••••	····· -	9c	
	10 a		nventory, less returns and allowa			10a				
	b		oods sold				10-		40	
	C		(loss) from sales of inventory (atta						10c	
	11		from Part VII, line 103) Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d,						11 12	<u>576,805.</u> 27,988,823.
	12								13	18,931,213.
es	13 14	Management	es (from line 44, column (B)) nd general (from line 44, column (C))			••••••	···· -	14	2,220,222.
Expenses	14								15	402,116.
xb	16								16	102/110.
	17		Add lines 16 and 44, column (A					E	17	21,553,551.
	18		it) for the year. Subtract line 17 fr					1	18	6,435,272.
ets	19		nd balances at beginning of year (19	107,611,565.
Net Assets	20		n net assets or fund balances (att						20	9,424,404.
	21		nd balances at end of year. Comb						21	123,471,241.
62300 01-18-	1 •07	LHA For Priva	icy Act and Paperwork Reduction	Act Notic	e, see the separate instr	uctions	3 .			Form 990 (2006)

1 18290207 747582 GMUFOUND 2006.08000 GEORGE MASON UNIVERSITY FOU GMUFOUN1

Form 990 (2006) GEORGE 1	MAS	ON UNIVERSITY	Y FOUNDATION,	INC. 54-1	603842 Page 2
			mn (A). Columns (B), (C), ar 47(a)(1) nonexempt charitab		
Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds					
(attach schedule)					
(cash \$0 • noncash \$().				
If this amount includes foreign grants, check here 🕨 📘	22;	a			
22b Other grants and allocations (attach schedu	ıle)				
(cash \$0 _ noncash \$().)				
If this amount includes foreign grants, check here 🕨 📘	221)			
23 Specific assistance to individuals (attach					
schedule)	. 23				
24 Benefits paid to or for members (attach					
schedule)	. 24				
25a Compensation of current officers, directors, key					•
employees, etc. listed in Part V-A	. 25a	0.	0.	0.	0.
b Compensation of former officers, directors, key		0	0	0	0
employees, etc. listed in Part V-B		0.	0.	0.	0.
c Compensation and other distributions, not include	∋d				
above, to disqualified persons (as defined under					
section 4958(f)(1)) and persons described in $1052(1)(2)$					
section 4958(c)(3)(B)	250				
26 Salaries and wages of employees not					
included on lines 25a, b, and c	26				·
27 Pension plan contributions not included on	07				
lines 25a, b, and c	. 27				Man,
28 Employee benefits not included on lines	28				
25a - 27					
29 Payroll taxes					
 Professional fundraising fees Accounting fees 		56,304.		56,304.	
32 Legal fees		75,108.		75,108.	
33 Supplies	·	199,371.		7,299.	9,776.
34 Telephone		6,607.			
35 Postage and shipping		24,892.	17,671.	1,403.	5,818.
36 Occupancy		2,653,731.	2,123,448.	530,283.	
37 Equipment rental and maintenance		195,176.	93,988.	99,717.	1,471.
38 Printing and publications		62,070.			7,984.
39 Travel		623,384.			8,843.
40 Conferences, conventions, and meetings		650,344.		8,353.	
41 Interest	41				
2 Depreciation, depletion, etc. (attach schedule)		1,472,991.	1,092,293.	380,698.	
13 Other expenses not covered above (itemize) a	43a				
b	43b				
c	43c				
d	43d				
e	43e				
f	43f				
g SEE STATEMENT 5	43g	15,533,573.	14,104,292.	1,061,057.	368,224.
4 Total functional expenses. Add lines 22a through			-		
43g. (Organizations completing columns (B)-(D),					
carry these totals to lines 13-15)	44	21,553,551.	18,931,213.	2,220,222.	402,116.
loint Costs. Check 🕨 🔲 if you are following					
re any joint costs from a combined educational campa	-		oorted in (B) Program servic	es? 🚬 🕨 🗌	Yes X No
"Yes," enter (i) the aggregate amount of these joint co					<u>N/A</u> ;
ii) the amount allocated to Management and general S	3	N/A ; and (iv) the amount allocated to I	Fundraising \$	N/A
23011 1-23-07	_				Form 990 (2006)
			2		

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Form 990 ((2006)	GEORGE	MASON	UNIVERSITY	FOUNDATION,	INC.	54-1603842	Page 3
Part III	Statement of	Program Se	ervice Ac	complishments (S	See the instructions.)			_

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

W	hat is the organization's primary exempt purpose? SEE STATEMENT 6	Program Service Expenses
cli	l organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of ents served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) ganizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
а	SCHOLARSHIPS, AWARDS, REIMBURSED EXPENSES & SUPPORT EXPENSES: THE FOUNDATION'S MAJOR PROGRAM ACTIVITY IS TO DISPERSE DESIGNATED FUNDS IN SUPPORT OF SCHOLARSHIPS, FELLOWSHIPS, AWARDS & GENERAL OPERATING EXPENSES OF THE UNIVERSITY'S ACADEMIC AND OTHER DEPARTMENTS.	
b	(Grants and allocations \$) If this amount includes foreign grants, check here ▶ ∟	18,931,213.
c	(Grants and allocations \$) If this amount includes foreign grants, check here ▶ □	
d	(Grants and allocations \$) If this amount includes foreign grants, check here ► □	
	(Grants and allocations \$) If this amount includes foreign grants, check here Other program services (attach schedule) (Grants and allocations \$) If this amount includes foreign grants, check here Total of Program Service Expenses (should equal line 44, column (B), Program services) >	18,931,213.
•		

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3

Part IV Balance Sheets (See the instructions.) Note: Where requires, statesheet schedules and amounts within the description column should be for end-or-year amounts only. (A) Beglinning of year 45 Cash - non-interest-bearing 2,775.45 46 Savings and temporary cash investments 4,050,250.46 47 a Accounts receivable 47a b Less: allowance for doubtful accounts 47a 48 14,421,151. 10,467,897.48 49 Grants receivable 48a 50 a Receivables from current and former officers. directors, trustees, and 50a 49 Grants receivable 51a 50a 51 a Other notes and bans receivable 51a 51a 52 Inventories for sale or use 51a 51a 53 Prepaid expenses and deferred charges 53a 53a 54 a Investments - ubicity/raded securities 57TT 11,03,748 55a 55 Investments - ubicity/raded securities 57TT 55a 55a 55 a Investments - ubicity/raded securities 572,1567.56 55a 56 Investments - ubicity/raded securities 57TT	-1603842 Page 4
46 Savings and temporary cash investments 4,050,250,46 47 a Accounts receivable 47a b Less: allowance for doubtiful accounts 47b 48 a Pledges receivable 48a 14,421,151. b Less: allowance for doubtiful accounts 48b 2,789,353. 10,467,897.48c 49 Grants receivable 48b 2,789,353. 10,467,897.48c 49 Grants receivables from current and former officers, directors, trustees, and key employees 50a b Receivables from other disqualified persons (as defined under section 4958(0(1)) and persons described in section 4958(0(3)(8) 50b 51 a Other notes and loans receivable 51a 51b 52 Investments - publicly-traded securities STMT.8. Cost X FMV 32,253,898.54b 54 a Investments - und, buildings, and STMT 7 equipment: basis 55a b Less: accumulated depreciation 55b 55c b Less: accumulated depreciation STMT 10 57a 111,03,748.103,445,551.57c 56 Investments - induction STMT 10 57b 112,925,358.58c 52 57 a Land, buildings, and equipment: b	(B) End of year
46 Savings and temporary cash investments 4,050,250,46 47 a Accounts receivable 47a b Less: allowance for doubtful accounts 47b 48 a Pledges receivable 48a 14,421,151. b Less: allowance for doubtful accounts 48b 2,789,353. 10,467,897.48c 49 Grants receivable 48b 2,789,353. 10,467,897.48c 49 Grants receivables from current and former officers, directors, trustees, and key employees 50a b Receivables from other disqualified persons (as defined under section 4958(0)(1)) and persons described in section 4958(0)(3(6) 50b 51 a Other notes and loans receivable 51a 51b 52 Investments - publicly-traded securities STMT. 8. Cost X FMV 52,756,296.54a 54 a Investments - other securities STMT 7 32,253,898.54b 54 55 a Investments - other SEE STATEMENT 9. 572,567.56 56 Investments - other SEE STATEMENT 9. 572,567.56 57 a Land, buildings, and equipment: basis 57a 111,03,748.103,445,551.57 57c 58 </td <td>7 105</td>	7 105
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55 a Investments - land, buildings, and STMT 7 equipment: basis 55a 55a b Less: accumulated depreciation 55b 56 Investments - other SEE 57 a Land, buildings, and equipment: basis 57a 116,315,805. b Less: accumulated depreciation STMT 10 57b 11,103,748. 103,445,551. 57c 58 Other assets, including program-related investments (describe ▶ SEE STATEMENT 11,985,358. 58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592. 59 60 Accounts payable and accrued expenses 5,271,878. 60 61 Grants payable 61 2,234,122. 62 63 Loans from officers, directors, trustees, and key employees 63 32,995,000. 64a 64 a Tax-exempt bond liabilities SEE STATEMENT 14 3,237,912. 65 65 Other liabilities. Add lines 60 through 65 109,923,027. 66 109,923,027. 66 66 Total liabilities. Add lines 73 and 74. X and complete lines<	
equipment: basis 55a b Less: accumulated depreciation 55b 56 Investments - other SEE STATEMENT 9 572,567.66 57 a Land, buildings, and equipment: basis 57a 116,315,805. b b Less: accumulated depreciation STMT 10 57b 11,103,748.103,445,551.57c 57c 58 Other assets, including program-related investments (describe ▶ SEE STATEMENT 11 11,985,358.58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 59 60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 1.3 3,237,912.65 65 Other liabilities (describe ▶ SEE STATEMENT 14 3,237,912.65 66 Total liabilities. Add lines 60 through 65 109,923,027.66 109,923,027.66 67 Torough 69 and lines 73 and 74. X and complete lines 67 through 69 and lines 73 and 74. <	36,768,940.
56 Investments - other SEE STATEMENT 9 572,567.56 57 a Land, buildings, and equipment: basis 57a 116,315,805. 103,445,551.57c b Less: accumulated depreciation STMT 10 57b 11,103,748.103,445,551.57c 58 Other assets, including program-related investments (describe) SEE STATEMENT 11,985,358.58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 59 60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe) SEE STATEMENT 14 66 Total liabilities. Add lines 60 through 65 109,923,027.66 66 0rganizations that follow SFAS 117, check here X and complete lines 67 67 through 69 and lines 73 and 74. <t< td=""><td></td></t<>	
56 Investments - other SEE STATEMENT 9 572,567.56 57 a Land, buildings, and equipment: basis 57a 116,315,805. 103,445,551.57c b Less: accumulated depreciation STMT 10 57b 11,103,748.103,445,551.57c 58 Other assets, including program-related investments (describe) SEE STATEMENT 11,985,358.58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 59 60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe) SEE STATEMENT 14 66 Total liabilities. Add lines 60 through 65 109,923,027.66 66 0rganizations that follow SFAS 117, check here X and complete lines 67 67 through 69 and lines 73 and 74. <t< td=""><td></td></t<>	
57 a Land, buildings, and equipment: basis 57a 116,315,805. b Less: accumulated depreciation STMT 10 57b 11,103,748. 103,445,551. 57c 58 Other assets, including program-related investments (describe ▶ SEE STATEMENT 11,985,358. 58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592. 59 60 Accounts payable and accrued expenses 5,271,878. 60 61 Grants payable 61 62 Deferred revenue 2,234,122. 62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 32,995,000. 64a b Mortgages and other notes payable STMT 13 66,184,115. 64b 65 Other liabilities (describe ▶ SEE STATEMENT 14 3,237,912. 65 66 Total liabilities. Add lines 60 through 65 109,923,027. 66 109,923,027. 66 67 thorough 69 and lines 73 and 74. X and complete lines 67 67	572,567.
58 Other assets, including program-related investments (describe ▶ SEE STATEMENT 11 11,985,358.58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities. Add lines 60 through 65 109,923,027.66 0 Organizations that follow SFAS 117, check here ▶ X	
(describe ▶ SEE STATEMENT 11 11,985,358.58 58 59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 59 60 Accounts payable and accrued expenses 5,271,878.60 61 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe ▶ SEE STATEMENT 14) 66 Total liabilities. Add lines 60 through 65 109,923,027.66 0 Organizations that follow SFAS 117, check here ▶ X and complete lines 67 through 69 and lines 73 and 74.	105,212,057.
59 Total assets (must equal line 74). Add lines 45 through 58 217,534,592.59 60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe) SEE STATEMENT 14) 3,237,912.65 66 Total liabilities. Add lines 60 through 65 109,923,027.66 0rganizations that follow SFAS 117, check here X and complete lines 67 through 69 and lines 73 and 74.	17 501 507
60 Accounts payable and accrued expenses 5,271,878.60 61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe ► SEE STATEMENT 14) 66 Total liabilities. Add lines 60 through 65 109,923,027.66 0 Organizations that follow SFAS 117, check here ► X and complete lines 67 through 69 and lines 73 and 74. X	17,581,537.
61 Grants payable 61 62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe ► SEE STATEMENT 14) 66 Total liabilities. Add lines 60 through 65 109,923,027.66 0 Organizations that follow SFAS 117, check here ► X and complete lines 67 through 69 and lines 73 and 74. 109,923,027.66	2,616,855.
62 Deferred revenue 2,234,122.62 63 Loans from officers, directors, trustees, and key employees 63 64 a Tax-exempt bond liabilities STMT 12 b Mortgages and other notes payable STMT 13 65 Other liabilities (describe ► SEE STATEMENT 14) 66 Total liabilities. Add lines 60 through 65 109,923,027.66 0 Organizations that follow SFAS 117, check here ► X and complete lines 67 through 69 and lines 73 and 74. X	
65 Other liabilities (describe ► SEE STATEMENT 14) 3,237,912.65 66 Total liabilities. Add lines 60 through 65 109,923,027.66 Organizations that follow SFAS 117, check here ► 67 through 69 and lines 73 and 74.	2,033,975.
65 Other liabilities (describe ► SEE STATEMENT 14) 3,237,912.65 66 Total liabilities. Add lines 60 through 65 109,923,027.66 Organizations that follow SFAS 117, check here ► 67 through 69 and lines 73 and 74.	
65 Other liabilities (describe ► SEE STATEMENT 14) 3,237,912.65 66 Total liabilities. Add lines 60 through 65 109,923,027.66 Organizations that follow SFAS 117, check here ► 67 through 69 and lines 73 and 74.	32,070,000.
66 Total liabilities. Add lines 60 through 65 109,923,027.66 Organizations that follow SFAS 117, check here ► X and complete lines 67 through 69 and lines 73 and 74.	<u>69,800,000.</u> <u>4,140,543.</u>
Organizations that follow SFAS 117, check here ► X and complete lines 67 through 69 and lines 73 and 74.	<u> </u>
67 through 69 and lines 73 and 74.	110,661,373.
67 through 69 and lines 73 and 74. 6,670,554.67 67 Unrestricted 50,491,009.68 68 Temporarily restricted 50,450,002.69 69 Permanently restricted 50,450,002.69	
67 Unrestricted 6,670,554.67 68 Temporarily restricted 50,491,009.68 69 Permanently restricted 50,450,002.69	
69 Permanently restricted 69 Comparison of the set follow SEAS 117 shade here	4,812,657.
Comparison of the state of the	<u>63,466,069.</u> 55,192,515.
- I Urganizations that do not follow SFAS 11/, check here 💌 🔄 and	
complete lines 70 through 74.	
70 Capital stock, trust principal, or current funds 70	
71 Paid-in or capital surplus, or land, building, and equipment fund 71	
72 Retained earnings, endowment, accumulated income, or other funds 72	
2 73 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72. (Column (A) must equal line 19 and column (B) must equal line 21) 107,611,565.	123,471,241.
74 Total liabilities and net assets/fund balances. Add lines 66 and 73 217,534,592. 74	234,132,614.

Form **990** (2006)

623031 01-20-07

For	m 990 (2006) GEORGE MASON UNIVERS	ITY FOUNDATION	, INC.	54-	1603	842	Page 5
Pa	art IV-A Reconciliation of Revenue per Audited Fina	ancial Statements Wi	th Revenue	per Re	eturn (S	ee the	
	instructions.)				1 1 1 1		
а	Total revenue, gains, and other support per audited financial stateme	ents			a 44	,178,	745.
b	Amounts included on line a but not on Part I, line 12:	1					
1			1 7,037,	376.			
2	Donated services and use of facilities						
3	Recoveries of prior year grants	<u>b</u>					
4						1	• • •
	Add lines b1 through b4					,189,	
C	Subtract line b from line a				c 27	,988,	823.
d	Amounts included on Part I, line 12, but not on line a:	1	I				
1	Investment expenses not included on Part I, line 6b	I					
2	Other (specify):		-	_			
	Add lines d1 and d2				d		0.
e	Total revenue (Part I, line 12). Add lines c and d art IV-B Reconciliation of Expenses per Audited Fina	annial Statements W	th Expanses		e 27	988,	823.
Pa			4.e				
а	Total expenses and losses per audited financial statements				a 29,	950,	922.
b	Amounts included on line a but not on Part I, line 17:	1.	. [
1	Donated services and use of facilities						
2	Prior year adjustments reported on Part I, line 20						
3	Losses reported on Part I, line 20						
4			8,397,3			207	0.01
	Add lines b1 through b4					<u>397,</u>	
С	Subtract line b from line a	· · · · · · · · · · · · · · · · · · ·			c 21,	553,	551.
d	Amounts included on Part I, line 17, but not on line a:						
2	Other (specify):						0
	Add lines d1 and d2				d e 21,	EE2	0.
e Da	Total expenses (Part I, line 17). Add lines c and d rt V-A Current Officers, Directors, Trustees, and Ke		n person who wa	s an of	e ZL,	SSS,	100
	or key employee at any time during the year even if they we	ere not compensated.) (See	the instructions.)			,
		(B) Title and average hours per week devoted to position	(C) Compensation	(D)Con	tributions to	(E) Ex	pense
	(A) Name and address	per week devoted to	(If not paid, enter -0)	plans	& deferred sation plans	accour other allo	nt and Swances
SE	E STATEMENT 17		Ο.		Ο.		0.
<u>D1</u> .							
_				1			

Form **990** (2006)

623041 01-18-07

Form 990 (20				54-160	384		Page
5	Current Officers, Directors, Trustees, and K					Yes	s N
	he total number of officers, directors, and trustees permitted	-					
meetin	gs			38			
	y officers, directors, trustees, or key employees listed in Form						
listed in	n Schedule A, Part I, or highest compensated professional ar	d other independent cont	ractors listed in Sc	hedule A,			
	A or II-B, related to each other through family or business rela ividuals and explains the relationship(s)			dentilles	75b		x
					150		
	officers, directors, trustees, or key employees listed in Form n Schedule A, Part I, or highest compensated professional an						
	A or II-B, receive compensation from any other organizations,						Ì
	ation? See the instructions for the definition of "related organ		SEE STATEM		75c	X	
lf "Yes,	" attach a statement that includes the information described	in the instructions.					
	ne organization have a written conflict of interest policy?				75d		Ĺ.
Part V-B							
	Benefits (If any former officer, director, trustee, or key er the year, list that person below and enter the amount of co						
			(C) Compensation	(D) Contribution	sto (E) Exp	
	(A) Name and address	(B) Loans and Advances	(if not paid, enter -0-)	employee bene plans & deferre	fit a	iccount	t and
	NONE		01101-0-)	compensation pl	ansiulli		vallee
					ŀ		
					Ì		
Part VI (Other Information (See the instructions.)					Yes	No
6 Did the	organization make a change in its activities or methods of cor	nducting activities? If "Yes	," attach a detailed	Ł			
	nt of each change				76		Х
	y changes made in the organizing or governing documents b	ut not reported to the IRS'	?		77	X	
	attach a conformed copy of the changes.		averad by the set		70	v	
	organization have unrelated business gross income of \$1,000			í	78a 78b	X X	
	has it filed a tax return on Form 990-T for this year?	uction during the year? If "			780	<u>A</u>	Х
	ganization related (other than by association with a statewide			[**
	ship, governing bodies, trustees, officers, etc., to any other e	-		(80a	x	
	enter the name of the organization GEORGE MASO						
		and check whether it is	🕻 exempt or 🗌	nonexempt			
1 a Enter dir	ect or indirect political expenditures. (See line 81 instructions	s.)	81a	0.			
b Did the c	organization file Form 1120-POL for this year?				81b	000	X
					Form	990 ()	2006)

623161/01-18-07

b	rt VI Other Information (continued)		Yes	N
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially		1	
	less than fair rental value?	82a		X
b	If "Yes," you may indicate the value of these items here. Do not include this			
	amount as revenue in Part I or as an expense in Part II.			
	(See instructions in Part III.) 82b N/A			
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a		
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?		X	
34 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		Χ
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not			
	tax deductible? N/A	84b		
5	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members? N/A	85a		
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? <u>N/A</u>	85b		
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a			
	waiver for proxy tax owed for the prior year.			
С	Dues, assessments, and similar amounts from members 85c N/A			
d	Section 162(e) lobbying and political expenditures 85d N/A			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f			
	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the			
	following tax year? N/A	85h		
6	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on			
	line 12 86a N/A			
b	Gross receipts, included on line 12, for public use of club facilities 86b N/A			
,	501(c)(12) organizations. Enter: a Gross income from members or shareholders 87a N/A			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.) 87b N/A			
a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			
	or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?			
	If "Yes," complete Part IX	88a	Х	
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Part XI	88b		Х
a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:			
	section 4911▶ 0 . ; section 4912 ▶ 0 . ; section 4955 ▶ 0 .			
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit		[
	transaction during the year or did it become aware of an excess benefit transaction from a prior year?			
	If "Yes," attach a statement explaining each transaction	89b		Х
С	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under			
	sections 4912, 4955, and 4958			
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization			
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	89e		Х
f	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f		Х
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization,		-	
	or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	89g		Х
а	List the states with which a copy of this return is filed $\blacktriangleright VA$			
b	Number of employees employed in the pay period that includes March 12, 2006 90b			0
а	The books are in care of ▶ THE FOUNDATION Telephone no. ▶ 703–99	3-88	50	
	Located at ▶ 4400 UNIVERSITY DRIVE, FAIRFAX, VA ZIP+4 ▶ 2	2030	-44	
	At any time during the calendar year, did the organization have an interest in or a signature or other authority over		'es	
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b		Χ
	f "Yes," enter the name of the foreign country N/A			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
	and Financial Accounts.		1	

Form **990** (2006)

623162/01-18-07

Form 990 (2006) GEORGE MASO Part VI Other Information (continued)	N UNIVE	RSITY FOUNDA	ATION	I, INC. 54-1	1603842 Page 8 Yes No
c At any time during the calendar year, did the org	anization mair	ntain an office outside c	of the Uni	ted States?	91c X
If "Yes," enter the name of the foreign country		N/A			
92 Section 4947(a)(1) nonexempt charitable trusts fi			heck her	re	
and enter the amount of tax-exempt interest rece					N/A
Part VII Analysis of Income-Producing	Activities	See the instructions.)			
Note: Enter gross amounts unless otherwise		ed business income	Exclude	d by section 512, 513, or 514	(E)
indicated.	(A)	(B)	(C) Exclu-	(D)	Related or exempt
93 Program service revenue:	Business code	Amount	sion	Amount	function income
a RENTAL INCOME FROM					
b GMU/STUDENTS			16	4,065,841.	
c			1		
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	2,415,228.	
97 Net rental income or (loss) from real estate:					
a debt-financed property	531110	<2,515,224.	>		
b not debt-financed property					<13,147.>
98 Net rental income or (loss) from personal property					
99 Other investment income			14	322,235.	
100 Gain or (loss) from sales of assets					
other than inventory			18	2,002,726.	
101 Net income or (loss) from special events					······
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a TRUST INCOME					576,785.
b OTHER INCOME		·····			20.
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		<2,515,224.	>	8,806,030.	563,658.
105 Total (add line 104, columns (B), (D), and (E))				▶_	6,854,464.
Note: Line 105 plus line 1e, Part I, should equal the amo					
Part VIII Relationship of Activities to the	Accompli	shment of Exemp	t Purpo	oses (See the instruction	ns.)
Line No. Explain how each activity for which income is rep	orted in column	(E) of Part VII contributed	importan	tly to the accomplishment of	the organization's
igvee exempt purposes (other than by providing funds	for such purpos	es).			
103A INCOME FROM RETIREMENT	ANNUITI	ES			
103B OTHER INCOME FROM ACTIV	TTIES 7	THAT PROMOTE	THE	UNIVERSITY	
Part IX Information Regarding Taxable	Subsidiari		ed Enti		
(A) (B) Name, address, and EIN of corporation, Percentage of		(C) Nature of activities		(D) Total income	(E) End-of-year
Name, address, and EIN of corporation, partnership, or disregarded entity ownership intere	st			TOTAL INCOME	assets
SEE STATEMENT 19	%				
	%				
	%				
	%				
Part X Information Regarding Transfer	s Associat	ed with Personal	Benefit	t Contracts (See the in	nstructions.)
(a) Did the organization, during the year, receive any funds,				benefit contract?	Yes X No
(b) Did the organization, during the year, pay premiums, dire	ectly or indirectly	, on a personal benefit cor	ntract?		Yes X No
Note: If "Yes" to (b), file Form 8870 and Form 4720 (se	e instructions).		x x x 1000 x	
					Form 990 (2006)

623163 01-18-07

	990 (2006) GEORGE MASON UNIVERSITY t XI Information Regarding Transfers To and From C	Controlled Entitie	N , INC . $54-16$ S . Complete only if the organ	503842 Page 9 anization is a
<u></u>	controlling organization as defined in section 512(b)(13).	N/A		Yes No
106	Did the reporting organization make any transfers to a controlled entity a	as defined in section 5	512(b)(13) of the Code? if "Ye	
	complete the schedule below for each controlled entity.			
	(A)	(B) Employer	(C)	(D)
	Name, address, of each	Employer Identification	Description of	Amount of
	controlled entity	Number	transfer	transfer
-				
a				
b -				
-				
с _				
	Totals			Yes No
107	Did the reporting organization receive any transfers from a controlled en	titv as defined in secti	on 512(b)(13) of the Code? I	
	complete the schedule below for each controlled entity.			
	(A)	(B)	(C)	(D)
	Name, address, of each	Employer Identification	Description of	Amount of
	controlled entity	Number	transfer	transfer
-				
a -				
b				
_				
c _				
	Totals			
				Yes No
108 I	Did the organization have a binding written contract in effect on August 1	7, 2006, covering the i	interest, rents, royalties, and	
	annuities described in question 107 above?			
	Under penalties of perjury, I declare that I have examined this return including accompanyin and complete Declaration of preparer other than officer) abased on all information of which	ng schedules and statements, n preparer has any knowledge	and to the best of my knowledge and	i belief, it is true, correct,
Please			1×2/12/	
Sign	Signature of officer		/Date	
Here	Resident David A.K	00	,	
	Type or print name and title			
n_:4	Preparer's			SN or PTIN (See Gen. Inst. X)
Paid Prenarc	signature		ployed	
Prepare Use Onl	vours if EATZGERAZD, SNYDER & CO.,	P.C.	EIN ►	
200 011	self-employed), 7900 WESTPARK DRIVE, SUITE	: 720		
	ZIP+4 MCLEAN, VA 22102		Phone no. 🕨 (703	
				Form 990 (2006)

623164/01-26-07

9

SCHEDULE A

(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service	 MUST be completed by the above organ 		,	7	
Name of the organization					ntification number
-	GEORGE MASON UNIVERSITY F		NC	54 1603	
	ensation of the Five Highest Paid Emp				
	2 of the instructions. List each one. If there are none, er				
	d address of each employee paid	(b) Title and average hours		(d) Contributions	s to (e) Expense
· · ·	more than \$50,000	per week devoted to position	(c) Compensation	employee bene plans & deferre compensation	account and other
		poortion			
NONE					
~					
Total number of other emplo	vees paid				
		0			
	ensation of the Five Highest Paid Inde			onal Servi	ces
(See page	2 of the instructions. List each one (whether individuals	or firms). If there are none,	enter "None.")		
(a) Name ar	nd address of each independent contractor paid more tha	in \$50.000	(b) Type of s	ervice	(c) Compensation
			(6) (9)		
ORR PARTNERS					
	V PARK DRIVE, FALLS CHURC	H, VA 22042,0	CONSULTANT	<u>S</u>	5556957.
	JCTION GROUP, LLC				
	GETOWN RD, BETHESDA, MD	20814-6196 (CONTRUCTIC	N	525,119.
PATTON BOGGS					101 100
	F, NW, WASHINGTON, DC 200		LEGAL SERV		181,433.
KLNB RETAIL,	LLC		COMMERCIAL		07 004
	E ROAD SUITE 505, BALTIMO				87,094.
	TRUCTION, LLC		CONSTRUCTI		
	CITY DRIVE SUITE 610, BET	HESDA, MD 201	DELING SER	VICES	62,243.
Total number of others received	-	3			
\$50,000 for professional ser	vices Insation of the Five Highest Paid Inde		rs for Other Se	nvices	
	contractor who performed services other than profession			I VICES	
	ere are none, enter "None." See page 2 of the instructions				
(a) Name an	d address of each independent contractor paid more tha	n \$50,000	(b) Type of se	ervice	(c) Compensation
NONE					
		~			
Fotal number of other contra	ctors receiving over				

Schedule A (Form 990 or 990-EZ) 2006

\$50,000 for other services

2006.08000 GEORGE MASON UNIVERSITY FOU GMUFOUN1

0

Schedule A (Form 990 or 990-EZ) 2006	GEORGE	MASON	UNIVERSITY	FOUNDATION,	INC.	54-1603842	Page 2

Ĩ	Part III Statements About Activities	(See page 2 of the instruction	ns.)				Yes	No
1	During the year, has the organization attempted to inf		* * * *	•				
	public opinion on a legislative matter or referendum?		•			İ		
	lobbying activities 🕨 💲	\$	(Must equal am	ounts on line 38, Part V	I-A, or			
	line i of Part VI-B.)					1		X
	Organizations that made an election under section 50	() 5 =						
	checking "Yes" must complete Part VI-B AND attach a							
2	During the year, has the organization, either directly o trustees, directors, officers, creators, key employees, person is affiliated as an officer, director, trustee, maju attach a detailed statement explaining the trans	or members of their families, prity owner, or principal benef	or with any taxable organization	with which any such				
	a Sale, exchange, or leasing of property?		SEE	STATEMENT	20	2a	X	
	b Lending of money or other extension of credit?					2b		X
	c Furnishing of goods, services, or facilities?		SEE	STATEMENT	21	2c	X	
	d Payment of compensation (or payment or reimbursen	nent of expenses if more than	\$1,000)? SEE	STATEMENT	22	2d	X	
	e Transfer of any part of its income or assets?					2e		X
3	a Did the organization make grants for scholarships, fell							
	the organization determines that recipients qualify to r	eceive payments.)	SEE	STATEMENT	23	3a	Х	
	b Dd the organization have a section 403(b) annuity plan	n for its employees?				3b		_X_
	${f c}$ Did the organization receive or hold an easement for c		•					
	the environment, historic land areas or historic structu	ires? If "Yes," attach a detailed	statement			3c		X
	d Did the organization provide credit counseling, debt m	anagement, credit repair, or d	ebt negotiation services?			3d		X
4	a Did the organization maintain any donor advised funds	s? If "Yes," complete lines 4b t	hrough 4g. If "No," complete lin	es 4f	ļ			
	and 4g					4a		X
	b Did the organization make any taxable distributions un					4b		
	c Did the organization make a distribution to a donor, do					4c	N/#	
(d Enter the total number of donor advised funds owned at the end of the tax year							
(e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year							
f	f Enter the total number of separate funds or accounts of		9					
	line 4d) where donors have the right to provide advice							0.
Ç	g Enter the aggregate value of assets in all funds or acco	unts included on line 4f at the	end of the tax year		🕨 .			0.

Schedule A (Form 990 or 990-EZ) 2006

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Schedule A (Form 990 or 990-EZ) 2006 GEORGE	MASON UNIVERSITY	FOUNDATION, INC.	54-1603842 Page 3

Pa	Part IV Reason for Non-Private Foundation Status (See pages 4 through 7 of the instructions.)										
l certi	fy that t	he organization is not a private foundation because it is:	(Please check only ONE	applicable box.)							
5		A church, convention of churches, or association of c									
6		A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)									
7		A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).									
8		A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).									
9		A medical research organization operated in conjuncti	ion with a hospital. Sectio	n 170(b)(1)(A)(iii). Enter	the hospital	's name, city	,				
		and state 🕨									
10	X	An organization operated for the benefit of a college o	r university owned or ope	erated by a governmental	unit. Section	170(b)(1)(A)	(N).				
		(Also complete the Support Schedule in Part IV-A.)									
11a		An organization that normally receives a substantial p	art of its support from a	governmental unit or fron	n the general	public.					
		Section 170(b)(1)(A)(vi). (Also complete the Support	Schedule in Part IV-A.)								
11b		A community trust. Section 170(b)(1)(A)(vi). (Also co	mplete the Support Sche	dule in Part IV-A.)							
12		An organization that normally receives: (1) more than									
		receipts from activities related to its charitable, etc., fu									
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)									
		by the organization after June 30, 1973. See Section 3		e me ouppoir ochequie n	n altiv-A.)						
13		An organization that is not controlled by any disqualified		undation managers) and	otherwise m	eets the requi	rements of section				
		509(a)(3). Check the box that describes the type of su									
		Type I Type II	Type III-Fu	nctionally Integrated		Type II	I-Other				
		Provide the following information a	hout the supported eras	nizationa (See page 7 of	the instruction						
				1		1	(-)				
		(a) Name(s) of supported organization(s)	(b) Employer	(c) Type of organization	(d) upported	(e) Amount of				
		Name(s) of supported organization(s)	identification	(described in lines		on listed in	support				
			number (EIN)	5 through 12 above		porting					
				or IRC section)		zation's documents?					
					governing	doou monto :					
					Yes	No					
Total											
Total											
14	\square	An organization organized and operated to test for publ	ic safety. Section 509(a)(4). (See page 7 of the ins	tructions.)						
		and a second			,						

Schedule A (Form 990 or 990-EZ) 2006

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Page 4

Schedule A (Form 990 or 990-EZ) 2006 GEORGE MASON UNIVERSITY FOUNDATION, INC. 54–1603842 Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Cale	endar year (or fiscal year		Noncor					1	i ine ac			SITTICU	ou or ac			
beg	inning in) 📜 🕨		(a) 20	005		(b) 20)04		(c) 20	003		(d) 2	002	(e) Total	
15	Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	21,	128	,955.	17	,769	,354.	14	<u>,935</u>	,248.	13	,704	,673	. 67,5	38,	230.
16	Membership fees received	ļ														
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose															
18	Gross income from interest, dividends, amounts received from payments on securities loans (sec- tion 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	6,	380	,695.	5.	674	.622.	2.	619	,747.	2.	.737	.290.	. 17,4	12.3	354.
19	Net income from unrelated business activities not included in line 18			.						<u> </u>	í					
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf															
21	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge															
22	Other income. Attach a schedule. Do not include gain or (loss) from							SEE	STA	TEME	NT	24				
	sale of capital assets			057.			524.			477.			840.		32,8	
23				707.												
24				707.											<u>33,4</u>	82.
25	Enter 1% of line 23			187.			705.			915.			028.			
26	Organizations described on lines 10												► 26a	1,71	17,6	70.
b	Prepare a list for your records to sho							,								
	unit or publicly supported organizatio	,		-		-								0 70		1.0
	Do not file this list with your return.												26b	8,72		
	Total support for section 509(a)(1) te												► <u>26c</u>	85,88	33,4	82.
d	Add: Amounts from column (e) for lir			<u>17,4</u> 9:					8,72	7,81	6.]	► 26d	27,07	73,0	68.
e	Public support (line 26c minus line 26	5d tota	I)									J	► 26e	58,81	0,4	14.
f	Public support percentage (line 26e	(nume	erator) d	ivided by	line 26	Sc (deno	minator))		<u></u>			<u></u>]	► 26f	68	3.47	70%
27	Organizations described on line 12:													,		
	records to show the name of, and tota		unts reco	eived in ea	ch yea	r from, e	ach "disqu	alified	person."	Do not fil	e this	list with	your retu	rn. Enter the	sum of	
	-	A\V														
	(2005)															
b	For any amount included in line 17 that											,				,
	and amount received for each year, th				-									-		,
	described in lines 5 through 11b, as w the larger amount described in (1) or												tween the	amount rece	eived and	1
	(2005)	• • •							,	,			002)			
	(2005)	(20 00'		15		• • • • • • • • • • • • •		16 16	•••••							
C	17	69.		20				21	·			-	270		N/A	
d	Add: Amounts from column (e) for lin 17 Add: Line 27a total			02 and	line 2	7h total		<u> -</u> -				[276		N/A	
e	Public support (line 27c total minus lin	ne 27d	total)		IIIIO Z	, p totai							► 27e		N/A	
f	Total support for section 509(a)(2) tes	st: Ente	r amour	it on line 2	3, colu	ımn (e)		- 2	.7f	1	J/A					
g	Public support percentage (line												► 27g		N/A	%
	Investment income percentage												1 1		N/A	%
28 U	nusual Grants: For an organization (now, for each year, the name of the con	describ	ed in lin	e 10. 11. c	r 12 t!	nat receiv	ed anv un	usual	orants di	urina 2002	? throu	ah 2005	. prepare	a list for your file this list w	records	s to r
re	turn. Do not include these grants in lin	e 15.			NE	- 9. u	,								-	
023131	01-18-07			TAC	111		13						Schedul	e A (Form 990 c	א ששט-⊢Z	12000
							тJ									

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edule A (Form 990 or 990-EZ) 2006 GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1	60384	12	Page 5
	N,	/A	
(To be completed UNLY by schools that checked the box on line 6 in Part IV)			1
Dese the exercise tion have a residly condinativizative policy toward students by statement in its shorter, bylows, other powersize		Yes	No
	00		
	29	+	
· · · · · · · · · · · · · · · · · · ·	20		l
	31		
If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
Does the organization maintain the following:	- 00-		
	200		
Does the organization discriminate by race in any way with respect to:	-		
Admissions policies?	33b		
Employment of faculty or administrative staff?	33c		
cholarships or other financial assistance?	33d		
Uther extracurricular activities?	331		
If you answered fies to any of the above, prease explain. (If you need more space, attach a separate statement.)	-		
	-		
	340		
1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		
	Private School Questionnaire (See page 9 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV) Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)	Art V Private School Questionnaire (See page 9 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV) N, Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 28 Does the organization include a statement of its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for the resolution period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? 30 If "Yes," please describe; if "No," please explain, (if you need more space, attach a separate statement.) 32 Poes the organization multip the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general commonity it serves? 32 If "Yes," please describe; if "No," please explain, (if you need more space, attach a separate statement.) 32 Does the organization maintain the following: 32 Records documenting that scholarships and other innecial assistance are awarded on a racially nondiscriminatory basis? 32 Copies of all material used by the organization on its behalt to solicit contributions? 32 If you answered "No" to any of the above, please explain, (if you need more space, attach a separate statement.) 33 Up answered "No" to any of the above, please explain, (if you need more space, attach a separa	Art W Private School Questionnaire (See page 9 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV) N/A Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing body? 28 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 30 As the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 30 Bas the organization publiced and racially nondiscriminatory policy toward students in a scholarships? 31 31 If "Yee," plaase describe; if "No," please explain. (If you need more space, attach a separate statement.) 32 32 Does the organization maintain the following: 32 32 32 Records indicating the racial composition of the student body, faculty, and administrative staff? 32 32 Ascords induces, produmes, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 32 Copies of all material used by the organization or on its behalf to solicit contributors? 32 32 33 33

Schedule A (Form 990 or 990-EZ) 2006

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Sc	hedule À (Form 990 or 990-EZ) 2006 GI	EORGE MASON UNIVE	ERSITY	FOUI	NDAT	ION, INC.	54-1	603842	Page 6
, F		itures by Electing Public an eligible organization that filed Fo		(See pa	age 10 c	of the instructions.)		N/	A
01-									
Ch	eck 🕨 a 🔄 if the organization belon	gs to an affiliated group.	Check 🕨 b	11	you chi	ecked " a " and "limited co	<u>introl" prov</u>	isions apply.	
Limits on Lobbying Expenditures						(a) Affiliated group		(b) o be completed	
(The term "expenditures" means amounts paid or incurred.)						totals	е	electing organization	1110115
						N/A			
36	Total lobbying expenditures to influence	public opinion (grassroots lobbying)		36				
37	Total lobbying expenditures to influence	a legislative body (direct lobbying) _			37				
38	Total lobbying expenditures (add lines 3	5 and 37)			38				
39	Other exempt purpose expenditures				39				
40	Total exempt purpose expenditures (add	lines 38 and 39)			40				
41	Lobbying nontaxable amount. Enter the a	amount from the following table -							
	If the amount on line 40 is -	The lobbying nontaxable amo	unt is -						
	Not over \$500,000	20% of the amount on line 40)					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess ove	er \$500,000						
		· · · · · · · · · · · · · · · · · · ·			4.4				

	Over \$1,000,000 but not over \$1,500,000 \$1	175,000 plus 10% of the excess over \$1,000,000	þ	41	
	Over \$1,500,000 but not over \$17,000,000 \$2	225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000 \$1	1,000,000			
42	Grassroots nontaxable amount (enter 25% of li	ne 41)		42	
43	Subtract line 42 from line 36. Enter -0- if line 42	2 is more than line 36		43	
44	Subtract line 41 from line 38. Enter -0- if line 41	44			

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

		Lobbying Exp	enditures Caring 4-Yea	r Averaging Period	ļ	N/A
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003		(e) Total
45 Lobbying nontaxable						
amount						0.
46 Lobbying ceiling amount						
(150% of line 45(e))						0.
47 Total lobbying						
expenditures					_	0.
48 Grassroots nontaxable						
amount						0.
49 Grassroots ceiling amount						
(150% of line 48(e))						0.
50 Grassroots lobbying						
expenditures						0.
	Activity by Nonelec	-				
(For reporting o	nly by organizations that did	i not complete Part VI-A) (S	ee page 13 of the instruc	ctions.)	· · · · · · ·	N/A
During the year, did the organizati		, .	n, including any attempt	to Yes	No	Amount
influence public opinion on a legis	lative matter or referendum,	through the use of:				
a Volunteers						
b Paid staff or management (In						
c Media advertisements						
d Mailings to members, legislat						
e Publications, or published or						
f Grants to other organizations						
g Direct contact with legislators						
h Rallies, demonstrations, semi						
i Total lobbying expenditures (/	Add lines c through h .)					0.
If "Yes" to any of the above al	so attach a statement diving	a detailed description of the	e lobhving activities			

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Schedule A (Form 990 or 990-EZ) 2006

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Schedule À	(Form 990 or 990-EZ) 2006	GEORGE MASON U	NIVERSITY FOU	UNDATION, INC. 54-	160384	2 Page
Part VI		arding Transfers To an ations (See page 13 of the inst		d Relationships With Nonch	aritable	
51 Did t				r organization described in section		
(, , , , , , , , , , , , , , , , , , , ,	ction 501(c)(3) organizations) or		olitical organizations?	Г	
		inization to a noncharitable exemp				Yes No
					51a(i)	X
					a(ii)	X
	transactions:				F(1)	37
(.)						X
						X X
						X
					h(u)	X
				······		X
()		nailing lists, other assets, or paid e				X
				always show the fair market value of the		
good	s, other assets, or services g	iven by the reporting organization	. If the organization received	l less than fair market value in any		
		nt, show in column (d) the value c			N	I/A
(a) Line no.	(b) Amount involved	(C) Name of noncharitable ex	(c) (d) ame of noncharitable exempt organization Description of transfers, transactions		nd sharing arra	angements
Code	(other than section 501(c)(3, ," complete the following sch)) or in section 527?			Yes	X No
	(a) Name of orgar	lization	(b) Type of organization	(c) Description of relatio	nship	
	· · · · · · · · · · · · · · · · · · ·					
3152 -18-07				Schedule A (Fe	orm 990 or 990)-EZ) 200

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Schedule B
(Form 990, 990-EZ,
or 990-PF)

Schedule of Contributors

Supplementary Information for line 1 of Form 990, 990-EZ, and 990-PF (see instructions)

Name of organization

Department of the Treasury

Internal Revenue Service

2006

OMB No. 1545-0047

Employer identification number

	GEORGE MASON UNIVERSITY FOUNDATION, INC.	54-1603842							
Organization type(ch	eck one):								
Filers of:	Section:								
Form 990 or 990-EZ	\boxed{X} 501(c)(3) (enter number) organization								
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	4947(a)(1) nonexempt charitable trust not treated as a private foundation							
	527 political organization								
Form 990-PF	501(c)(3) exempt private foundation								
	4947(a)(1) nonexempt charitable trust treated as a private foundation								

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule. (Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule-see instructions.)

General Rule-

For organizations filing Sorm 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete , Sarts I and II.)

Special Rules-

For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of \$5,000 or 2% of the amount on line 1 of these forms. (Complete Parts I and II.)

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990. EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. (Complete Parts I, II, and III.)

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990.EZ, that received from any one contributor, during the year, some contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the Parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.)

Caution: Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they **must** check the box in the heading of their Form 990, Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, Form 990-EZ, and Form 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2006)

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2006 DEPRECIATION AND AMORTIZATION REPORT

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FORM 990 PAGE 2

990

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Asset No.	Description	Date Acquired	Method	Life	Line No.	Unadjusted Cost Or Basis	Bus % Excl	* Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
1	EQUIPMENT	VARIES	VAR	5.00	16	898,217.			898,217.	498,997.		0.
2	BUILDING IMPROVEMENTS	VARIES	VAR	60.00	16	9299008.			9299008.	595,685.		0.
3	BUILDINGS	VARIES	VAR	25.00	16	86696756.			86696756.	10009066.		0.
5	LAND * TOTAL 990 PAGE 2	VARIES	L			19421824.			19421824.			0.
	DEPR					116315805		0.	116315805	11103748.	ο.	0.
				1								
609100												

(D) - Asset disposed

GEORGE MASON UNIVERSITY FOUNDATION, INC. .

54-1603842 _____

FORM 990	RENTAL INCON	RENTAL INCOME				
KIND AND LOCATION OF	' PROPERTY		i	ACTIVITY NUMBER	GROSS RENTAL INCOME	
GMUF - ARLINGTON CAM GMUF - ARLINGTON CAM		-	-	1 2	<2,515,224.> <13,147.>	
TOTAL TO FORM 990, F	ART I, LI	NE 6A		-	<2,528,371.>	
FORM 990 GAIN	(LOSS) F	ROM PUBLICLY 1	RADED SECURI	FIES	STATEMENT 2	
DESCRIPTION		GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE		
SECURITIES		25,026,643.	23,030,417.	0	. 1,996,226.	
22001111212						

GEORGE MASON UNIVERSITY FOUNDATION, INC.

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FORM 990	GAI	N (LOSS) FRO	M SALE OF OT	HER ASSETS	ST.	ATEMENT 3
DESCRIPTION			DATI ACQUII			
· · · · · · · · · · · · · · · · · · ·			VARIOU	JS VARIO	DUS PURCI	HASED
NAME OF BUYER		GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
		6,500.	0.	0.	0.	6,500.
TO FM 990, PART I	I, LN 8	6,500.	0.	0.	0.	6,500.
FORM 990 C	OTHER (CHANGES IN NI	ET ASSETS OR	FUND BALAN	ICES STA	ATEMENT 4
FORM 990 (OTHER (CHANGES IN NI	ET ASSETS OR	FUND BALAN	ICES STA	ATEMENT 4
	OTHER (CHANGES IN NI	ET ASSETS OR	FUND BALAN	ICES STA	ATEMENT 4 AMOUNT
DESCRIPTION UNREALIZED GAIN C	ON INVE	STMENTS - UN	IRESTRICTED N	IET ASSETS		
DESCRIPTION UNREALIZED GAIN C UNREALIZED GAIN C ASSETS	ON INVE	ESTMENTS – UN ESTMENTS – TH	NRESTRICTED N EMPORARILY RE	IET ASSETS STRICTED N	 ET	AMOUNT
DESCRIPTION UNREALIZED GAIN C UNREALIZED GAIN C ASSETS CHANGE IN SPLIT I NET ASSETS	ON INVE ON INVE INTERES	STMENTS – UN STMENTS – TH ST AGREEMENTS	IRESTRICTED N EMPORARILY RE 5 - TEMPORARI	IET ASSETS STRICTED N LY RESTRIC	 ЕТ ТЕD	AMOUNT 258,017.
DESCRIPTION UNREALIZED GAIN C UNREALIZED GAIN C ASSETS CHANGE IN SPLIT I	ON INVE ON INVE INTERES OF PERF ON DERI	ESTMENTS – UN ESTMENTS – TH ST AGREEMENTS PETUAL TRUSTS EVATIVES	NRESTRICTED N EMPORARILY RE 5 - TEMPORARI 5 - PERMANENT	IET ASSETS STRICTED N LY RESTRIC LY RESTRIC	ET TED TED	AMOUNT 258,017. 6,779,359.

54-1603842

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TOTAL TO FORM 990, PART I, LINE 209,424,404.

FORM 990	OTHE	STATEMENT 5								
DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING						
ADMINISTRATIVE SUPPORT INSURANCE SCHOLARSHIPS	24,918.1	579,596. 5,000. 2,116,561.	1,002,823. 9,918.	-						
ACADEMIC PROGRAM SUPPORT FEDERAL RELATIONS	10,327,926. 181,516.	10,327,926. 181,516.								

22 STATEMENT(S) 3, 4, 5 18290207 747582 GMUFOUND 2006.08000 GEORGE MASON UNIVERSITY FOU GMUFOUN1

93,866.9	3,866.					
TRAINING 125,734. 87,451.23,336.14,947.						
85,561.8	2,190.		3,371.			
33,853.			33,853.			
19,201.	19,201.					
633,800.	620,186.		13,614.			
5,779.		5,779.				
15 533 573	1/ 10/ 202	1 061 057	368,224.			
TO,000,0/0.	14,104,292.	I,00I,007.	300,224.			
-	125,734. 85,561.8 33,853. 19,201. 633,800. 5,779.	85,561.82,190. 33,853. 19,201. 633,800. 5,779.	125,734. 87,451.23,336.14,947. 85,561.82,190. 33,853. 19,201. 633,800. 620,186. 5,779. 5,779.			

FORM 990 STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE STATEMENT 6 PART III

EXPLANATION

THE GEORGE MASON UNIVERSITY FOUNDATION WAS ESTABLISHED IN 1966 TO ADVANCE AND FURTHER THE AIMS AND PURPOSES OF GEORGE MASON UNIVERSITY. IT IS A 501 (C)(3) NON-PRIVATE FOUNDATION AND A PRIVATE CORPORATION ORGANIZED AND OPERATED EXCLUSIVELY FOR THE BENEFIT OF GEORGE MASON UNIVERSITY. THE FOUNDATION ASSISTS THE UNIVERSITY IN GENERATING PRIVATE SUPPORT AND MANAGES, INVESTS, AND ADMINISTERS PRIVATE GIFTS, INCLUDING ENDOWMENTS AND REAL PROPERTY.

FORM 990 NO	NON-GOVERNMENT SECURITIES							
SECURITY DESCRIPTION COST/F1	CORPORATE IV STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	TOTAL NON-GOV'T SECURITIES				
MUTUAL FUNDSFMVCORPORATE STOCKSFMVCORPORATE BONDSFMV	20,256,466.	10,848,431.	26,581,258.	26,581,258. 20,256,466. 10,848,431.				
TO FORM 990, LINE 54A, COL E	20,256,466.	10,848,431.	26,581,258.	57,686,155.				

GEORGE MASON UNIVERSITY FOUNDATION, INC.

FORM 990 GOVE	RNMENT SE	STATEMENT				
DESCRIPTION	COST/FMV	U.S. GOVERNN		STATE AND LOCAL GOV'T		
US GOVERNMENT & AGENCY OBLIGATIONS	FMV	1,403,5	576.		1,403,5	
TOTAL TO FORM 990, LINE 54A, CO	DL B	1,403,5	576.		1,403,5	76
FORM 990 (OTHER INVE	ESTMENTS			STATEMENT	
DESCRIPTION				ATION THOD	AMOUNT	
ART & ANTIQUES			COST		572,5	67
TOTAL TO FORM 990, PART IV, LIN	NE 56, COI	JUMN B		=	572,5	67
FORM 990 DEPRECIATION OF 2	COS	ST OR	ACC	UMULATED	STATEMENT	1
DESCRIPTION EQUIPMENT BUILDING IMPROVEMENTS BUILDINGS	9,	BASIS 898,217 299,008. 696,756.		-	BOOK VALU 399,22 8,703,32 76,687,69	20
LAND				0.	19,421,82	
TOTAL TO FORM 990, PART IV, LN	57 116,	315,805.	1	1,100,140.	105,212,05	
FOTAL TO FORM 990, PART IV, LN	57 116, OTHER A					
FORM 990	OTHER A				STATEMENT	1: 50. 34. 35. 29.

54-1603842

FORM 990 TAX-EXEMPT	BOND LIABILITIES OUTSTANDING		STATEMENT	12
PURPOSE OF ISSUE				
FINANCE HOUSING PROJECT FOR	THE UNIVERSITY			
USE BY THIRD PARTY	BOND UNEXPENDE RETIREMENT BOND DATE PROCEEDS		AMOUNT (ISSUE OUTSTANDI	
NO	02/01/29	0.	32,070,0	00.
TOTAL INCLUDED ON FORM 990,	PART IV, LINE 64A		32,070,0	00.
FORM 990	MORTGAGES PAYABLE		STATEMENT	13
DESCRIPTION		:	BALANCE DU	Έ
GMUF ARLINGTON CAMPUS, LLC			69,800,0	00.
TOTAL INCLUDED CN FORM 990,	PART IV, LINE 64B, COLUMN B	_	69,800,0	00.
FORM 990	OTHER LIABILITIES		STATEMENT	14
DESCRIPTION			AMOUNT	
ACCRUED ANNUITY BENEFIT FUNDS HELD FOR OTHERS UNEARNED RENT DERIVATIVE OBLIGATION			908,2 2,953,0 57,1 222,0	71. 76.
TOTAL TO FORM 990, PART IV,	LINE 65, COLUMN B		4,140,5	43.

FORM 990 OTHER SECURITIES OTHER SECURITY DESCRIPTION COST/FMV SECURITIES 397,867. OTHER INVESTMENTS FMV16,974,528. MONEY MARKET FMV

TO FORM 990, LINE 54B, COL B

ALTERNATIVE INVESTMENTS

DERIVATIVE ASSET

FORM 990	OTHER	REVENUE	NOT	INCLUDED	ON	FORM	990	STATEMENT	16
DESCRIPTION								AMOUNT	
SPLIT INTEREST AG UNREALIZED LOSS (RENTAL EXPENSE PERPETUAL TRUSTS	ON DERIVA	TIVES		N VALUE				479,2 <214,8 8,397,3 490,7	47.> 71.
TOTAL TO FORM 990), PART I	V-A						9,152,5	46.

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54-1603842

STATEMENT 15

19,394,069.

36,768,940.

2,476.

FMV

FMV

GEORGE MASON UNIVERSITY FOUNDATION, INC.

FORM 990 PART V-A - LIST OF TRUSTEES	CURRENT OFFICERS, AND KEY EMPLOYEE		STAT	EMENT 17
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE
ALBERT J. DWOSKIN 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	CHAIRMAN 0.00	0.	0.	0.
MICHAEL G. ANZILOTTI 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	VICE CHAIRMAN 0.00	0.	0.	0.
DONNA S. MOREA 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	SECRETARY 0.00	0.	0.	0.
PAUL E. KYLE 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	IMMEDIATE PAST 0.00	CHAIR 0.	0.	0.
JUDITH M. JOBBITT 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	PRESIDENT 40.00	0.	0.	0.
DAVID A. ROE 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	CHIEF FINANCIA 40.00	L OFFICER 0.	0.	0.
JOHN J. NORMAN, JR 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	TREASURER 0.00	0.	0.	0.
DONALD J. BOUDREAUX 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	TRUSTEE 0.00	0.	0.	0.
ROBERT P. CALLAHAN 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	TRUSTEE 0.00	0.	0.	0.
KENDAL E. CARSON 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	TRUSTEE 0.00	0.	0.	0.
DOLLY C. OBEROI 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	TRUSTEE 0.00	0.	0.	0.

STATEMENT(S) 17

GEORGE MASON UNIVER	SITY FOU	INDATION, INC.		54	-1603842
OTIS D. COSTON, JR 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
DONALD DE LASKI 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
SIDNEY O. DEWBERRY 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
R. REBECCA DONATELLI 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
DALE P. PECK 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
BARBARA J. FRIED 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
BENJAMIN H. GRAHAM 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
W. JAMES GREEN 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
MARSHALL H. GROOM 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
JAMES W. HAZEL 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		TRUSTEE 0.00	0.	0.	0.
RICHARD J. KLIMOSKI 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS 1A3	TRUSTEE 0.00	0.	0.	0.
J HAMILTON LAMBERT 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS 1A3	TRUSTEE 0.00	0.	0.	0.
EDWIN W. LYNCH, JR 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS 1A3	TRUSTEE 0.00	0.	0.	0.

GEORGE MASON UNIVERS	SITY	FOUNDAT	TION,	INC.		54-160	3842
EDWIN MEESE III 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		USTEE 0.00	0.	0.	0.
ALAN G. MERTEN 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		USTEE 0.00	0.	0.	0.
TIM H. MEYERS 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		USTEE 0.00	0.	0.	0.
JOHN G. MILLIKEN 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		JSTEE 0.00	0.	0.	0.
BETTY SOUTHARD MURPHY 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		JSTEE 0.00	0.	0.	0.
DEXTER S. ODIN 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		JSTEE 0.00	0.	0.	0.
LEONARD M. POMATA 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS	1A3		JSTEE 0.00	0.	0.	0.
CAROLYN S. PETERSON 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444		1A3		USTEE 0.00	0.	0.	0.
SAMUEL R. STRICKLAND 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS		TRU	STEE 0.00	0.	0.	0.
SHIRLEY S. TRAVIS 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS	1A3		STEE 0.00	0.	0.	0.
CAROLYN S. SETTLES 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS	1A3		STEE 0.00	0.	0.	0.
ESTHER T. SMITH 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS	1A3		STEE 0.00	0.	0.	0.
JESS E. SWEELY 4400 UNIVERSITY DRIVE, FAIRFAX, VA 22030-4444	MS	1A3		STEE 0.00	0.	0.	0.

GEORGE MASON UNIVERSITY FOUNDATION, INC.		54-1	603842
MICHAEL R. VANDERPOOL 4400 UNIVERSITY DRIVE, MS 1A3 FAIRFAX, VA 22030-4444	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V-A	0.	0.	0.

FORM 990

PART V-A OFFICER COMPENSATION FROM RELATED ORGANIZATIONS

STATEMENT 18

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
JUDITH M. JOBBITT	187,489.	43,323.	
NAME OF RELATED ORGANIZATION		EMPLOYER	ID NUMBER
GEORGE MASON UNIVERSITY		54-08	36354
RELATIONSHIP BETWEEN ORGANIZATIONS			

BENEFICIARY OF EXEMPT PURPOSE

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
DAVID A. ROE	127,444.	26,161.	
NAME OF RELATED ORGANIZATION		EMPLOYER	ID NUMBER
GEORGE MASON UNIVERSITY		54-08	36354
RELATIONSHIP BETWEEN ORGANIZATIONS			

				-
BENEFICIARY	OF	EXEMPT	PURPOSE	

OFFICER'S NAME	COMPENSATION	EMPLOYEE BENEFIT PLAN CONTRIBUTION	EXPENSE ACCOUNT
ALAN G. MERTEN	512,762.	119,155.	
NAME OF RELATED ORGANIZATION		EMPLOYER	ID NUMBER
GEORGE MASON UNIVERSITY		54-08	336354
RELATIONSHIP BETWEEN ORGANIZATIONS			
BENEFICIARY OF EXEMPT PURPOSE			

FORM 990	PART IX - INFORMATION REGARDING TAXAB	LE STATEMENT 19
	SUBSIDIARIES AND DISREGARDED ENTITIE	S

NAME OF CORPORATION, PARTNERSHIP OR DISREGARDED ENTITY

GMUF ARLINGTON CAMPUS, LLC

ADDRESS

4400 UNIVERSITY DRIVE, MASON HALL D201, FAIRFAX, VA 22030

EMPLOYER	PERCENT	NATURE OF ACTIVITIES	TOTAL	END-OF-YEAR
ID NUMBER	OWNED		INCOME	ASSETS
54-2010573	100.00%	LAND HOLDING COMPANY	5,869,000.	70,050,568.

STATEMENT(S) 20

SCHEDULE A	EXPLANATION OF	TRANSACTIONS	STATEMENT	20
	PART III,	LINE 2A		

2A : THE FOUNDATION IS AFFILIATED WITH GEORGE MASON UNIVERSITY. DURING THE YEAR THE FOUNDATION LEASED OR OTHERWISE MADE PROPERTY AVAILABLE TO THE UNIVERSITY FOR ITS USE.

SCHEDULE A	EXPLANATION OF	TRANSACTIONS	STATEMENT	21
	PART III,	LINE 2C		

2C: THE FOUNDATION IS AFFILIATED WITH GEORGE MASON UNIVERSITY. DURING THE YEAR THE FOUNDATION LEASED OR OTHERWISE MADE PROPERTY AVAILABLE TO THE UNIVERSITY FOR ITS USE.

SCHEDULE A	EXPLANATION OF	TRANSACTIONS	STATEMENT	22
	PART III,	LINE 2D		

2D: SEE STATEMENT 18

GEORGE MASON UNIVERSITY FOUNDATION, INC.

SCHEDULE A EXPLANATION OF QUALIFICATIONS TO RECEIVE PAYMENTS STATEMENT 23 PART III, LINE 3A

RECIPIENTS OF SCHOLARSHIP AND FELLOWSHIP FUNDS GENERATED BY THE FOUNDATION ARE SELECTED BY APPROPRIATE UNIVERSITY PERSONNEL.

SCHEDULE A	OTHER INC	OME	ST	ATEMENT 24
DESCRIPTION	2005	2004	2003	2002
	Amount	amount	Amount	Amount
MISCELLANEOUS	0.	26,420.	703.	90,646.
TRUST INCOME	509,057.1	04.	135,774.	170,194.
TOTAL TO SCHEDULE A, LINE 22	509,057.	26,524.	136,477.	260,840.

GEORGE MASON UNIVERSITY FOUNDATION, INC. AMENDED AND RESTATED BYLAWS ARTICLE I TRUSTEES

1.1 <u>General Powers</u>. The Foundation shall have a Board of Trustees. All corporate powers shall be exercised by or under the authority of, and the business and affairs of the Foundation managed under the direction of, its Board of Trustees, subject to any limitation set forth in the Articles of Incorporation.

1.2 <u>Election and Term</u>. Additional or successor Trustees shall be elected or appointed in the manner and for the terms set forth in the Articles of Incorporation.

1.3 <u>Removal; Vacancies</u>. The Board of Trustees may remove any Elected or Appointed Trustee, with or without cause, but only at a meeting called for that purpose, and the notice of the meeting must state that the purpose, or one of the purposes, of the meeting is the removal of the Elected or Appointed Trustee. The removal of an Elected or Appointed Trustee shall be effective only upon the affirmative vote of a majority of the remaining Trustees. A vacancy among the Elected Trustees on the Board of Trustees, including a vacancy resulting from the removal of an Elected Trustee or an increase in the number of Elected Trustees, may be filled by the affirmative vote of a majority of the remaining Trustees, may be filled by the affirmative vote of a majority of the remaining Trustees though less than a quorum of the Board of Trustees, and may, in the case of a resignation that will become effective at a specified later date, be filled before the vacancy occurs, but the new Elected Trustee may not take office until the vacancy occurs. Any such election to fill a vacancy shall be for a term ending on the third June 30th occurring after his or her election as an Elected Trustee. A partial

Final – November 9, 2007

term shall count as a full term for purposes of the limitation on consecutive terms of Elected Trustees set forth in the Articles of Incorporation. A vacancy among the Appointed Trustees shall be filled in the manner set forth in the Articles of Incorporation.

1.4 <u>Annual and Regular Meetings</u>. An annual meeting of the Board of Trustees (for the purpose of electing officers and carrying on such other business as may properly come before the meeting) shall be held on such day in June of each year as shall be determined by the Chairman, the President, or the Board of Trustees. The Board of Trustees shall also adopt a schedule of at least two additional meetings which shall be considered regular meetings. The annual and regular meetings shall be held, either within or without the Commonwealth of Virginia, as the Chairman, the President, or the Board of Trustees shall designate from time to time. If no such place is designated in the notice of the meeting, it shall be held at the principal office of the Foundation.

1.5 <u>Special Meetings</u>. Special Meetings of the Board of Trustees may be called by the Chairman, the Executive Committee, or 15 percent of the Trustees and shall be held at such places, within or without the Commonwealth of Virginia, as the person or persons calling the meeting shall designate. If no such place is designated in the notice of a meeting, it shall be held at the principal office of the Foundation.

1.6 <u>Notice of Meetings</u>. Notice of annual and regular meetings of the Board of Trustees shall be given to each Trustee not less than five (5) days before the meeting. Notice of special meetings of the Board of Trustees shall be given to each Trustee not less than forty-eight (48) hours before the meeting, by delivering the same to the Trustee in person or to the Trustee's residence or business address (or such other place as the Trustee may have directed in writing)

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by mail, electronic mail, messenger, telecopier, telegraph, facsimile, or other means of written communication or by telephoning such notice to the Trustee. Any such notice shall set forth the time and place of the meeting, and, if an amendment of the Foundation's Articles of Incorporation or an amendment or repeal of these Bylaws is to be considered at any such meeting, the notice shall also state that the purpose or one of the purposes of the meeting is to consider an amendment of the Articles of Incorporation or an amendment or repeal of these Bylaws.

1.7 <u>Waiver of Notice</u>. A Trustee may waive any notice required by law, the Articles of Incorporation, or these Bylaws before or after the date and time stated in the notice, and such waiver shall be equivalent to the giving of such notice. Except as provided in the next paragraph of this section, the waiver shall be in writing, signed by the Trustee entitled to the notice, and filed with the minutes or corporate records.

A Trustee's attendance at or participati on in a meeting waives any required notice to the Trustee of the meeting unless the Trustee at the beginning of the meeting or promptly upon arrival objects to holding the meeting or transacting business at the meeting and does not thereafter vote for or assent to action taken at the meeting.

1.8 Quorum; Voting. A majority of the number of Trustees then serving shall constitute a quorum for the transaction of business at a meeting of the Board of Trustees. If a quorum is present when a vote is taken, the affirmative vote of a majority of the Trustees present is the act of the Board of Trustees. A Trustee who is present at a meeting of the Board of Trustees when corporate action is taken is deemed to have assented to the action taken unless the Trustee (i) objects at the beginning of the meeting, or promptly upon arrival, to holding it or

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transacting specified business at the meeting; or (ii) votes against, or abstains from, the action taken.

1.9 <u>Telephonic Meetings</u>. The Board of Trustees may permit any or all Trustees to participate in a regular or special meeting by, or conduct the meeting through the use of, any means of communication by which all Trustees participating may simultaneously hear each other during the meeting. A Trustee participating in a meeting by this means is deemed to be present in person at the meeting.

1.10 <u>Action Without Meeting</u>. Action required or permitted to be taken at a Board of Trustees' meeting may be taken without a meeting if the action is taken by all members of the Board. The action shall be evidenced by one or more written consents stating the action taken, signed by each Trustee either before or after the action is taken, and included in the minutes or field with the corporate records reflecting the action taken. Action taken under this section shall be effective when the last Trustee signs the consent unless the consent specifies a different effective date and states the date of execution by each Trustee, in which event it shall be effective according to the terms of the consent.

1.11 <u>Compensation</u>. No Trustee shall be entitled to any direct or indirect compensation related to that person's services as a Trustee.

1.12 <u>Resignation</u>. A Trustee may resign at anytime by delivering written notice to the Chairman, the President, or the Secretary. A resignation shall be effective when delivered, unless the notice specifies a later effective date.

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ARTICLE II COMMITTEES OF TRUSTEES

2.1 Committees. The Foundation shall have the committees set forth in this Article. In addition, the Board of Trustees may create one or more additional committees and appoint members of the Board of Trustees to serve on them. Unless otherwise provided in these Bylaws, each committee shall have three or more members who serve at the pleasure of the Board of Trustees. The creation of a committee and appointment of members to it shall be approved by a majority of Trustees in office when the action is taken. Except as may otherwise be provided in these Bylaws, the Chairman, in consultation with the President, shall recommend all committee members after solicitation of Trustee preferences and shall recommend a chairman of each committee for final approval by the Board of Trustees; provided, however, that Ex Officio Trustee and Appointed Trustees may not serve as chairman of any committee of the Board of Trustees or be a member of the Nominating and Governance Committee or the Audit Committee and Appointed Trustees may not be a member of the Executive Committee or the Finance Committee. A vacancy on any committee, other than the Executive Committee, may be filled by the Executive Committee. Any such appointment to fill a vacancy shall be for a partial term until the Board of Trustee's appointment of a Trustee to fill the vacancy for a full term.

2.2 <u>Authority of Committees</u>. Each committee may exercise the authority specified by the Board of Trustees, except that a committee may not (i) fill vacancies on the Board of Trustees or on any of its committees; (ii) amend the Articles of Incorporation; (iii) adopt, amend, or repeal these Bylaws; (iv) approve a plan of merger or consolidation; (v) approve the sale, lease, or exchange, or the mortgage, pledge, or other disposition of all, or substantially all, of the

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property and assets of the Foundation; or (vi) approve revocation of voluntary dissolution proceedings.

2.3 <u>Executive Committee</u>. The Foundation shall have an Executive Committee, which shall have full authority to operate and administer the Foundation between meetings of the Board of Trustees and to act in all situations except those reserved to the Board of Trustees by the Board of Trustees and those specified in section 2.2 of these Bylaws. The Executive Committee shall consist of the Chairman, who shall be the Chairman of the Executive Committee, the President, the Vice Chairman, the Secretary, the Treasurer, the Chief Financial Officer, the Vice President of Development, the President of George Mason University, the immediate past Chairman (but only if the immediate past Chairman is then serving as a Trustee), the Chairman of the Audit Committee, the Chairman of the Real Estate Committee, the Chairman of the Development Committee, and the Chairman of the Nominating and Governance Committee. In addition, the Executive Committee may have up to two additional members who shall be Elected Trustees recommended by the Chairman and approved by the Board of Trustees.

2.4 <u>Audit Committee</u>. The Board of Trustees shall have an Audit Committee consisting of three or more Trustees, none of whom shall be officers of the Foundation and at least one of whom has substantial financial expertise. The Audit Committee shall regularly review the adequacy of the Foundation's internal financial controls, review with the Foundation's independent public accountants the annual audit program and the Foundation's financial statements for presentation to the Board of Trustees, and recommend to the Board of Trustees the selection of the Foundation's independent public accountants. The President and Chief Financial Officer may participate in meeting of the Audit Committee at the request of the

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Chairman of the Audit Committee, but shall not be counted towards the presence of a quorum and shall not have the right to vote on any matter before the Audit Committee.

2.5 <u>Finance Committee</u>. The Board of Trustees shall have a Finance Committee consisting of the Treasurer of the Foundation, who shall be the Chairman of the Finance Committee, and four or more additional Trustees. The Finance Committee shall be responsible for preparation of the annual budget for presentation to the Executive Committee and approval by the Board of Trustees, review of fiscal year expenditures, and review of policies and procedures for the Foundation's financial operations. The President and Chief Financial Officer may participate in meeting of the Finance Committee at the request of the Chairman of the Finance Committee, but shall not be counted towards the presence of a quorum and shall not have the right to vote on any matter before the Finance Committee.

2.6 <u>Investment Committee</u>. The Board of Trustees shall have an investment Committee consisting of five or more Trustees. The Investment Committee shall provide general oversight of the security, funding, and investment management of the Foundation's endowment and investment plans and shall have the authority to select and retain investment managers. The Investment Committee shall also periodically review all investment policies of the Foundation with respect to the investment of its assets and recommend appropriate changes to these policies, the Foundation's asset allocation and selection of investment advisors to the Executive Committee for final approval by the Board of Trustees.

2.7 <u>Real Estate Committee</u>. The Board of Trustees shall have a Real Estate Committee consisting of five or more Trustees. The Real Estate Committee shall make recommendations to the Executive Committee or the Board of Trustees regarding the acceptance,

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use, development, and sale of the Foundation's real estate and shall have responsibility for the general oversight of the Foundation's real estate.

2.8 <u>Development Committee</u>. The Board of Trustees shall have a Development Committee consisting of the President, the Vice President of Development, and three or more additional Trustees. The Development Committee shall provide oversight to the Foundation's fundraising, public relations, and related activities.

2.9 <u>Nominating and Governance Committee</u>. The Board of Trustees shall have a Nominating and Governance Committee consisting of three or more Elected Trustees who are independent and not officers of the Foundation. The Nominating and Governance Committee shall recommend to the Board of Trustees the names of individuals for election as Elected Trustees of the Foundation and nominees for officers of the Foundation. In addition, the Nominating and Governance Committee shall oversee the Board of Trustees' orientation and mentoring programs and regularly review the Foundation's governance, including the provisions of its Articles of Incorporation and these Bylaws, and make recommendations for changes as appropriate to the Board of Trustees.

2.10 <u>Participation of Others on Committees</u>. The Chairman, Vice Chairman, President, and Chief Financial Officer, as well as any Trustee who is not a member of such committee, may attend and participate in any meeting of any committee set forth in this Article II or otherwise established by the Board of Trustees. If the Chairman, Vice Chairman, President, Chief Financial Officer, or an attending Trustee is not otherwise an appointed member of such committee, his or her attendance at such meeting shall not count towards the establishment of a

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quorum for the transaction of business by such committee and he or she may not vote on any matter coming before such committee at such meeting.

The Chairman may appoint one or more officers, Trustees Emeriti, or other individuals who are not Trustees to serve on any committee of the Board, other then the Executive Committee, the Audit Committee, the Finance Committee, and the Nominating and Governance Committee. The attendance of any such officer, Trustee Emeritus, or other individual at any meeting of the committee shall not count towards the establishment of a quorum for the transaction of business by such committee and such individual may not vote on any matter coming before such committee at such meeting.

2.11 <u>Committee Meetings; Miscellaneous</u>. The Executive Committee, Audit Committee, Finance Committee, Investment Committee, and Real Estate Committee shall meet at least three times each year. Other committees shall meet as often as is necessary to courry out their respective responsibilities but not less often than annually. To the extent not otherwise provided in these Bylaws or by direction of the Board of Trustees, the provisions of these Bylaws which govern meetings, action without meetings, notice and waiver of notice, and quorum and voting requirements of the Board of Trustee shall apply to committees of Trustees and their members as well. Each committee shall be required to develop, adopt, and regularly review a charter setting forth such committee's duties, responsibilities, and authority to act. Each such charter and any subsequent changes to a charter shall be approved by the Board of Trustees.

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ARTICLE III OFFICERS

3.1 <u>Officers</u>. The officers of the Foundation shall be the Chairman, the Vice Chairman, the President, the Treasurer, the Chief Financial Officer, the Secretary, the Vice President of Development, and the Assistant Secretary, and in the discretion of the Board of Trustees, one or more Vice Presidents and other officers and assistant officers as may be deemed necessary or advisable to carry on the business of the Foundation. No person may hold more than one office, except that one person may hold the office of Secretary or Assistant Secretary and another office. The officers shall have such power and duties as generally pertain to their respective offices, as well as such powers and duties as may be lawfully provided in these Bylaws or by resolution of the Board of Trustees consistent with these Bylaws.

3.2 Election and Appointment; Term. The Board of Trustees shall elect the Chairman, Vice Chairman, Secretary, and Treasurer at the annual meeting of the Board of Trustees held in June of each year. The Chairman, Vice Chairman, Secretary, and Treasurer shall take office on the immediately succeeding July 1, and shall hold office, unless removed, until the next July 1 or until his or her successor is elected. The Chairman, Vice Chairman, and Secretary may serve for two consecutive terms. The Treasurer may serve for four consecutive terms. The Board of Trustees, with the advice of the President of the University, shall elect the President whenever a vacancy occurs. The Board of Trustees shall appoint the Chief Financial Officer, upon recommendation of the President of the Foundation, whenever a vacancy occurs. The President and Chief Financial Officer shall serve at the pleasure of the Board of Trustees. The Chief Financial Officer shall also serve as the Assistant Secretary. The Vice President for Development shall be that individual who is serving as Vice President for University Development and Alumni Affairs of the University, and he or she shall serve *ex officio* for a term that equals his or her tenure in such office. Any other officer or assistant officer shall be appointed or elected and shall serve such term as the Board of Trustees shall direct.

3.3 <u>Resignation; Removal</u>. Any officer may resign at any time upon written notice to the Board of Trustees, and no acceptance of resignation shall be necessary to make it effective. The Board of Trustees may remove any officer or assistant officer at any time, with or without cause.

3.4 <u>Chairman</u>. The Chairman shall be a member of the Board of Trustees and shall be the key liaison between the Foundation and the President and Board of Visitors of George Mason University. The Chairman, if present, shall chair all meetings of the Board of Trustees and shall be Chairman of the Executive Committee.

3.5 <u>President</u>. The President shall be the Chief Executive Officer of the Foundation and will be responsible for its supervision and operation under the direction and control of the Chairman and the Board of Trustees in accordance with the Foundation's Articles of Incorporation and these Bylaws.

3.6 <u>Vice Chairman</u>. The Vice Chairman shall be a member of the Board of Trustees. In the case of the disability, absence, or death of the Chairman, the Vice Chairman shall carry out the duties of the Chairman.

3.7 <u>Secretary</u>. The Secretary shall be a member of the Board of Trustees. The Secretary shall ensure that either the Secretary or, by delegation to the Assistant Secretary, the Assistant Secretary keeps a faithful record of all meetings of the Board of Trustees, gives notice of time and place for holding meetings of the Board of Trustees as specified in section 1.6 of

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these Bylaws, has custody of the seal of the Foundation, and files and safely keeps all documents entrusted at his or her care. The books and papers kept by the Secretary or Assistant Secretary shall be subject at all times to inspection by the Board of Trustees, the President, or any duly authorized committee of the Board of Trustees.

3.8 <u>Treasurer</u>. The Treasurer shall be a member of the Board of Trustees. The Treasurer shall serve as the Chairman of the Finance Committee and shall have oversight of the Finance Committee's preparation of the annual budget of the Foundation.

3.9 <u>Chief Financial Officer</u>. The Chief Financial Officer shall be the chief financial officer and administrative officer of the Foundation in charge of the financial affairs of the Foundation on a full-time basis. The Chief Financial Officer shall be responsible to the President and Board of Trustees and shall keep the President and Board of Trustees informed of all material matters pertaining to the business and financial affairs of the Foundation. The Chief Financial Officer shall be the officer charged with the supervision of the activities of all other stroff members in the area of business and financial management and shall serve as Assistant Secretary of the Foundation. In the case of the death or disability or other absence of the President, and except as otherwise provided by the Chairman or the Board of Trustees, the Chief Financial Officer shall carry out the duties of the President.

3.10 <u>Vice President of Development</u>. The Vice President of Development shall be responsible for communicating the University's fundraising priorities of the University's Board of Visitors and administration to the Board of Trustees through the Development Committee and shall provide oversight for the Foundation's fundraising, public relations, and related activities.

ARTICLE IV TRUSTEES EMERITI

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The Board of Trustees may, in its discretion or upon the recommendation of the Nominating and Governance Committee, designate as a Trustee Emeritus any individual who is a former member of the Board of Trustees or an Elected Trustee whose term is expiring. Designation of an individual as a Trustee Emeritus shall be dependent upon the needs and best interests of the Foundation at that time and shall be in recognition of the individual's service and dedication to the Foundation. At the discretion of the Board of Trustees or the Chairman, Trustees Emeriti may serve on committees of the Board of Trustees, other than the Executive Committee, Audit Committee, Finance Committee, and Nominating and Governance Committee, and may also be asked to participate in other Foundation activities from time to time. The attendance of any Trustee Emeritus appointed to any committee at any meeting of that committee shall not count towards the establishment of a quorum for the transaction of business by such committee and such Trustee Emeritus may not vote on any matter coming before such committee. A Trustee Emeritus shall serve until death, incapacity, resignation, or removal.

ARTICLE V ADVISORY COMMITTEES

The Board of Trustees may establish one or more Advisory Committees and appoint any individuals to serve on any such Advisory Committee. Any Advisory Committee so established by the Board of Trustees shall provide advice to the Board of Trustees on matters as requested by the Board of Trustees to assist the Board of Trustees in carrying out the purposes of the Foundation as set forth in Article II of the Foundation's Articles of Incorporation. An Advisory Committee shall act only in an advisory capacity and may make recommendations to the Board of Trustees or any committee of the Board of Trustees, but shall have no authority to act on behalf of the Board of Trustees or the Foundation.

ARTICLE VI MISCELLANEOUS PROVISIONS

6.1 <u>Fiscal Year</u>. The fiscal year of the Foundation shall be determined in the discretion of the Board of Trustees, but in the absence of any such determination it shall be the year beginning on July 1 and ending on June 30.

6.2 <u>Audit</u>. The Foundation shall have an annual audit of its accounts and financial statement performed by an independent certified public accountant as selected by the Board of Trustees.

6.3 <u>Seal</u>. The corporate seal of the Foundation shall be circular and shall have inscribed thereon, within and around the circumference, "GEORGE MASON UNIVERSITY FOUNDATION, INC.". In the center shall be the word "SEAL".

6.4 <u>Interpretation</u>. For the purpose of construing these Bylaws, unless the context indicates otherwise, words in the singular number shall be deemed to include words in the plural and vice versa, and words in one gender shall be deemed to include words in other genders.

6.5 <u>Amendments</u>. These Bylaws may be amended or repealed, and new Bylaws may be made at any meeting of the Board of Trustees; provided, however, that the notice of any such meeting at which amendment of repeal of these Bylaws is to be considered shall be made in accordance with the provisions of section 1.6 of these Bylaws.

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GEORGE MASON UNIVERSITY FOUNDATION, INC. AMENDED AND RESTATED ARTICLES OF INCORPORATION

ARTICLE I NAME

The name of the corporation is George Mason University Foundation, Inc. (hereinafter referred to as the "Foundation"), a Virginia nonstock corporation.

ARTICLE II PURPOSE

The Foundation is organized and shall be operated exclusively for charitable and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code. More specifically and without limiting or expanding the foregoing, the purposes of the Foundation are to (1) promote the advancement and further the aims and purposes of George Mason University, or its successor (the "University"), as an institution of higher education by the development and application of financial resources to the progress of such institution and through such other entities, including the University's affiliated foundations described in section 501(c)(3) of the Internal Revenue Code, as may be suitable to accomplish such purposes, and (2) accept, administer, apply, and use property acquired by gift, grant, devise, bequest, or otherwise for the purposes previously set forth.

ARTICLE III RIGHTS AND RESTRICTIONS

No part of the net earnings of the Foundation shall inure to the benefit of or be distributable to its incorporator, Trustees, officers, or other private persons except that the Foundation shall be authorized and empowered to pay reasonable compensation for

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services rendered and to make payments and distributions in furtherance of its charitable or educational purposes. No assets or moneys of the Foundation shall be loaned, directly or indirectly, to any Trustee or officer of the Foundation. No substantial part of the activities of the Foundation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Foundation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

ARTICLE IV DISSOLUTION

Upon the dissolution of the Foundation, and after all of its liabilities and obligations have been paid, satisfied, and discharged, or adequate provisions made therefor, all of the Foundation's remaining assets shall be distributed to or among the University or any one or more foundations affiliated with the University that are organized and operated exclusively for charitable and educational purposes within the meaning of sections 501(c)(3) and 170(c)(2)(B) of the Internal Revenue Code. If none of the University or its affiliated foundations are then in existence or so organized and operated, the Foundation's remaining assets shall be distributed to one or more organizations that are organized and operated exclusively for charitable or educational purposes within the meaning of sections 501(c)(3) and 170(c)(2)(B) of the Internal Revenue Code.

ARTICLE V MEMBERS

The Foundation shall have no members.

ARTICLE VI TRUSTEES

The number of Trustees of the Foundation shall be not less than fifteen (15) and not more than forty-eight (48). The Foundation's Board of Trustees shall consist of the following classes of Trustees.

(a) Elected Trustees. The Foundation shall have not less than seven (7) and not more than forty (40) Trustees who are designated as the Elected Trustees. At the first annual meeting of the Board of Trustees, the number of Elected Trustees shall be divided into three (3) groups with each group containing one-third of the total, as nearly equal in number as possible. The terms of the Elected Trustees in the first group shall expire at the first annual meeting of the Board of Trustees after their appointment, the terms of the Elected Trustees in the second group shall expire at the second annual meeting of the Board of Trustees after their appointment, and the terms of the Elected Trustees in the third group shall expire at the third annual meeting of the Board of Trustees after their appointment. Thereafter, at each annual meeting of the Board of Trustees, one group of Elected Trustees shall be elected by the Board of Trustees for a term of three years, to succeed those whose terms expire. An Elected Trustee may serve three consecutive terms and thereafter shall not be eligible to serve as an Elected Trustee until he or she has not served as an Elected Trustee for a term of one year or more. A partial term shall be counted for purposes of the foregoing limitation. Notwithstanding the foregoing, the term of an Elected Trustee who is serving as the Chairman of the Foundation at the time of expiration of his or her third consecutive term may be extended for up to two years for the sole purpose of permitting such Elected Trustee to complete two consecutive terms as Chairman and a one-year

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term as immediate past Chairman. No individual shall be elected as an Elected Trustee without his or her prior consent.

(b) <u>Ex Officio Trustees</u>. The Foundation shall have five (5) Trustees who are designated as the Ex Officio Trustees, who shall have full voting rights. The Ex Officio Trustees shall be those individuals who hold the following official positions with the organizations indicated:

(I) The President of the Foundation,

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- (ii) The Chief Financial Officer of the Foundation,
- (iii) The Vice President of Development of the Foundation,
- (iv) The President of the University, and
- (v) The Rector of the Board of Visitors of the University.

An Ex Officio Trustee shall serve ex officio for a term that equals his or her tenure in the office specified. No individual shall be an Ex Officio Trustee without his or her prior consent.

(c) <u>Appointed Trustees</u>. The Foundation shall have three (3) Trustees who are designated as the Appointed Trustees, who shall have full voting rights. Two of the Appointed Trustees shall be either Deans or Academic Directors of the University and shall be appointed by the President of the University, in consultation with the Foundation's Executive Committee, to serve for one term of two years and thereafter shall not be eligible to serve as an Appointed Trustee until he or she has not served as an Appointed Trustee for a term of one year or more. At the first annual meeting of the Board of Trustees, these two Appointed Trustees shall be divided into two (2) groups. The term of the one of these Appointed Trustees in the first group shall expire at the first annual meeting of the Board of Trustees after his or her appointment and the term of the one of these Appointed Trustees in the second group shall expire at the second annual meeting of the Board of Trustees in the second group shall expire at the second annual

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meeting of the Board of Trustees, one of these two Appointed Trustees shall be appointed by the President of the University, in consultation with the Foundation's Executive Committee, to succeed the one whose term expires. The third Appointed Trustee shall be a member of the faculty of the University and shall be appointed by the Board of Trustees, in consultation with the President of the University, from among at least three faculty nominees submitted to the Board of Trustees by the Faculty Senate of the University or from the University community at large to serve for a term of two years and may serve two consecutive terms and thereafter shall not be eligible to serve as an Appointed Trustee until he or she has not served as an Appointed Trustee for a term of one year or more. No individual shall be appointed as an Appointed Trustee without his or her prior consent. A vacancy among the Appointed Trustees on the Board of Trustees, including a vacancy resulting from the removal of an Appointed Trustee, shall be filled in the same manner as set forth in this subsection for the appointment of an Appointed Trustee and may, in the case of a resignation that will become effective at a specified later date, be filled before the vacancy occurs, but the new Appointed Trustee may not take office until the vacancy occurs.

ARTICLE VII LIMIT ON LIABILITY AND INDEMNIFICATION

7.1 <u>Definitions</u>. For purposes of this Article the following definitions shall apply:

 (a) "<u>Foundation</u>" means this Foundation only and no predecessor entity or other legal entity;

(b) "<u>expenses</u>" include counsel fees, expert witness fees, and costs of investigation, litigation, and appeal, as well as any amounts expended in asserting a claim for indemnification;

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(c) "<u>liability</u>" means the obligation to pay a judgment, settlement, penalty,
 fine, or other such obligation, including, without limitation, any excise tax assessed with respect
 to an employee benefit plan;

(d) "<u>legal entity</u>" means a corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise;

(e) "<u>predecessor entity</u>" means a legal entity the existence of which ceased upon its acquisition by the Foundation in a merger or otherwise; and

(f) "<u>proceeding</u>" means any threatened, pending, or completed action, suit, proceeding, or appeal whether civil, criminal, administrative, or investigative and whether formal or informal.

7.2 <u>Limit on Liability</u>. In every instance in which the Virginia Nonstock Corporation Act, as it exists on the date hereof or may hereafter be amended, permits the limitation or elimination of liability of directors or officers of a corporation to the corporation, the Trustees and officers of the Foundation shall not be liable to the Foundation.

7.3 Indemnification of Trustees and Officers. The Foundation shall indemnify any individual who is, was, or is threatened to be made a party to a proceeding (including a proceeding by or in the right of the Foundation) because such individual is or was a Trustee or officer of the Foundation, or because such individual is or was serving the Foundation or any other legal entity in any capacity at the request of the Foundation while a Trustee or officer of the Foundation, against all liabilities and reasonable expenses incurred in the proceeding except such liabilities and expenses as are incurred because of such individual's willful misconduct or knowing violation of the criminal law. Service as a director or officer of a legal entity controlled by the Foundation shall be deemed service at the request of the Foundation. The determination

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that indemnification under this Section 7.3 is permissible and the evaluation as to the reasonableness of expenses in a specific case shall be made, in the case of a Trustee, as provided by law, and in the case of an officer, as provided in Section 7.4 of this Article; provided, however, that if a majority of the Trustees of the Foundation has changed after the date of the alleged conduct giving rise to a claim for indemnification, such determination and evaluation shall, at the option of the person claiming indemnification, be made by special legal counsel agreed upon by the Board of Trustees and such person. Unless a determination has been made that indemnification is not permissible, the Foundation shall make advances and reimbursements for expenses incurred by a Trustee or officer in a proceeding upon receipt of an undertaking from such Trustee or officer to repay the same if it is ultimately determined that such Trustee or officer is not entitled to indemnification. Such undertaking shall be an unlimited, unsecured general obligation of the Trustee or officer and shall be accepted without reference to such Trustee's or officer's ability to make repayment. The termination of a proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent shall not of itself create a presumption that a Trustee or officer acted in such a manner as to make such Trustee or officer ineligible for indemnification. The Foundation is authorized to contract in advance to indemnify and make advances and reimbursements for expenses to any of its Trustees or officers to the same extent provided in this Section 7.3.

7.4 <u>Indemnification of Others</u>. The Foundation may, to a lesser extent or to the same extent that it is required to provide indemnification and make advances and reimbursements for expenses to its Trustees and officers pursuant to Section 7.3, provide indemnification and make advances and reimbursements for expenses to its employees and agents, the directors, officers, employees, and agents of its subsidiaries and predecessor entities, and any person serving any

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other legal entity in any capacity at the request of the Foundation, and may contract in advance to do so. The determination that indemnification under this Section 7.4 is permissible, the authorization of such indemnification, and the evaluation as to the reasonableness of expenses in a specific case shall be made as authorized from time to time by general or specific action of the Board of Trustees, which action may be taken before or after a claim for indemnification is made, or as otherwise provided by law. No persons rights under Section 7.3 of this Article shall be limited by the provisions of this Section 7.4.

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7.5 Miscellaneous. The rights of each person entitled to indemnification under this Article shall inure to the benefit of such person's heirs, executors, and administrators. Special legal counsel selected to make determinations under this Article may be counsel for the Foundation. Indemnification pursuant to this Article shall not be exclusive of any other right of indemnification to which any person may be entitled, including indemnification pursuant to a valid contract, indemnification by legal entities other than the Foundation, and indemnification under policies of insurance purchased and maintained by the Foundation or others. However, no person shall be entitled to indemnification by the Foundation to the extent he or she is indemnified by another, including an insurer. The Foundation is authorized to purchase and maintain insurance against any liability it may have under this Article or to protect any of the persons named above against any liability arising from their service to the Foundation or any other legal entity at the request of the Foundation regardless of the Foundation's power to indemnify against such liability. The provisions of this Article shall not be deemed to preclude the Foundation from entering into contracts otherwise permitted by law with any individuals or legal entities, including those named above. If any provision of this Article or its application to any person or circumstance is held invalid by a court of competent jurisdiction, the invalidity

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shall not affect other provisions or applications of this Article, and to this end the provisions of this Article are severable.

7.6 <u>Amendments</u>. No amendment, modification, or repeal of this Article shall diminish the rights provided hereunder to any person arising from conduct or events occurring before the adoption of such amendment, modification, or repeal.

ARTICLE VIII INTERNAL REVENUE CODE

Each reference in these Articles of Incorporation to a section of the Internal Revenue Code means such section of the Internal Revenue Code of 1986, as amended, or the corresponding provisions of any subsequent federal tax law.

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Departmen	3868 ecember 2006) t of the Treasury venue Service	Application for Extension of Time To File Exempt Organization Return File a separate application for each return.	OMB No. 1545-1709		
• If you	are filing for an Addi	matic 3-Month Extension, complete only Part I and check this box tional (not automatic) 3-Month Extension, complete only Part II (on page 2 of the ess you have already been granted an automatic 3-month extension on a previously	his form).		
Part I	Automatic	3-Month Extension of Time. Only submit original (no copies needed).			
and com	plete Part I only	s required to file Form 990 T and requesting an automatic 6-month extension - chec			
	corporations (includi ome tax returns.	ng 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request	an extension of time		
Electroni noted bel the additi 990-T. Ins	ic Filing (e-file). Ger ow (6 months for sec onal (not automatic) stead, you must subr	nerally, you can electronically file Form 8868 if you want a 3-month automatic exten- ction 501(c)(3) corporations required to file Form 990-T). However, you cannot file F 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a nit the fully completed and signed page 2 (Part II) of Form 8868. For more details o k on <i>e-file for Charities & Nonprofits</i> .	orm 8868 electronically if (1) you war composite or consolidated Form		
Type or print	Name of Exempt (Organization	Employer identification number		
	GEORGE MA	SON UNIVERSITY FOUNDATION, INC.	54-1603842		
ile by the due date for iling your eturn. See hstructions.	, .	nd room or suite no. If a P.O. box, see instructions. ERSITY DRIVE, MASON HALL, NO. D201			
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F is for t	EBRUARY 15 the organization's ret calendar year				
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If this in the second s	application is for Forr undable credits. See application is for Forr rments made. Includ se Due. Subtract line	m 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any instructions. m 990-PF or 990-T, enter any refundable credits and estimated <u>e any prior year overpayment allowed as a credit.</u> 3b from line 3a. Include your payment with this form, or, if required, r, if required, by using EFTPS (Electronic Federal Tax Payment System).	3a \$		

LHA	For Privacy	Act and	Paperwork	Reduction	Act	Notice,	see	instructions
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