Return of Organization Exempt From Income Tax

06/30, 20 13

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

A For the 2012 calendar year, or tax year beginning

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

07/01, 2012, and ending

| B Check if applicable | | | C Name of organization | D Employer identification number | | | | | | | | | | | |
|--------------------------------|----------------|--|--|---|---------------|-------------------|----------------|---|----------|-------------|--------------|---------------|--|--|--|
| Вс | heck if ap | oplicable: | GEORGE MASON UNIVERSI | TY FOUNDATION, | INC. | | | | | | | | | | |
| | Addre chang | | Doing Business As | | | | | 54-1603 | 3842 | 2 | | | | | |
| | 7 1 | change | Number and street (or P.O. box if mail is | not delivered to street address | s) | Room/sui | te | E Telephone n | umber | r | | | | | |
| | Initial | return | 4400 UNIVERSITY DRIVE | , UNIV. HALL | | 5100 |) | (703) 993-8850 | | | | | | | |
| | Termi | inated | City or town, state or country, and ZIP + | 4 | | | | 1 | | | | | | | |
| | Amen | ided | FAIRFAX, VA 22030-444 | 4 | | | | G Gross receip | ts \$ | 114, | 503 | ,844. | | | |
| | Applic | cation | F Name and address of principal off | | 1 | | | H(a) Is this a gro | up retu | | Yes | X No | | | |
| | pendi | ng | 4400 UNIVERSITY DRIVE | | | 22030- | -444 | affiliates? H(b) Are all affiliates included? Yes | | | | | | | |
| ī — | Tax-ex | empt sta | |) (insert no.) | 4947(a)(1) | | 527 | If "No," attach a list. (see instructions) | | | | | | | |
| | | | HTTP://ALUMNI.GMU.EDU/F | | 10 17 (4)(1) | <u> </u> | 027 | H(c) Group exemption number | | | | | | | |
| | | | ization: X Corporation Trust | Association Other | | I Vo | ar of format | ion: 1991 M | | | micile: | VA | | | |
| | rt I | | nmary | 713300Idiloi1 | | | ai oi ioiiiiat | 1011. 1331 III | Otate | or regar do | mone. | | | | |
| ГС | | | <u> </u> | | | | | | | | | | | | |
| | 1 | Briefly describe the organization's mission or most significant activities: | | | | | | | | | | | | | |
| 8 | | | UNIVERSITY. | | | | | | | | | | | | |
| nan | | ONIX | ERSIII. | | | | | | | | | | | | |
| Ver | | Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets. | | | | | | | | | | | | | |
| Activities & Governance | 2 | | <u> </u> | • | • | | | | 1 1 | | | 16 | | | |
| حە دە | 3 | Numb | er of voting members of the governing | body (Part VI, line 1a) | | | | | 3 | | | 46. | | | |
| ij | 4 | Numb | er of independent voting members of | the governing body (Part V | /I, line 1b) | | | | 4 | | | 39. | | | |
| Ě | | | number of individuals employed in cal | | ne 2a) | | | | 5 | | | 0 | | | |
| ¥ | | | number of volunteers (estimate if neces | | | | | | 6 | | | 50. | | | |
| | | | gross unrelated business revenue from | | | | | | 7a | | | <u>,283.</u> | | | |
| | b | Net ur | related business taxable income from | Form 990-T, line 34 | | | | | 7b | | | <u>,</u> 283. | | | |
| | | | | | | | | Prior Year | | | rent Ye | | | | |
| <u>e</u> | 8 | Contri | butions and grants (Part VIII, line 1h) | | CORV | / FOR | ┑┕ | 36,388,73 | | 39, | 832, | <u>,945.</u> | | | |
| en | 9 | Progra | am service revenue (Part VIII, line 2g) | | DUDUCIN | I FUN ICDECTIO | ,, I L | 5,673,66 | 59. | 6, | 803 | ,024. | | | |
| Revenue | 10 | IIIVESI | intent income (i art vin, column (A), im | CS 5, 4, and 74) | | | | 3,255,52 | _ | 3, | 404 | , 373. | | | |
| _ | 11 | Other | revenue (Part VIII, column (A), lines 5 | , 6d, 8c, 9c, 10c, and 11e) | | | | -308 , 59 | ∂7. | | 17 | , 743. | | | |
| | 12 | | revenue - add lines 8 through 11 (mus | | | | | 45,009,33 | 30. | 50, | 058, | ,085. | | | |
| | 13 | Grants | s and similar amounts paid (Part IX, col | umn (A), lines 1-3) | | | | 21,763,44 | 16. | 26, | 045, | ,655. | | | |
| | 14 | Benef | its paid to or for members (Part IX, colu | | | 0 | | | 0 | | | | | | |
| Ø | 4 = | Salari | es, other compensation, employee ben | | 1,184,14 | 13. | 1,135,043 | | | | | | | | |
| Expenses | 16 a | | ssional fundraising fees (Part IX, colum | | | | | | | 4 | ,200. | | | | |
| × be | b | Total f | fundraising expenses (Part IX, column | (D), line 25) > | 244,77 | 7. | - | | | | | | | | |
| Ш | 17 | | expenses (Part IX, column (A), lines 1 | | | | | 14,531,83 | 30. | 17, | 227 | ,570. | | | |
| | | | expenses. Add lines 13-17 (must equa | | | | | 37,479,41 | 9. | 44, | 412 | ,468. | | | |
| | 19 | | uue less expenses. Subtract line 18 froi | | | | | 7,529,91 | | | | ,617. | | | |
| o se | | | | | | | Begin | ning of Current | | | of Yea | | | | |
| ets | 20 | Total a | assets (Part X, line 16) | | | | 3 | 327,964,81 | 0. | 346, | 105 | ,459. | | | |
| Net Assets or Fund Balances | 21 | | iabilities (Part X, line 26) | | | | | 199,065,54 | - | | | ,697. | | | |
| E'E | 22 | | ssets or fund balances. Subtract line 2 | 1 from line 20 | | | | L28,899,26 | _ | | | 762. | | | |
| | rt II | | nature Block | | | | - | ., , | | | | | | | |
| Und | der per | nalties o | f perjury, I declare that I have examined this | return, including accompanyir | ng schedules | and staten | nents, and to | the best of my k | nowle | edge and be | elief, it i | s true, | | | |
| cor | rect, ar | nd comp | plete. Declaration of preparer (other than offi | cer) is based on all informatio | n of which pr | reparer has | any knowle | edge. | | | | | | | |
| S | ign | | | | | | | | | | | | | | |
| | ere | | Signature of officer | | | | | Date | | | | | | | |
| • • • | CIC | | ga | | | | | | | | | | | | |
| | | | Type or print name and title | | | | | | | | | | | | |
| | | <u> </u> | Type or print name and title Type preparer's name | Prenarer's signature | | Date | | Check if | | PTIN | | | | | |
| Paic | i | | | 1 | | | | | _ | ¬ l | 2456 | - 1 | | | |
| | parer | MAR' | Y TORRETTA | , | w | 17/0 | 3/2014 | employed | | | 3478 | 51 | | | |
| | Only | Firm's | name GRANT THORNTO | N LLP | | | | | | 605555 | | | | | |
| | | | address 2010 CORPORATE RIDG | Phone no. ► 703-847-7500 | | | | | | | | | | | |
| May | the II | RS dis | cuss this return with the preparer show | n above? (see instructions | s) <u>.</u> | | | | <u> </u> | X Y | | No | | | |
| For | Paper | rwork | Reduction Act Notice, see the separa | te instructions. | | | | | | Fori | m 990 | (2012) | | | |

Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

| | For calendar year 2012, | or fiscal year beginning 0.7201_{-1} | , 2012, and ending 0.6 / | 30,20_13 | 3 |
|---|---|---|---|--|---|
| Department of the Treasury Internal Ravenue Service | ! | ▶ Do not send to the IRS. Kee | p for your records. | | 2012 |
| Name of exempt organize | ation | | | Employer | r identification number |
| GEORGE MASON | N UNIVERSITY | FOUNDATION, INC. | · | 54-1 | 1603842 |
| | IAM, PRESIDENT | | | | |
| | | formation (Whole Dollars O | nly) | | |
| check the box on li leave line 1b, 2b, 3 on the applicable lin 1a Form 990 chec 2a Form 990-EZ of 3a Form 1120-PO 4a Form 990-PF of | ne 1a, 2a, 3a, 4a, or 5a, b, 4b, or 5b, whichever be below. Do not complete k here X b Tot heck here b L check here b heck here b | are using this Form 8879-EO ar below, and the amount on that is applicable, blank (do not er te more than 1 line in Part I. al revenue, if any (Form 990, P. Total revenue, if any (Form 99b. Total tax (Form 1120-PO) Tax based on investment incompany. | tline for the return be nter -0-). But, if you en art VIII, column (A), lin 90-EZ, line 9) L, line 22) me (Form 990-PF, Par | ing filed with tintered -0- on the 12) 11 21 21 31 tVI, line 5) 41 | his form was blank, then he return, then enter -0- b 50058085. b 5 |
| 5a Form 8868 che | ck here 🕨 🔛 b Ba | lance Due (Form 8868, Part I, I | line 3c or Part II, line 6 | c) 51 | · |
| Part Declara | tion and Signature A | uthorization of Officer | | | |
| organization's 2012 are true, correct, as organization's elect to send the organization the transmission, (b. authorize the U.S. financial institution return, and the fina Agent at 1-888-353 involved in the procresolve issues relative. | electronic return and act complete. I further defonic return. I consent to ation's return to the IRS to the reason for any delaterasury and its designate account indicated in the incial institution to debit to 4537 no later than 2 but essing of the electronic ed to the payment. I have | Im an officer of the above organicompanying schedules and stall clare that the amount in Part I all allow my intermediate service and to receive from the IRS (a) all yin processing the return or refeted Financial Agent to initiate all tax preparation software for payhe entry to this account. To revisiness days prior to the payment payment of taxes to receive correscible selected a personal identifical nization's consent to electronic | itements and to the be above is the amount si provider, transmitter, in acknowledgement of fund, and (c) the date of ment of the organizati oke a payment, I mus- int (settlement) date. I infidential information r ition number (PIN) as r | est of my know hown on the cop or electronic reof receipt or reof any refund. Indicate the contact the U. also authorize necessary to an | rledge and belief, they by of the eturn originator (ERO) ason for rejection of f applicable, I debit) entry to the axes owed on this S. Treasury Financial the financial institutions aswer inquiries and |
| Officer's PIN: chec | GRANT THORNTO | N LLP | _ to enter my PIN | 1 8 2 3 Enter five number | ers, but |
| being filed ERO to ent As an office If I have inc | with a state agency(ies) er my PIN on the return er of the organization, I v licated within this return | electronically filed return. If I ha regulating charities as part of the s disclosure consent screen. vill enter my PIN as my signatur that a copy of the return is bein ther my PIN on the return's discl | ne tRS Fed/State prog re on the organization' g filed with a state ag | gram, I also auti 's tax year 201. ency(ies) regul | copy of the return is norize the aforementioned 2 electronically filed return. |
| Officer's signature | | | Date | > | |
| Part III Certific | ation and Authentica | tion | | | |
| number (EFIN) follo | nter your six-digit electro wed by your five-digit se | - | 5 2012 electronically | do not | 4 3 6 6 0 5 |
| indicated above. I d | confirm that I am submitt confirm that I am submitt corized IRS e-file Provide | ing this return in accordance wirs for Business Returns. | th the requirements of | Pub. 4163, Mo | odernized e-File (MeF) |
| ERO's signature | Jan Bugham | | Date ▶ | 3.31.14 | |
| | | RO Must Retain This Form - omit This Form To the IRS U | | o Do So | 0070 50 |

For Paperwork Reduction Act Notice, see back of form.

Form **8879-EO** (2012)

Cumulative E-File History 2012 FED Locator: 3872EI Taxpayer Name: George Mason University Foundation, Inc. Return Type: 990, 990 **Submitted Date** 4/1/2014 2:53:44 PM Acknowledgement Date 4/1/2014 3:26:17 PM Status Accepted **Submission ID** 54681420140915000001

Close

Print

Form **8868**

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

| • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (in page 2 first form). Do not complete Part I Muness you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (in months for acorporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in page format (see instructions). For more details on the electronic filing of this form, visit www.ins.gov/elile and click on e-file for Charities & Nonprofits. Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only. All other corporations (including 1/20-C filers), partnerships, REMICs, and trusts must use Form 7004 for request an extension of time to file income tax returns. Fine of Semigle organization or other filer, see instructions. File by life due states to the file of the formation of the filer or the return that this application is for (file a separate application for each return). CIC, rown or post office, state, and ZIP code. For a foreign address, see instructions. First by III- Code form 990-EZ O1 Form 990-EZ O2 Form 4720- (inclividual) O3 Form 4720- (inclividual) O3 Form 4720- (inclividual) O3 Form 4720- (inclividual) O4 Form 990-EZ O4 Form 990-EZ O5 Form 990-EZ O6 Form 990-EZ O7 | • If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box | | | | | | | | | |
|--|--|---|--|---|--|---|--|--|--|--|
| Electronic filing (e-file). You can electronically file Form 8868. If you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically life Form 8868 to require at an extension of time to file any of the forms listed in Part of Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in page format (see instructions). For more details on the electronic life ing of this form, visit www.irs.gov/#ile and click on e-file for Chamber 8 Nonprofits. Part II Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only. All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Ceorge Mason UNIVERSITY FOUNDATION, INC. CEORGE MASON UNIVERSITY FOUNDATION, INC. Social security number, see instructions. FATERAX, VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) FATERAX, VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) FATERAX, VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) FATERAX, VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) FATERAX, VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) FATERAX, VA 22030-4444 FILE of the seed of th | • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). | | | | | | | | | |
| a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part to Part II with the exception of Form 8870, Information Return for Transfers Associated With Cortain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, wist www.rs.gove/file and click on - #ide for Charities & Nonprofits. Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only. All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or life income tax returns. Employer identification number (EIN) or print file year. GEORGE MASON UNIVERSITY FOUNDATION, INC. GEORGE MASON UNIVERSITY FOUNDATION, INC. GEORGE MASON UNIVERSITY FOUNDATION, INC. Social security number (SEN) 4400 UNIVERSITY DRIVE, UNIV. HALL, virtual files year. FAIRRAX, Va. 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return). Social security number (SEN) Application FAIRRAX, Va. 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return). O 1 Application Form 990-EZ O1 Form 990-EZ O1 Form 990-T (corporation) O7 Form 990-T (code of the return that this application is for (file a separate application for each return). O1 Form 990-T (code of the return that this application is for (file a separate application for each return). O1 Form 990-T (code of the return that this application is for (file a separate application for each return). O1 Form 990-T (code of the return that this application is for file application for each r | Do not comp | plete Part II unless you have already been gra | nted an aut | tomatic 3-month extens | sion on a previously filed Form 8868 | 3. | | | | |
| Part I only . | a corporation 8868 to req Return for instructions). | n required to file Form 990-T), or an addition quest an extension of time to file any of the Transfers Associated With Certain Persona . For more details on the electronic filing of the | nal (not aut forms liste Il Benefit (nis form, vis | omatic) 3-month exter d in Part I or Part II w Contracts, which mus sit www.irs.gov/efile an | nsion of time. You can electronicall with the exception of Form 8870, I t be sent to the IRS in paper for ad click on e-file for Charities & Nong | y file Form nformation ormat (see | | | | |
| All other corporations (including 1120-C filens), partnerships, REMICs, and trusts must use Form T004 to request an extension of time to file income tax returns. Type or print Same of exempt organization or other filer, see instructions. Employer identification number (EIN) or print to the content of the content | A corporation | n required to file Form 990-T and requesting | an automa | atic 6-month extension | - check this box and complete | | | | | |
| All other corporations (including 1120-C filens), partnerships, REMICs, and trusts must use Form T004 to request an extension of time to file income tax returns. Type or print Same of exempt organization or other filer, see instructions. Employer identification number (EIN) or print to the content of the content | Part I only | | | | | ▶□ | | | | |
| Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or print | All other cor | porations (including 1120-C filers), partnersh | nips, REMIC | Ss, and trusts must use | Form 7004 to request an extension o | of time | | | | |
| Type or print File by the Fil | to file incom | | | | Enter filer's identifying number, see | e instructions | | | | |
| Fine by the fine | Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or | | | | | | | | | |
| The byte Continued Cont | | | | | | | | | | |
| due date for filling your return. See FATRAX. VA 22030-4444 Enter the Return code for the return that this application is for (file a separate application for each return) | - | | <u> </u> | | 54-1603842 | | | | | |
| tiling your return. See instructions. A400 UNIVERSITY DRIVE, UNIV. HALL, | | | | ctions. | Social security number (SSN) | | | | | |
| Enter the Return code for the return that this application is for (file a separate application for each return) | filing your | | | | | | | | | |
| Enter the Return code for the return that this application is for (file a separate application for each return) | | | a foreign ad | dress, see instructions. | | | | | | |
| Return Return Return Return Sprice Return Sprice | | FAIRFAX, VA 22030-4444 | | | | | | | | |
| SFOr | Enter the Re | eturn code for the return that this application | is for (file a | separate application fo | or each return) | 0 1 | | | | |
| SFOr | Annlication | | Datum | Amuliantian | | Datum | | | | |
| Form 990 or Form 990-EZ O1 | | | | l · · | | | | | | |
| Form 990-BL 02 | | Earm 000 E7 | | | tion) | | | | | |
| Form 4720- (individual) Form 990-F Form 990-F O4 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 990-T (trust other than above) O5 Form 6069 11 Form 990-T (trust other than above) O6 Form 8870 12 Telephone No. ▶ 703 993-8850 FAX No. ▶ 703 993-2018 If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box If it is for part of the group, check this box If the organization of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 02/17, 20 14, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ calendar year 20 or ▶ X tax year beginning 07/01, 20 12, and ending 06/30, 20 13. If this application is for Form 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. C Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | | | | | tion) | | | | | |
| Form 990-PF O4 | | | | | | | | | | |
| Form 990-T (sec. 401(a) or 408(a) trust) Form 990-T (trust other than above) O6 Form 8870 12 • The books are in the care of ▶ DAVID ROE Telephone No. ▶ 703 993-8850 FAX No. ▶ 703 993-2018 • If the organization does not have an office or place of business in the United States, check this box • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) • If this is for the whole group, check this box • If it is for part of the group, check this box • If it is for part of the group, check this box • If request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until ○22/17, 20 14, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ □ calendar year 20 or ▶ □ x tax year beginning ○7/01, 2012, and ending ○6/30, 20 13 2 If the tax year entered in line 1 is for less than 12 months, check reason: □ Initial return □ Final return □ Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | | ` ' | | | | | | | | |
| Telephone No. ▶ | | | _ | | | | | | | |
| Telephone No. ▶ 703 993-8850 FAX No. ▶ 703 993-2018 If the organization does not have an office or place of business in the United States, check this box ▶ If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If the whole group, check this box ▶ If the group, check this box ▶ If the group, check this box ▶ If this is for the organization's return for an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 02/17, 20 14, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ Calendar year 20 or ▶ X tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 3 If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3 If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 5 If the above the check this box 1 if this is the United States, check this box 1 if this is the United States, check this box 1 if this is for Porm 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 6 If the tax year entered in line 1 is for less tha | | | | | | | | | | |
| Telephone No. ► 703 993-8850 FAX No. ► 703 993-2018 If the organization does not have an office or place of business in the United States, check this box | 1 01111 990-1 | (trust other than above) | 00 | 1 01111 0070 | | 12 | | | | |
| until | Telephone If the orga If this is for the whole a list with the | e No. ► 703 993-8850 anization does not have an office or place of or a Group Return, enter the organization's for e group, check this box ► 1. | business in ur digit Gro f it is for pa ion is for. | the United States, che rup Exemption Number art of the group, check | ck this box | | | | | |
| Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a \$ b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b \$ c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3c \$ | until for the ▶ | I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until02/17_, 20_14, to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year 20 or | | | | | | | | |
| nonrefundable credits. See instructions. b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3a \$ c Star Star Star Star Star Star Star Star | C | | | | | | | | | |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | | • • | 90-T, 4720 | , or 6069, enter the | | | | | | |
| estimated tax payments made. Include any prior year overpayment allowed as a credit. Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3b \$ 3c \$ | | | 1=00 | 0000 | | | | | | |
| c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | | | | | | | | | | |
| (Electronic Federal Tax Payment System). See instructions. | | | | | | | | | | |
| | | | | ent with this form, if re | | | | | | |
| | | | | orm 8868 coo Earm 9459 | | etructions | | | | |

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form **8868** (Rev. 1-2013)

Form 8868 (Rev. 1-2013) If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868. If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1). Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed). Part II Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842 print Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) File by the 4400 UNIVERSITY DRIVE, UNIV. HALL due date for filing your City, town or post office, state, and ZIP code. For a foreign address, see instructions. return. See FAIRFAX, VA 22030-4444 instructions 0 Enter the Return code for the return that this application is for (file a separate application for each return) Application Return Application Return is For Code Is For Code Form 990 or Form 990-EZ 01 Form 1041-A Form 990-BL 02 08 Form 4720 (individual) 03 Form 4720 09 Form 990-PF 0.4Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 12 Form 990-T (trust other than above) 06 STOPI Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868. The books are in the care of ► JANET BINGHAM Telephone No. ▶ 703 993-8850 FAX No. > 993-2018 If the organization does not have an office or place of business in the United States, check this box . If this is If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) for the whole group, check this box ▶ 💹 . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for. I request an additional 3-month extension of time until 05/15 . 20 14 07/01,20 06/30,2013 5 For calendar year , or other tax year beginning , and ending If the tax year entered in line 5 is for less than 12 months, check reason: Initial return Change in accounting period State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO GATHER INFORMATION NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN. 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 8a \$ b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868. d8 c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 8c \$ Signature and Verification must be completed for Part II only. Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form. Title ► TAX SENIOR MANAGER

JSA

GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842 Form 990 (2012) Page 2 Part III Statement of Program Service Accomplishments Briefly describe the organization's mission: SEE SCHEDULE O 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 40,006,143. including grants of \$ 26,045,655. (Revenue \$ 7,274,833.) **4a** (Code:) (Expenses \$ SCHOLARSHIPS, AWARDS, REIMBURSED EXPENSES, AND SUPPORT EXPENSES: THE FOUNDATION'S MAJOR PROGRAM ACTIVITY IS TO DISPERSE DESIGNATED FUNDS IN SUPPORT OF SCHOLARSHIPS, FELLOWSHIPS, AWARDS, AND GENERAL OPERATING EXPENSES OF THE UNIVERSITY'S ACADEMIC AND OTHER DEPARTMENTS. 4b (Code:) (Expenses \$ including grants of \$ 4c (Code:) (Expenses \$ including grants of \$) (Revenue \$ **4d** Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$

4e Total program service expenses ► 40,006,143.

) (Revenue \$

Form 990 (2012) Page 3

| Part | Checklist of Required Schedules | | | |
|------|--|---------|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | _ | 3.7 | |
| | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | 37 |
| _ | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | | v |
| _ | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, | _ | | v |
| _ | Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | 6 | | Х |
| 7 | "Yes," complete Schedule D, Part I | 6 | | Λ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | 7 | | Х |
| 0 | the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | | | |
| 8 | complete Schedule D, Part III | 8 | Х | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a | | 21 | |
| 9 | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | Х | |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted | | | |
| | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | -10 | | |
| • • | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | | |
| u | complete Schedule D, Part VI | 11a | Х | |
| h | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| c | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | | | |
| Ŭ | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets | | | |
| _ | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Х | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> | 11e | Х | |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," | | | |
| | complete Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if | | | |
| | the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14 a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Χ |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any | | | |
| | organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | X | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance | | | |
| | to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services | | | |
| | on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | ا ـ ـ ا | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | ا ـ ـ ا | | |
| | If "Yes," complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |

Form 990 (2012) Page 4

| Part | Checklist of Required Schedules (continued) | | | |
|------|---|------|-----|----|
| | · | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization | | | |
| | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II. | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States | | | |
| | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Х | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| _ | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | X | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| 27 U | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25 | 24a | X | |
| | · · · · · · · · · · · · · · · · · · · | 24b | - 1 | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 240 | | Λ |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | 04- | | v |
| | to defease any tax-exempt bonds? | 24c | | X |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | X |
| 25 a | (/ , | | | |
| | with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or | | | |
| | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| - | Schedule L. Part IV | 28b | | Х |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| · | was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | Х | |
| 30 | Did the organization receive more than \$23,000 in horecast contributions: If res, complete scriedule in Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| 30 | conservation contributions? If "Yes," complete Schedule M | 30 | X | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N</i> , | - 50 | | |
| 31 | | 31 | | Х |
| 20 | Part I | 31 | | 21 |
| 32 | complete Schedule N, Part II | 32 | | Х |
| | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 32 | | Λ |
| 33 | | 22 | X | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Λ | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | 37 | |
| | or IV, and Part V, line 1 | 34 | X | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | X | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | X | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | | | |
| | Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | | |
| | 19? Note. All Form 990 filers are required to complete Schedule O | 38 | X | |

Form 990 (2012) Page **5**

| Par | | | | |
|--------|---|----------|-----|----|
| | Check if Schedule O contains a response to any question in this Part V | | | • |
| _ | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| _ | reportable gaming (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return . 2a 0 | 01: | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| • | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | 2- | X | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a 3b | X | |
| | If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i> At any time during the calendar year, did the organization have an interest in, or a signature or other authority | 30 | Λ | |
| 4 a | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | | | |
| | | 4a | | Х |
| h | account)? | Tu | | |
| b | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | Х | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | X | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | X | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | X | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | 7. | | v |
| الم | required to file Form 8282? | 7c | | X |
| | If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| e f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | | | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders | | | |
| | Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| D | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |

JSA 2E1040 1.000

GEORGE MASON UNIVERSITY FOUNDATION, INC. Form 990 (2012) 54-1603842 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI............... Section A. Governing Body and Management Yes 46 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 30 Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ 3 Did the organization delegate control over management duties customarily performed by or under the direct X 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Χ 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint Χ Are any governance decisions of the organization reserved to (or subject to approval by) members, Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a a The governing body?............... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο Χ 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Χ 12c describe in Schedule O how this was done 13 Χ 13 Χ 14 14 Did the organization have a written document retention and destruction policy?............ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶_SEE_SCHEDULE ○ 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Upon request X Own website Another's website Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ Janet bingham 4400 university drive, msn1a3 fairfax, va 22030-4444

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week (list any | box, | unles | Pos heck ss pe | rson | e than o is both or/trust | an | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|-----------------------------------|--|--------------------------------|-----------------------|----------------------|--------------|---------------------------------|--------|--|--|--|
| | hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) TERRI C. BEIRNE | .50 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| (2) ROBERT E. BUCHANAN TRUSTEE | .50 | X | | | | | | 0 | 0 | 0 |
| (3) ANTONIO J. CALABRESE | .50 | | | | | | | | 0 | |
| TRUSTEE | 1 00 | X | | | | | | 0 | 0 | 0 |
| (4) W. JEFFREY CARLTON TRUSTEE | 1.00 | X | | | | | | 0 | 0 | 0 |
| (5) KENDAL E. CARSON | .50 | Λ | | | | | | | 0 | 0 |
| TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| (6) DENNIS J. COTTER | .50 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| (7) DOROTHY S. GRAY TRUSTEE | .50 | Х | | | | | | 0 | 0 | 0 |
| (8) R. PAUL GRAY TRUSTEE | .50 | X | | | | | | 0 | 0 | 0 |
| (9) JAMES W. HAZEL VICE CHAIR | 1.00 | X | | Х | | | | 0 | 0 | 0 |
| (10)NAJAF S. HUSAIN TRUSTEE | .50 | Х | | | | | | 0 | 0 | 0 |
| (11) JEFFERY M. JOHNSON TREASURER | .50 | Х | | Х | | | | 0 | 0 | 0 |
| (12) JAY W. KHIM TRUSTEE | .50 | Х | | | | | | 0 | 0 | 0 |
| (13) MAHFUZ AHMED TRUSTEE | .50 | X | | | | | | 0 | 0 | 0 |
| (14) KAY W. LEWIS TRUSTEE | .50 | Х | | | | | | 0 | 0 | 0 |

Form **990** (2012)

JSA

| | rustees, Ke | | • | | | | | 1 | | | | |
|--|---|--------------------------------|-----------------------|----------------|------------------------|------------------------------|-------------|---|--|------------|--|------|
| (A) | (B) | | | (0 | - | | | (D) | (E) | | (F) | |
| Name and title | Average hours per week (list any hours for | box, | unles er and | ss pe d a d | more rson lirect | e than o | an ee) | Reportable compensation from the | Reportable compensation from related organizations | an com | stimated nount o other pensati | f |
| | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099-MISC) | org and | om the anizatio d relate anizatio | d |
| 5) GENE L. FROGALE | .50 | | | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | | | |
| 6) EDWIN W. MEESE, III TRUSTEE | .50 | X | | | | | | 0 | 0 | | | |
| 7) JAMES A. MERIWETHER | .50 | | | | | | | - | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | | | |
| 8) TIM H. MEYERS CHAIR | 1.00 | X | | Х | | | | 0 | 0 | | | |
| 9) JOHN R. MUHA, II | .50 | | | | | | | | | | | |
| TRUSTEE O) J. D. MYERS, II | .50 | X | | | | | | 0 | U | | | |
| TRUSTEE | | X | | | | | | 0 | 0 | | | |
| l) LOUISE C. NELSON | .50 | , | | | | | | 0 | 0 | | | |
| TRUSTEE 2) JOHN T. NIEHOFF | .50 | X | | | | | | 0 | U | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | | | |
| 3) DOLLY C. OBEROI | .50 | | | | | | | | | | | |
| TRUSTEE | | X | | | | | | 0 | 0 | | | |
| 4) JOSEPH J. O'BRIEN | 1.00 | | | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | | | |
| DALE B. PECK | 1.00 | | | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0 | 0 | | | |
| b Sub-total | | | | | | | | 0 | 0 | | | _ |
| c Total from continuation sheets to Part VII, | _ | | | - | | | | 0 | 1,805,832. | | 51,1 | |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | 0 | 1,805,832. | 2 | 51,1 | . 73 |
| 2 Total number of individuals (including but no reportable compensation from the organization) | | | liste) | d al | oove | e) who | o re | eceived more than | \$100,000 of | | | |
| | | | | | | | | | | | Yes | N |
| B Did the organization list any former offi employee on line 1a? If "Yes," complete Schee | | | | | | | | | | 3 | | X |
| For any individual listed on line 1a, is the organization and related organizations g | sum of repreater than | ortab \$15 | ole c 50,0 | om 00? | pen | satio | n aı s," | nd other compens complete Schedu | sation from the le J for such | | v | |
| individual | | | | | | | | | | 4 | X | |
| Did any person listed on line 1a receive o for services rendered to the organization? If " | | | | | | | | | | 5 | | Χ |
| Section B. Independent Contractors Complete this table for your five highest cor | | | | | | | | | | | | |

compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| • | | |
|-------------------------------|-----------------------------|---------------------|
| (A) Name and business address | (B) Description of services | (C) Compensation |
| SEE SCHEDULE O | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

| | | MASON UN | IVEF | RSI | ГΥ | FO | UNDA | ITA | ON, INC. | 54-1603 | 842 | | _ |
|---------------|---|---|---------------|--------|----------------------|---------------------|--|-----------|---|--|------------------------------------|--|---------|
| $\overline{}$ | Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | |
| ra | (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | (do r box, | not ch | Pos neck ss pe | c) ition more | than or highest compensated e to is or/true employee | one an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | es an com fr org an | (F) stimated nount of other pensatio om the anizatio d related anizatior | on n |
| 26) | JOHN PAUL PHAUP | .50 | | | | | | | | | | | |
| | TRUSTEE | | Х | | | | | | 0 | 0 | | | 0 |
| 27) | BENJAMIN H. GRAHAM | .50 | | | | | | | | | | | |
| | TRUSTEE | | X | | | | | | 0 | 0 | | | 0 |
| 28) | WILLIAM J. RIDENOUR | .50 | | | | | | | | | | | • |
| | SECRETARY | 1 00 | X | | X | | | | 0 | 0 | | | 0 |
| 29) | DONNA P. SHAFER | 1.00 | , | | | | | | 0 | | | | 0 |
| 307 | TRUSTEE SAMUEL R. STRICKLAND | .50 | X | | | | | | 0 | 0 | | | |
| 20) | TRUSTEE | | Х | | | | | | | 0 | | | 0 |
| 31) | MICHAEL R. VANDERPOOL | 1.00 | 21 | | | | | | | J | | | |
| 21/ | TRUSTEE | 1.00 | Х | | | | | | 0 | 5,000. | | | 0 |
| 32) | MICHAEL R. WAPLE | .50 | | | | | | | | 3,000. | | | |
| | TRUSTEE | | Х | | | | | | 0 | 0 | | | 0 |
| 33) | THOMAS G. WOOLSTON | .50 | | | | | | | - | | | | |
| | TRUSTEE | | Х | | | | | | 0 | 0 | | | 0 |
| 34) | AMIR HUDDA | .50 | | | | | | | | | | | |
| | TRUSTEE | | Х | | | | | | 0 | 0 | | | 0 |
| 35) | M. YAQUB MIRZA | .50 | | | | | | | | | | | |
| | TRUSTEE | | X | | | | | | 0 | 0 | | | 0 |
| 36) | MARC Q. BRODERICK | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 40.00 | X | | | | | | 0 | 273,539. | | 40,6 | 94. |
| c d | to Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0 | | | | | | | | | | | | |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former office employee on line 1a? If "Yes," complete Schedu | | | | | | | | | | 3 | | X |
| 4 | For any individual listed on line 1a, is the | sum of ren | ortab | ole d | om | pen | satio | n ai | nd other compens | sation from the | | | |
| • | organization and related organizations gre | eater than | \$15 | 50,0 | 00? | l If | "Yes | 5," | complete Schedu | le J for such | | | |
| | individual | | | | | | | | | | 4 | Х | |
| 5 | Did any person listed on line 1a receive or for services rendered to the organization? If "Yo | | | | | | | | | | 5 | | X |

| Section | R | Independent | Contractors |
|---------|---|-------------|-------------|

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

| | (A) | (B) | | | | C) | | | (D) | (E) | ontinued ₎ (F | |
|-------------|--|--|-----------------------------------|-----------------------|----------------------|---------------------------------|------------------------------|-------------|--|--|---------------------------------------|--|
| | Name and title | Average hours per week (list any hours for related | box, office | unles er and | Pos neck ss pe | ition more rson lirect | e than of is both or/trust | an | Reportable compensation from the organization | Reportable compensation from related organizations (W-2/1099-MISC) | Estim amou oth compe from | nated unt of ner nsation n the |
| | | organizations below dotted line) | Individual trustee or director | Institutional trustee | cer | Key employee | Highest compensated employee | ner | (W-2/1099-MISC) | | and re | ization elated zations |
| 7) GEORGE | C. NEWSTROM | 1.00 | | | | | | | | | | |
| TRUSTEE |] | | Х | | | | | | C | 0 | | |
| B) JOHN D. | FA | 40.00 | | | | | | | | | | |
| TRUSTEE | C/DR OF REAL ESTATE | | Х | | | | | | 0 | 147,731. | 2 | 4,93 |
|) ANGEL C | CABRERA | 1.00 | | | | | | | | | | |
| TRUSTEE | } | 40.00 | Х | | | | | | | 304,827. | 6 | 9,12 |
|) DAVID A | | 40.00 | | | | | | | | , | | |
| | C/PRESIDENT | | Х | | Х | | | | | 234,432. | 1 | 5,33 |
| | I S. BALL | 1.00 | | | | | | | | , , , | | |
| TRUSTEE | | 40.00 | Х | | | | | | | 148,352. | 1 | 7,94 |
| | R. KELLEY | 1.00 | | | | | | | | 210,0021 | | ., , , , |
| TRUSTEE | | 40.00 | Х | | | | | | | 208,093. | 2 | 9,36 |
| | A. SMITH | 1.00 | | | | | | | , and the second | 200,033. | | 3,00 |
| TRUSTEE | | | Х | | | | | | | 0 | | |
| | P. TOTH | 1.00 | 71 | | | | | | | | | |
| TRUSTEE | | | Х | | | | | | | 0 | | |
| | L. RAY, JR. | 1.00 | 71 | | | | | | | | | |
| TRUSTEE | | | Х | | | | | | | 0 | | |
| | EL CLEMENTE | 1.00 | Λ | | | | | | | 0 | | |
| TRUSTEE | | | v | | | | | | | 0 | | |
| | | FO | X | | | | | | | U | | |
|) JORGE H | | .50 | .,, | | | | | | | 242 000 | 2 | 2 7 4 |
| TRUSTEE | | 40.00 | X | | | | | | C | 343,220. | 3 | 3,74 |
| b Sub-total | | | | | | | | | | | | |
| | continuation sheets to Part | , | | | | | | > | | | | |
| | lines 1b and 1c) | | | | | | | <u> </u> | | | | |
| | per of individuals (including bu | | | | d at | oove | e) who | o re | ceived more than | \$100,000 of | | |
| reportable | compensation from the orgar | lization > | (|) | | | | | | | T_ | |
| | | | | | | | | | | | Y | es N |
| | rganization list any forme r on line 1a? <i>If "Yes," complete s</i> | | | | | | | | | | 3 | 2 |
| | dividual listed on line 1a, is | | | | | | | | | | | |
| | n and related organization | | | | | | | | | | | |
| | | | | | | | | | | | 4 | Х |
| | erson listed on line 1a recei | | | | | | | | | | | |
| | rendered to the organization | | | | | | | | | | 5 | |
| | | | | | | | | | JUII | | | 1 / |

year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|----------------------------------|-----------------------------|---------------------|
| | | |
| | | |
| | | |

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization $\,\blacktriangleright\,$

| Part VII Section A. Officers, Directors, Tru | | y L 11 | ipio | | | and n | iigi | 1 | 1 | yees (6) | Untinue | | |
|--|---|--------------------------------|-----------------------|----------------------|--------------|-----------------------------------|--------------|--------------------------------------|---|-----------------|---------------|--|---------|
| (A) Name and title | Average hours per week (list any | box, | unles | Pos neck ss pe | rson | than or is both a or/truste | an | (D) Reportable compensation from the | Reporta compensati relate organiza | on from d | am | (F) timated tount of other pensatio | f |
| | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099 | | org and | om the anizatio d related anization | b |
| 48) LEONARD M. POMATA TRUSTEE | 1.00 | X | | | | | | C |) | 0 | | | (|
| 49) JAMES J. LAYCHAK TRUSTEE | 1.00 | Х | | | | | | С | 37 | ,774. | | 4,1 | L16. |
| 50) MARY VAN LEUNEN CONTROLLER | 40.00 | | | | | Х | | | 102 | ,864. | | 15,9 |)21. |
| | | | | | | | | | 102 | , 0011 | | 10,75 | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) | ection A | | | | | | * * * | | | | | | |
| 2 Total number of individuals (including but not reportable compensation from the organization | limited to t | hose | | | | | re | ceived more than | \$100,000 | of | | | |
| 3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu | | | | | | | | | | | 3 | Yes | No X |
| 4 For any individual listed on line 1a, is the organization and related organizations graindividual. | eater than | \$15 | 50,0 | 00? | lf | "Yes, | aı ," | nd other compens complete Schedu | sation from le J for | the such | 4 | Х | |
| 5 Did any person listed on line 1a receive or for services rendered to the organization? If "You | accrue co | mpen | satio | on f | from | any | | | | | 5 | | Х |
| Complete this table for your five highest componentation from the organization. Report of year. | | | | | | | | | | | | | |
| (A) Name and business add | dress | | | | | | | (B) Description of se | ervices | C | (C) ompens | sation | |
| | | | | | | | | | | | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization \blacktriangleright

Page 9

Part VIII Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII. (B) (C) (D) Related or Unrelated Revenue Total revenue business excluded from tax exempt revenue function under sections 512, 513, or 514 revenue Contributions, Gifts, Grants and Other Similar Amounts 1a Federated campaigns 1b Membership dues 89,598. С Fundraising events **d** Related organizations 1d 1e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above . 1f 39,743,347 g Noncash contributions included in lines 1a-1f: \$ _ Total. Add lines 1a-1f 39,832,945 Program Service Revenue **Business Code** 900002 3,928,794 RENT FROM GMU/STUDENTS 3,928,794 900002 22,020 22,020 b RENT CAPITOL CONNECTION c INTEREST ON DIRECT FINANCING LEASE 531190 2,852,210. 2,852,210. f All other program service revenue 6,803,024 Investment income (including dividends, interest, and other similar amounts)...... 2,856,343. Income from investment of tax-exempt bond proceeds . . . > 4 5 (ii) Personal (i) Real 8,546,295 6a Gross rents **b** Less: rental expenses . . . 8,989,245. -442,950. Rental income or (loss) d Net rental income or (loss)... -442,950 -120,161. -322,789. (i) Securities (ii) Other Gross amount from sales of 55,922,953. assets other than inventory 28,966. **b** Less: cost or other basis 55,317,360. 86,407. and sales expenses 605,593. -57,441 c Gain or (loss) 548,152. 548,152. Other Revenue Gross income from fundraising events (not including \$ ____ of contributions reported on line 1c). See Part IV, line 18 a 41,631 c Net income or (loss) from fundraising events -11,116 -11,116. 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 10a Gross sales of inventory, returns and allowances **b** Less: cost of goods sold Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** TRUST INCOME 900099 471,809 471,809 11a b d All other revenue 471,809. e Total. Add lines 11a-11d Total revenue. See instructions 50,058,085 7,274,833 -120,283 3,070,590.

54-1603842

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a response | | | | |
|----------|---|-----------------------|------------------------------|-------------------------------------|---------------------------------------|
| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 | 25,913,521. | 25,913,521. | | |
| 2 | Grants and other assistance to individuals in the United States. See Part IV, line 22 | 124,379. | 124,379. | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the | 7,755. | 7,755. | | |
| 4 | United States. See Part IV, lines 15 and 16 Benefits paid to or for members | 7,755. | 7,755. | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 386,150. | | 386,150. | |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | | | |
| 7 | Other salaries and wages | 491,883. | | 491,883. | |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 83,599. | | 83,599. | |
| 9 | Other employee benefits | 117,575. | | 117,575. | |
| 10 | Payroll taxes | 55,836. | | 55,836. | |
| 11 | Fees for services (non-employees): | | | | |
| | Management | 0 | 12.000 | 00 651 | 0.006 |
| | Legal | 98,746. | 13,089. | 83,651. | 2,006. |
| | Accounting | 162,741. | | 162,741. | |
| | Lobbying | 4,200. | | | 4,200. |
| | Professional fundraising services. See Part IV, line 17 Investment management fees | 236,916. | | 236,916. | 4,200. |
| | Other. (If line 11g amount exceeds 10% of line 25, column | 230/310. | | 230/310. | |
| y | (A) amount, list line 11g expenses on Schedule O.) | 1,073,930. | 1,031,669. | 27. | 42,234. |
| 12 | Advertising and promotion | 165,923. | 165,923. | | · · · · · · · · · · · · · · · · · · · |
| 13 | Office expenses | 920,115. | 867,773. | 13,130. | 39,212. |
| 14 | Information technology | 379,577. | 263,084. | 109,430. | 7,063. |
| 15 | Royalties | 0 | | | |
| 16 | Occupancy | 1,377,093. | 1,283,856. | 93,237. | |
| 17 | Travel | 1,862,349. | 1,850,394. | 6,304. | 5,651. |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | | | |
| 19 | Conferences, conventions, and meetings | 2,176,037. | 2,050,773. | 3,170. | 122,094. |
| 20 | Interest | 2,939,401. | 938,783. | 2,000,618. | |
| 21 | Payments to affiliates | 0 | | | |
| 22 | Depreciation, depletion, and amortization | 1,483,205. | 1,334,599. | 148,606. | |
| 23 24 | Insurance Other expenses. Itemize expenses not covered | 96,964. | 84,666. | 12,298. | |
| | above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| _ | OTHER ACADEMIC SUPPORT | 2,328,984. | 2,265,376. | 60,735. | 2,873. |
| _ | OTHER ADMINISTRATIVE SUPPORT | 1,031,459. | 1,029,538. | 1,404. | 517. |
| | STAFF TRAINING AND PROF. | 221,482. | 196,529. | 16,454. | 8,499. |
| | FEDERAL RELATIONS | 180,515. | 180,515. | -, | -,, |
| | All other expenses | 492,133. | 403,921. | 77,784. | 10,428. |
| 25 | Total functional expenses. Add lines 1 through 24e | 44,412,468. | 40,006,143. | 4,161,548. | 244,777. |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | 0 | | | · |
| JSA | | <u> </u> | | | Form 990 (2012) |

JSA 2E1052 1.000

Form 990 (2012) Page **11**

Part X Balance Sheet

| | | Check if Schedule O contains a response t | ก ลก | v question in this Part | t X | | |
|-----------------------------|----------|--|------------|--------------------------|-------------------|--------------|--------------|
| | | oncok ii ochodule o contains a response | Jan | y question in tills rail | (A) | | (B) |
| | | | | | Beginning of year | | End of year |
| | 1 | Cash - non-interest-bearing | | | 31,835. | 1 | 47,802. |
| | 2 | Savings and temporary cash investments | | | 8,614,585. | 2 | 17,841,930. |
| | 3 | Pledges and grants receivable, net | | | 19,549,895. | 3 | 17,720,060. |
| | 4 | Accounts receivable, net | | | 624,048. | 4 | 842,242. |
| | 5 | Loans and other receivables from current and | forme | r officers, directors, | | | |
| | | trustees, key employees, and highest co | mpe | nsated employees. | | | |
| | | Complete Part II of Schedule L | | | 0 | 5 | 0 |
| | 6 | Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B) | | | | | |
| | | and sponsoring organizations of section 501(c)(9) volu | | | | | |
| Ø | | organizations (see instructions). Complete Part II of Sche | dule L | | 0 | _ | 0 |
| Assets | 7 | Notes and loans receivable, net | | | 0 | 7 | 0 |
| As | 8 | Inventories for sale or use | | | 0 | 8 | 0 |
| | 9 | Prepaid expenses and deferred charges | | | 0 | 9 | 0 |
| | 10 a | Land, buildings, and equipment: cost or | | 150 501 006 | | | |
| | _ | | 10a | | 110 600 500 | | 100 460 050 |
| | | Less: accumulated depreciation | | | 110,680,590. | | 129,462,052. |
| | 11 | Investments - publicly traded securities | | | 77,609,137. | | 83,316,773. |
| | 12 | Investments - other securities. See Part IV, line 11 | | | 27,352,173. | 12 | 29,818,278. |
| | 13 | Investments - program-related. See Part IV, line 11 | | | 0 | 13 14 | 0 |
| | 14 15 | Intangible assets Other assets See Bert IV line 11 | | | 83,502,547. | 15 | 67,056,322. |
| | 16 | Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal | | | 327,964,810. | 16 | 346,105,459. |
| _ | 17 | Accounts payable and accrued expenses | | | 6,218,064. | 17 | 9,953,452. |
| | 18 | Grants payable | 0,210,0011 | 18 | 0 | | |
| | 19 | Deferred revenue | 1,080,428. | 19 | 1,260,758. | | |
| | 20 | Tax-exempt bond liabilities | | 107,614,169. | 20 | 110,041,731. | |
| Ś | 21 | Escrow or custodial account liability. Complete Pa | 8,949,641. | 21 | 9,683,161. | | |
| Liabilities | 22 | Loans and other payables to current and for | | | | | |
| abi | | trustees, key employees, highest compen | | | | | |
| = | | disqualified persons. Complete Part II of Schedule | L | | 0 | 22 | 0 |
| | 23 | Secured mortgages and notes payable to unrelate | ed thir | d parties | 65,624,234. | 23 | 64,729,422. |
| | 24 | Unsecured notes and loans payable to unrelated | third p | arties | 0 | 24 | 0 |
| | 25 | Other liabilities (including federal income tax, | payab | oles to related third | | | |
| | | parties, and other liabilities not included on lines | 17-2 | 4). Complete Part X | | | |
| | | of Schedule D | | | 9,579,006. | | 8,829,173. |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 199,065,542. | 26 | 204,497,697. |
| Ş | | Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and | checi | k here X and | | | |
| ũ | 27 | Unrestricted net assets | | | -1,754,244. | 27 | 5,074,896. |
| sala | 28 | Temporarily restricted net assets | | | 60,538,096. | 28 | 64,008,515. |
| <u> </u> | 29 | Permanently restricted net assets | | | 70,115,416. | 29 | 72,524,351. |
| Net Assets or Fund Balances | | Organizations that do not follow SFAS 117 (ASC 958) | , chec | k here 🕨 🔲 and | | | |
| , or | 00 | complete lines 30 through 34. | | | | | |
| sets | 30 | Capital stock or trust principal, or current funds | inma: | at fund | | 30 | |
| Ass | 31 32 | Paid-in or capital surplus, or land, building, or equ Retained earnings, endowment, accumulated inco | | | | 31 | |
| ĕ | 33 | Total not accept or fund beleases | ille, | or other lunds | 128,899,268. | 32 | 141,607,762. |
| Z | 34 | Total net assets or fund balances Total liabilities and net assets/fund balances | | | 327,964,810. | 33 | 346,105,459. |
| | 34 | rotal liabilities and het assets/fund balances | | | 347,964,810. | 34 | 340,103,439. |

Form 990 (2012) Page **12**

| | | | | | | <u> </u> | |
|------|--|---------|------|------|---------------|----------|--|
| Part | XI Reconciliation of Net Assets | | | | | | |
| | Check if Schedule O contains a response to any question in this Part XI | | | | X | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 50,0 | 58 , 0 | 85. | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 5,6 | 45,6 | 517. | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 1 | 28,8 | 99,2 | 268. | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 3,9 | 10,4 | 142. | |
| 6 | Donated services and use of facilities | 6 | | | | 0 | |
| 7 | Investment expenses | 7 | | | | 0 | |
| 8 | Prior period adjustments | 8 | | | | 0 | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 3,1 | 52,4 | 135. | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | |
| | 33, column (B)) | 10 | 1 | 41,6 | 07,7 | 762. | |
| Part | | | | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | | | |
| | | | | | Yes | No | |
| 1 | Accounting method used to prepare the Form 990: CashX Accrual Other | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | xplair | ı in | | | | |
| _ | Schedule O. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were com- | npiled | or | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi | ted o | n a | | | | |
| | separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis X Both consolidated and separate basis | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs | _ | _ | 2c | Х | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent account | | | 20 | Λ | | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplaıı | n in | | | | |
| _ | Schedule O. | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as se | t forth | n in | 3a | | Х | |
| | the Single Audit Act and OMB Circular A-133? | | | Ja | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | tne | 3b | | | |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

| Name of | f the organiza | tion | | | | | | | Emplo | yer iden | tification number |
|---------|--|-------------|--|--|----------|---------------------|----------|---|----------|--------------------|---------------------------------------|
| GEORG | E MASON | UNIVERS | SITY FOUNDATI | ON, INC. | | | | | | 54 | -1603842 |
| Part I | Reason | for Publ | lic Charity Status | s (All organizations mu | ıst con | nplete | this pa | art.) Se | e instru | uctions | i |
| The org | _ | - | | cause it is: (For lines 1 th | - | | - | | - | | |
| 1 | | | | association of churches | | ed in s | ection | 170(b)(| 1)(A)(i) | | |
| 2 | | | | (1)(A)(ii). (Attach Schedu | | | | | | | |
| 3 | - | | • | ervice organization descr | | | - | | | | |
| 4 | _ | | - ' | erated in conjunction w | ith a h | ospita | l descr | ibed in | sectio | n 170(l | o)(1)(A)(iii). Enter the |
| | | | y, and state: | | | | | | | | |
| 5 | | | erated for the be A)(iv). (Complete F | nefit of a college or univ | ersity | owned | l or ope | erated b | by a go | vernme | ental unit described in |
| 6 | ¬ | | | · · | crihed | in sect | ion 170 | (h)(1)(| Δ)(γ) | | |
| 7 X | A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v) . An organization that normally receives a substantial part of its support from a governmental unit or from the general public | | | | | | | | | | |
| 1 11 | _ | | = | (Complete Part II.) | o oupp | ,011 110 | m a go | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | intai an | 01 11 | om the general public |
| 8 | _ | | | on 170(b)(1)(A)(vi). (Com | nolete F | Part II) | | | | | |
| 9 - | | - | | es: (1) more than 331/3% | - | | | contrib | utions | memb | ershin fees, and gross |
| ٠ _ | _ | | - | exempt functions - sub | | | | | | | · · · · · · · · · · · · · · · · · · · |
| | - | | | ome and unrelated busi | - | | - | | | | |
| | | | | ne 30, 1975. See section | | | | | | | tary non suchosos |
| 10 | ¬ · | - | | ted exclusively to test for | - | | - | | |). | |
| 11 | = - | - | | rated exclusively for the | • | • | | | | • | or to carry out the |
| | _ | | - | ipported organizations de | | | - | | | | |
| | | | • | es the type of supporting | | | | | - | | |
| | | ype I | | c Type III-Functio | - | | | | | | unctionally integrated |
| е | By check | ing this l | | the organization is not | - | - | | | | | |
| _ | _ | - | = | gers and other than one | | | - | | - | - | • |
| | | | n 509(a)(2). | - | | • | | | | | |
| f | If the org | anization | received a writte | n determination from th | e IRS | that it | is a T | уре І, Т | ype II, | or Typ | e III supporting |
| | organizati | on, check | this box | | | | | | | | |
| g | Since Aug | just 17, 2 | 006, has the orga | nization accepted any gif | t or co | ntributi | on from | any of | the | | |
| | following p | persons? | | | | | | | | | • |
| | (i) A pe | rson who | directly or indire | ectly controls, either alor | ne or t | ogethe | er with | person | s desc | ribed ir | ı (ii) Yes No |
| | and (| iii) below, | the governing boo | dy of the supported orgar | nization | ? | | | | | 11g(i) |
| | | | | scribed in (i) above? | | | | | | | 11g(ii) |
| | | | | on described in (i) or (ii) a | | | | | | | 11g(iii) |
| h | Provide th | ne followir | ng information abo | ut the supported organiz | ation(s) |). | | | | | |
| (i) | Name of supp | | (ii) EIN | (iii) Type of organization | (iv) | ls the zation in | | ou notify | | s the | (vii) Amount of monetary |
| | organization | ! | | (described on lines 1-9 above or IRC section | col. (i) | listed in overning | | anization . (i) of | | zation in rganized | support |
| | | | | (see instructions)) | docu | ment? | | upport? | | U.S.? | |
| | | | | | Yes | No | Yes | No | Yes | No | |
| (A) | | | | | | | | | | | |
| | | | | | | | | | | | |
| (B) | | | | | | | | | | | |
| (C) | | | | | | | | | | | |
| | | | | | | | | | | | |
| (D) | | | | | | | | | | | |
| (E) | | | | | | | | | | | |
| | | | | | | | | | | | |
| Total | | | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|----------|--|---------------------------|---------------------------|----------------------------|---------------------------|---------------------------|-----------------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 22,960,545. | 46,081,689. | 29,186,169. | 36,388,730. | 39,832,945. | 174,450,078. |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | 0 |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | 0 |
| 4 | Total. Add lines 1 through 3 | 22,960,545. | 46,081,689. | 29,186,169. | 36,388,730. | 39,832,945. | 174,450,078. |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | |
| _ | shown on line 11, column (f) | | | | | | 29,464,530. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 144,985,548. |
| | tion B. Total Support | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| _ | Amounts from line 4 | , , | ` ' | . , | | | |
| 7 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 22,960,545. 5,938,970. | 46,081,689. 6,880,669. | 29,186,169. 23,598,283. | 36,388,730. 2,134,190. | 39,832,945. 2,533,554. | 174,450,078. 41,085,666. |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | 0 |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | 662,627. | 557,612. | 569,349. | 431,583. | 471,809. | 2,692,980. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 218,228,724. |
| 12 | Gross receipts from related activities, etc. (s | , | | | | 12 | 29,009,991. |
| 13 | First five years. If the Form 990 is forganization, check this box and stop here tion C. Computation of Public Sup | | | | | | |
| | | | • | 11 column (f)) | | 14 | 66.44% |
| 14 15 | Public support percentage for 2012 (li Public support percentage from 2011 | | • | | | 15 | 64.85% |
| - | 331/3% support test - 2012. If the o | | | | | | |
| 104 | this box and stop here. The organization | - | | | | | |
| b | 331/3% support test - 2011. If the co | | | | | | |
| _ | check this box and stop here . The orga | | | | | | |
| 17a | 10%-facts-and-circumstances test - 2 | • | | | | | |
| | 10% or more, and if the organization | | | | | | |
| | Part IV how the organization meets t | | | | | | |
| | organization | | | = | =' | | ▶□ |
| b | 10%-facts-and-circumstances test - 2 | 2011. If the org | ganization did n | ot check a box | on line 13, 16 | a, 16b, or 17a, | and line |
| | 15 is 10% or more, and if the orga | anization meets | the "facts-and | d-circumstances | " test, check tl | his box and st | op here. |
| | Explain in Part IV how the organization | on meets the " | facts-and-circum | nstances" test. | The organization | n qualifies as a | publicly |
| | supported organization | | | | | | ▶ 🔲 |
| 18 | Private foundation. If the organization | did not check a | a box on line 13 | , 16a, 16b, 17a | , or 17b, check | this box and see | |
| | instructions | | | | | | <u></u> ▶∟ |

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | , , , , , , , | | , | - <u> </u> | , | |
|------|--|---------------|-----------------|---|----------------|------------------|-----------|
| | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid | | | | | | |
| | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| Sec | tion B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10 a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, royalties and income from similar | | | | | | |
| | sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether or not the business is regularly | | | | | | |
| | carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part IV.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | · · | | | • | | ` ` ` |
| | organization, check this box and stop here | | | | | | ▶ 🔃 |
| | tion C. Computation of Public Sup | | | (0) | | | |
| 15 | Public support percentage for 2012 (line 8, | | | | | 15 | % |
| 16 | Public support percentage from 2011 Sche | | | | | 16 | <u> </u> |
| | tion D. Computation of Investmer | | | 10 1 (0) | | T .= T | |
| 17 | Investment income percentage for 2012 (lin | | | | | 17 | <u>%</u> |
| 18 | Investment income percentage from 2011 | | | | | 18 | <u> %</u> |
| 19 a | 331/3% support tests - 2012. If the org | | | | | | |
| | 17 is not more than 331/3%, check thi | | - | | | | |
| b | 331/3% support tests - 2011. If the orga | | | | | | |
| 00 | line 18 is not more than 331/3%, check | | - | - | | | |
| 20 | Private foundation. If the organization | aid HOL CHECK | a bux un ime | 14, 13a, 01 19t | , UNCCK IIIS D | on and see mistr | uctions - |

20 P JSA 2E1221 1.000

Page 4

Schedule A (Form 990 or 990-EZ) 2012

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

OTHER INCOME

SCHEDULE A, PART II, SECTION B, LINE 10

2008 2009 2010 2011 2012 TOTAL

----- ----- -----

TRUST INCOME 662,627 557,612 569,349 431,583 471,809 2,692,980

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

| Name of the organization | | Employer identification number | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|
| GEORGE MASON UNIVER | RSITY FOUNDATION, INC. | | | | | | | | |
| | | 54-1603842 | | | | | | | |
| Organization type (check o | ne): | | | | | | | | |
| Filers of: | Section: | | | | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private fo | undation | | | | | | | |
| | 527 political organization | 27 political organization | | | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private found | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | | | |
| | | | | | | | | | |
| instructions. General Rule | (7), (8), or (10) organization can check boxes for both the General Rule and a | opoda Halo. eee | | | | | | | |
| For an organization | on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 y one contributor. Complete Parts I and II. | or more (in money or | | | | | | | |
| Special Rules | | | | | | | | | |
| under sections 50 | (c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support $99(a)(1)$ and $170(b)(1)(A)(vi)$ and received from any one contributor, during the \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form and II. | ne year, a contribution of | | | | | | | |
| during the year, to | (c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from otal contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitarposes, or the prevention of cruelty to children or animals. Complete Parts I, I | able, scientific, literary, | | | | | | | |
| during the year, c not total to more year for an <i>exclus</i> | (c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from ontributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but the than \$1,000. If this box is checked, enter here the total contributions that we <i>ively</i> religious, charitable, etc., purpose. Do not complete any of the parts unleganization because it received nonexclusively religious, charitable, etc., contributions | nese contributions did are received during the less the General Rule bibutions of \$5,000 or | | | | | | | |
| 990-EZ, or 990-PF), but it m | at is not covered by the General Rule and/or the Special Rules does not file soust answer "No" on Part IV, line 2 of its Form 990; or check the box on line loo-PF, to certify that it does not meet the filing requirements of Schedule B (Fo | H of its Form 990-EZ or on | | | | | | | |

JSA

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization GEORGE MASON UNIVERSITY FOUNDATION, INC.

Employer identification number 54-1603842

| Part I | Contributors | (see instructions). | Lise dunlicate co | onies of Part Lif | additional space | hahaan si a |
|--------|--------------|------------------------|-------------------|-------------------|------------------|--------------|
| ганы | Continuators | (300 111311 40110113). | USE duplicate of | יוו בשועט | auditional space | , 19 1166666 |

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|--|
| 1 _ | | \$3,014,708. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 _ | | \$8,273,500. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 _ | | \$1,205,000. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 _ | | \$930,000. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 _ | | \$1,250,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6_ | | \$1,000,000. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Name of organization GEORGE MASON UNIVERSITY FOUNDATION, INC.

Employer identification number

54-1603842

| Part II | Noncash Property (see instructions). Use duplicate copies of Pa | art II if additional space is ne | eded. |
|---------------------------|---|--|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |

Name of organization GEORGE MASON UNIVERSITY FOUNDATION, INC.

Employer identification number

54-1603842 Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (c) Use of gift (b) Purpose of gift (d) Description of how gift is held Part I (e) Transfer of gift

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ See separate instructions.

| Nam | ne of the organization | Employer identification number |
|--------|---|--|
| GE | ORGE MASON UNIVERSITY FOUNDATION, INC. | 54-1603842 |
| Pa | Organizations Maintaining Donor Advised Funds or Other Similar Fund | ds or Accounts. Complete if the |
| | organization answered "Yes" to Form 990, Part IV, line 6. | 425 1 1 1 |
| | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | |
| 2 | Aggregate contributions to (during year) | |
| 3 | Aggregate grants from (during year) | |
| 4 | Aggregate value at end of year | |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets he | eld in donor advised |
| | funds are the organization's property, subject to the organization's exclusive legal contro | ıl? |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant | t funds can be used |
| | only for charitable purposes and not for the benefit of the donor or donor advisor, or for | r any other purpose |
| | conferring impermissible private benefit? | Yes No |
| Pa | Conservation Easements. Complete if the organization answered "Yes" | to Form 990, Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or education) | tion of an historically important land area |
| | | tion of a certified historic structure |
| | Preservation of open space | |
| 2 | Complete lines 2a through 2d if the organization held a qualified conservation contributi | ion in the form of a conservation |
| | easement on the last day of the tax year. | |
| | | Held at the End of the Tax Year |
| а | Total number of conservation easements | 2a |
| b | Total acreage restricted by conservation easements | |
| С | Number of conservation easements on a certified historic structure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired after 8/17/06, and not on a | ı |
| | historic structure listed in the National Register | 2d |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or te | erminated by the organization during the |
| | tax year ▶ | |
| 4 | Number of states where property subject to conservation easement is located ▶ | |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspectio | n, handling of |
| | violations, and enforcement of the conservation easements it holds? | Yes 🔲 No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation | n easements during the year |
| | > | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easi | ements during the year |
| | > \$ | |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements | ` ' ' ' ' |
| | (i) and section 170(h)(4)(B)(ii)? | Yes ☐ No |
| 9 | In Part XIII, describe how the organization reports conservation easements in its revenu | |
| | balance sheet, and include, if applicable, the text of the footnote to the organization's file | nancial statements that describes the |
| _ | organization's accounting for conservation easements. | 21. 21. 14. 1 |
| Pa | Organizations Maintaining Collections of Art, Historical Treasures, or Complete if the organization answered "Yes" to Form 990, Part IV, line 8. | Other Similar Assets. |
| 1а | | |
| ıa | If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in works of art, historical treasures, or other similar assets held for public exhibition, public service, provide, in Part XIII, the text of the footnote to its financial statements that | |
| b | If the organization elected, as permitted under SFAS 116 (ASC 958), to report in works of art, historical treasures, or other similar assets held for public exhibition, | |
| | public service, provide the following amounts relating to these items: | |
| | (i) Revenues included in Form 990, Part VIII, line 1 | · · · · · · · · · · · · • \$ |
| | (ii) Assets included in Form 990, Part X | |
| 2 | If the organization received or held works of art, historical treasures, or other sim | nilar assets for financial gain, provide the |
| | following amounts required to be reported under SFAS 116 (ASC 958) relating to these | |
| a | Revenues included in Form 990, Part VIII, line 1 | |
| b | Assets included in Form 990, Part X | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012 Page **2**

| Pai | t III Organizations Maintaini | ng Collections of | f Art, His | storical | Treasur | es, or Ot | her Similar A | Assets (C | ontini | ıed) |
|------|---|------------------------|----------------|--------------|----------------------|--------------|-----------------------|--------------------|------------|--------------|
| 3 | Using the organization's acquisitio collection items (check all that appl | | other recor | ds, check | any of | the follow | ing that are a | significant | use (| of its |
| а | X Public exhibition | | d | Loan | r exchai | nge prograi | ns | | | |
| b | Scholarly research | | е 🗀 | Other | | | | | | |
| С | Preservation for future gener | ations | | _ | | | | | | |
| 4 | Provide a description of the organ | | and expla | ain how t | hev furt | her the ord | ganization's exe | empt purpo | se in | Part |
| - | XIII. | | and onpi | | | | ga <u>=</u> a | p. pa.p. | | |
| 5 | During the year, did the organizatio | n solicit or receive d | lonations o | of art histo | orical tre | asures or i | other similar | | | |
| • | assets to be sold to raise funds rath | | | | | | | . Ye | s X | No |
| Dai | t IV Escrow and Custodial A | | | | | | | | | |
| ПСП | line 9, or reported an am | | | | jainzan | ni answei | CG 1C3 (0 1 | 01111 330 | , i ai | ι ιν, |
| | inic 3, or reported arrann | ount on ronn 550 | , 1 all 7, 1 | 1110 21. | | | | | | |
| 12 | Is the organization an agent, trustee | a custodian or other | r intarmadi | ary for co | ntributio | ne or other | accete not | | | |
| ıu | included on Form 990, Part X? | | | | | | | Ye | , T | No |
| h | If "Yes," explain the arrangement in | Part VIII and comple | oto tha fall | owing tab | | | | re: | 5 <u>^</u> | 140 |
| D | ii res, explain the arrangement in | Fait Aili and Compi | ete the ion | owing tab | ile. | | Amou | nt | | |
| _ | Beginning balance | | | | | 4. | Alliou | IIL | | |
| | Additions during the year | | | | _ | | | | | |
| | ũ , | | | | _ | | | | | |
| e | Distributions during the year | | | | _ | | | | | |
| f | Ending balance | | | 040 | _ | 1f | | | | ٦ |
| | Did the organization include an am | | | | | | | X Ye | | _ No |
| | If "Yes," explain the arrangement in | | | | | | | | Х | |
| Pai | t V Endowment Funds. Com | | | | | | | | | |
| _ | | (a) Current year | (b) Prio | | | years back | (d) Three years b | | ur years | |
| 1a | Beginning of year balance | 55,164,969. | | 2,953. | | 27,401. | 40,430,80 | | 639, | |
| b | Contributions | 2,040,650. | 8,10 | 1,921. | 3,7 | 22,926. | 978 , 01 | 18. 2, | 368 | , 928 |
| С | Net investment earnings, gains, | | | | | | | | | |
| | and losses | 4,189,281. | -1 , 39 | 7,545. | 5 , 7 | 26,647. | 2,555,36 | 5612, | 357, | ,761 |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | 2,134,374. | 2,38 | 2,360. | 1,5 | 34,021. | 1,036,78 | 38. 2, | 219 | ,947 |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | 59,260,526. | 55,16 | 4,969. | 50,8 | 42,953. | 42,927,40 | 01. 40, | 430, | ,805 |
| 2 | Provide the estimated percentage of | of the current year e | nd balance | e (line 1a. | column | (a)) held as | | | | |
| а | Board designated or quasi-endown | | | , ,, | | . ,, | | | | |
| b | Permanent endowment ► 99.9 | | _ | | | | | | | |
| С | Temporarily restricted endowment | | | | | | | | | |
| | The percentages in lines 2a, 2b, an | | 00%. | | | | | | | |
| 3a | Are there endowment funds not in | • | | ation that | are held | and admir | istered for the | | | |
| | organization by: | россосован от и | .o o.gac | | a. o | a | | | Yes | No |
| | (i) unrelated organizations | | | | | | | 3a(i) | _ | Х |
| | (ii) related organizations | | | | | | | 3a(ii | _ | X |
| h | If "Yes" to 3a(ii), are the related org | | | | | | | | + | Λ |
| 4 | Describe in Part XIII the intended us | | • | | | | | 30 | | |
| | | | | | | | | | | |
| Pal | t VI Land, Buildings, and Equ | | | | | , ,,, | | 1.50 = 1 | | |
| | Description of property | (a) Cost or (invest | | | r other bas ther) | | cumulated eciation | (d) Book v | /alue | |
| 4 - | Land | ` ` | | , | | · · | 00.40011 | 200 | 101 | CEO |
| _ | Land | | | | 21,65 | | 00 000 | | L21, | |
| b | Buildings | | | 95,6 | 41,60 | 29,4 | 90,820. | 66, | L50, | /8T. |
| C | Leasehold improvements | | | | | | | | | |
| d | Equipment | | | | 764,01 | | 68,364. | | 195, | |
| | Other | | | | 93,97 | | | | 993,9 | |
| Tota | I Add lines 1a through 1e (Column | (d) must equal Form | 1990 Part | X column | r (R) line | 10(c) | ▶ | 129 4 | 162 (| 152 |

| Schedule D (Form 990) 2012 | 000 B + 1/4 II | 10 | Page 3 |
|--|------------------|--|--------------------------|
| Part VII Investments - Other Securities. See F | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuati Cost or end-of-year marke | |
| (1) Financial derivatives | | | |
| (2) Closely-held equity interests | | | |
| (3) Other(A) OTHER SECURITIES | | | |
| (A) OTHER SECURITIES | 29,818,278. | FMV | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| (l) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) | 29,818,278. | | |
| Part VIII Investments - Program Related. See F | | e 13. | |
| (a) Description of investment type | (b) Book value | (c) Method of valuati | on: |
| (1) | (1) | Cost or end-of-year marke | |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. See Form 990, Part X, li | no 15 | | |
| | Description | | (b) Book value |
| (1) OTHER ASSETS | Description | | 327, 929. |
| (2) ANNUITY BENEFIT CONTRACT | | | 465,534. |
| (3) DEFERRED LOAN COSTS | | | 1,141,648. |
| | | | |
| (4) BENEFICIAL INT IN PERP. TRUSTS | | | 10,803,294. |
| (5) LEASING COMMISSIONS | | | 1,813,939. |
| (6) ART & ANTIQUES | | | 572,567. |
| (7) NET INVEST IN DIRECT FIN LEASE | | | 46,569,256. |
| (8) DEPOSITS HELD WITH TRUSTEE | | | 5,362,155. |
| (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) II | | <u></u> | 67,056,322. |
| Part X Other Liabilities. See Form 990, Part X | | | |
| 1. (a) Description of liability | (b) Book value | | |
| (1) Federal income taxes | | | |
| (2) ACCRUED ANNUITY BENEFIT | 465,5 | | |
| (3) DERIVATIVE OBLIGATIONS | 5,876,7 | | |
| (4) UNEARNED RENT | 2,486,9 | 21. | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| (11) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | ▶ 8,829,1 | 73. | |
| 2. FIN 48 (ASC 740) Footnote. In Part XIII. provide the text of | | | norts the organization's |

liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

| | e D (Form 990) 2012 | | Page 4 |
|-------------|---|-----|-------------|
| Part | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return | n | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 66,477,381. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| а | Net unrealized gains on investments 2a 3,910,442. | | |
| b | Donated services and use of facilities 2b 93,408. | | |
| С | Recoveries of prior year grants 2c | | |
| d | Other (Describe in Part XIII.) 2d 12,480,678. | | |
| е | Add lines 2a through 2d | 2e | 16,484,528. |
| 3 | Subtract line 2e from line 1 | 3 | 49,992,853. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a 117, 979. | | |
| b | Other (Describe in Part XIII.) 4b -52,747. | | |
| С | Add lines 4a and 4b | 4c | 65,232. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | 50,058,085. |
| Part | XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu | ırn | |
| 1 | Total expenses and losses per audited financial statements | 1 | 53,768,887. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | Donated services and use of facilities 2a 93,408. | | |
| b | Prior year adjustments 2b | | |
| C | Other losses 2c | | |
| d | Other (Describe in Part XIII.) 2d 9,380,990. | | |
| е | Add lines 2a through 2d | 2e | 9,474,398. |
| 3 | Subtract line 2e from line 1 | 3 | 44,294,489. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a 117, 979. | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | 117,979. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5 | 44,412,468. |
| Part | | | |
| | ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I' line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro ation. | | |
| SE | E PAGE 5 | | |
| | | | |
| | | | |
| | | | |
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| | | | |
| | | | |

DESCRIPTION OF ORGANIZATION'S COLLECTIONS

SCHEDULE D, PART III, LINE 4

THE COLLECTION PROVIDES OPPORTUNITIES FOR THE UNIVERSITY'S STUDENTS TO LEARN AND TO GAIN AN APPRECIATION OF THE ARTWORK.

ESCROW AND CUSTODIAL ARRANGEMENTS

SCHEDULE D, PART IV, LINE 2B

THE FOUNDATION MAINTAINS CERTAIN ASSETS, PRIMARILY INVESTMENTS, ON BEHALF
OF SEVERAL LEGALLY AUTONOMOUS ORGANIZATIONS AND OTHER PROGRAMS ASSOCIATED
WITH THE UNIVERSITY.

INTENDED USES OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE FOUNDATION'S ENDOWMENT CONSISTS OF APPROXIMATELY 340 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES INCLUDING ACADEMIC SUPPORT, EMINENT SCHOLARS, SCHOLARSHIPS, ATHLETICS, FACILITIES, LIBRARY, AND RESEARCH.

LIABILITY FOR UNCERTAIN TAX POSITION (ASC 740)

SCHEDULE D, PART X, LINE 2

UNDER THE PROVISIONS OF THE INTERNAL REVENUE CODE SECTION 501(C)(3) AND
THE APPLICABLE INCOME TAX REGULATIONS OF THE COMMONWEALTH OF VIRGINIA,
THE FOUNDATION IS EXEMPT FROM TAXES ON INCOME OTHER THAN UNRELATED
BUSINESS INCOME. THE FOUNDATION RECOGNIZES OR DERECOGNIZES TAX POSITIONS
ON A "MORE LIKELY THAN NOT" THRESHOLD. THIS APPLIES TO POSITIONS TAKEN OR
EXPECTED TO BE TAKEN IN A TAX RETURN. THE FOUNDATION CONSIDERED ITS
INCOME TAX POSITIONS UNDER THE "MORE LIKELY THAN NOT" LEVEL OF CERTAINTY

Part XIII Supplemental Information (continued)

AND DETERMINED THERE IS NO REQUIREMENT TO ACCRUE ANY INCOME TAX LIABILITY.

OTHER ADJUSTMENTS TO REVENUE

SCHEDULE D, PART XI, LINE 2D

SPLIT INTEREST AGREEMENTS, CHANGE IN VALUE -383,040

GMUF ARLINGTON CAMPUS, LLC 8,989,245

CHANGE IN VALUE OF PERPETUAL TRUSTS 543,065

UNREALIZED LOSS ON DERIVATIVES 3,331,408

TOTAL TO SCHEDULE D, PART XI, LINE 2D 12,480,678

OTHER ADJUSTMENTS TO REVENUE

SCHEDULE D, PART XI, LINE 4B

FUNDRAISING EVENT EXPENSES -52,747

TOTAL TO SCHEDULE D, PART XI, LINE 4B -52,747

OTHER ADJUSTMENTS TO EXPENSES

SCHEDULE D, PART XII, LINE 2D

GMUF ARLINGTON CAMPUS, LLC 8,989,245

FUNDRAISING EVENT EXPENSES 52,747

LOSS ON EXTINGUISHMENT OF DEBT 338,998

TOTAL TO SCHEDULE D, PART XII, LINE 2D 9,380,990

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047

2012

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990. ► See separate instructions.

GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the X Yes grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is (f) Total region (by type) (e.g., offices in the employees, a program service, expenditures for describe specific type of fundraising, program services, region agents, and and investments independent investments. service(s) in region in region grants to recipients contractors in region located in the region) (1) EUROPE PROGRAM SERVICES TRAVEL, CONFERENCE 10,210. (2) SOUTH AMERICA PROGRAM SERVICES SCHOLARSHIPS 6,000. (3) NORTH AMERICA 6,066. PROGRAM SERVICES CONSULTING EXPENSE (4) EAST ASIA AND THE PACIFIC PROGRAM SERVICES TRAVEL, CONFERENCE 4,323. (5) SOUTH ASIA PROGRAM SERVICES SCHOLARSHIPS 2,000. (6) EUROPE INVESTMENTS 3,140,271. (7) CENTRAL AMERICA/CARIBBEAN INVESTMENTS 12,375,035. (8) NORTH AMERICA INVESTMENTS 8,845,984. (9) (10) (11)(12)(13)(14)(15)(16)(17)3a 24,389,889. Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Totals (add lines 3a and 3b)

Schedule F (Form 990) 2012

24,389,889.

| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|------|-------------------------------|--|----------------------------|----------------------|--------------------------|---------------------------------------|---|--|---|
| (1) | | | CENT. AMERICA/CARIBBEAN | SCHOLARSHIPS | 6,000. | CHECK | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| (10) | | | | | | | | | |
| (11) | | | | | | | | | |
| (12) | | | | | | | | | |
| (13) | | | | | | | | | |
| (14) | | | | | | | | | |
| (15) | | | | | | | | | |
| (16) | | | | | | | | | |
| | ter total number of recipient | t organizations listed abo | ove that are recognized as | charities by the f | foreign country, re | cognized as tax | -exempt | | |
| by | the IRS, or for which the gra | antee or counsel has pro | | quivalency letter | | | > | | 1 |

Schedule F (Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|---|--|---|
| _(1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| _(5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| <u>(</u> 10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| (13) | | | | | | | |
| (14) | | | | | | | |
| (15) | | | | | | | |
| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | |

Schedule F (Form 990) 2012

Part IV Foreign Forms Page 4

| rarı | Foreign Forms | | | |
|------|--|-----|-------|----|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Х ү | ves | No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) | Y | ves X | No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471) | Y | res X | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) | Y | ves X | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865) | X | ′es | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713) | Y | ves X | No |

Schedule F (Form 990) 2012

Page 5 Schedule F (Form 990) 2012

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

OTHER INFORMATION

SCHEDULE F, PART I, LINE 2

THE GEORGE MASON UNIVERSITY FOUNDATION FOLLOWS ESTABLISHED DISBURSEMENT PROCEDURES THAT ENSURE ALL PAYMENTS ARE PROPERLY DOCUMENTED, SUPPORTED, AND RECORDED, APPROVED BY THE APPROPRIATE OFFICIALS AND MANAGEMENT, MADE FOR VALID PURPOSES THAT ARE REASONABLE AND NECESSARY, AND MADE IN COMPLIANCE WITH GOVERNMENT REGULATIONS. ALL DISBURSEMENTS OF DONOR RESTRICED FUNDS ARE MADE IN ACCORDANCE WITH ANY PURPOSE RESTRICTIONS, FOR THE BENEFIT OF GEORGE MASON UNIVERSITY OR OTHER AFFILIATED EDUCATIONAL AND RESEARCH ORGANIZATIONS. THE FOUNDATION DISBURSES FUNDS TO GEORGE MASON UNIVERSITY AND OTHER AFFILIATED EDUCATIONAL AND RESEARCH ORGANIZATIONS FOR SCHOLARSHIPS, FELLOWSHIPS, AWARDS, AND GENERAL OPERATING EXPENSES BASED ON ELIGIBILITY DECISIONS MADE BY THE FOUNDATION/UNIVERSITY AFFILIATED ENTITIES.

SCHEDULE G

(Form 990 or 990-EZ)

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

| lame | of the organization | | | | | Employer identification | on number |
|-------|---|---|-------------|-------------------------------------|-----------------------------------|--|---|
| GEOI | RGE MASON UNIVERSITY FOUND | 54-1603842 | 2 | | | | |
| | Eundraising Activities Com | | nization a | nswered | "Yes" to Form 9 | 90, Part IV, line | 17. |
| Part | Form 990-EZ filers are not | required to comp | lete this p | oart. | | | |
| 1 | Indicate whether the organization rais | sed funds through a | any of the | following | activities. Check a | all that apply. | |
| а | Mail solicitations | е | Solic | itation of i | non-government g | rants | |
| b | Internet and email solicitations | f | | | government grant | | |
| С | Phone solicitations | g | | | ising events | | |
| d | <u> </u> | J | | | J | | |
| 2a | Did the organization have a written o or key employees listed in Form 990 | | | | | | Yes No |
| b | If "Yes," list the ten highest paid indicompensated at least \$5,000 by the | viduals or entities organization. | (fundraise | rs) pursua | unt to agreements | under which the | fundraiser is to be |
| | (i) Name and address of individual or entity (fundraiser) | Densated at least \$5,000 by the organization. Name and address of individual or entity (fundraiser) (iii) Activity customers. | | draiser have or control of outions? | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| | | | Yes | No | | | |
| 1 | | | | | | | |
| 2 | | | | | | | |
| 3 | | | | | | | |
| 4 | | | | | | | |
| 5 | | | | | | | |
| 6 | | | | | | | |
| 7 | | | | | | | |
| 8 | | | | | | | |
| | | | | | | | |
| 9 | | | | | | | |
| 10 | | | | | | | |
| Γotal | | | | | | | |
| 3 | List all states in which the organiza registration or licensing. | tion is registered o | r licensed | to solicit | contributions or | has been notified | it is exempt from |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Schedule G (Form 990 or 990-EZ) 2012 Page **2**

| Part II | Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more |
|---------|--|
| | than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with |
| | gross receipts greater than \$5.000. |

| _ | | gross receipts greater than \$5,0 | 00. | | | |
|-----------------|----------|--|-----------------------------|---|------------------------|--|
| | | | (a) Event #1 UNIV LIFE GOLF | (b) Event #2 PC SPRING GOLF | (c) Other events | (d) Total events (add col. (a) through |
| | | | (event type) | (event type) | (total number) | col. (c)) |
| ne | | | | | | |
| Revenue | 1 | Gross receipts | 51,860. | 41,955. | 37,414. | 131,229 |
| ш | 2 | Less: Contributions | 43,000. | 25,021. | 21,577. | 89 , 598 |
| | | Gross income (line 1 minus | 13,000. | 20,021. | 21/0/// | 03,030 |
| | | line 2) | 8,860. | 16,934. | 15 , 837. | 41,631 |
| | | | | | | |
| | 4 | Cash prizes | | | | |
| | _ | Nanagah prizag | | 5,026. | | 5 , 026 |
| | 5 | Noncash prizes | | 3,020. | | 3,020 |
| Direct Expenses | 6 | Rent/facility costs | | 15,820. | 14,594. | 30,414 |
| ben | | • | | | | |
| Ä | 7 | Food and beverages | 260. | 1,625. | 5,663. | 7,548 |
| irec | • | Entertainment | | | | |
| | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 4,247. | 2,892. | 2,620. | 9,759 |
| | | | | · | | |
| | | Direct expense summary. Add lines 4 | | | | (52,747.) |
| | | Net income summary. Combine line | | | | -11,116 |
| Pa | רנ ו | Gaming. Complete if the orgathan \$15,000 on Form 990-E | | es" to Form 990, Par | t iv, line 19, or repo | rtea more |
| nue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Revenue | | | | | | |
| <u>~</u> | 1 | Gross revenue | | | | |
| | | | | | | |
| ses | 2 | Cash prizes | | | | |
| Direct Expenses | 2 | Nanagah prizag | | | | |
| Ж | 3 | Noncash prizes | | | | |
| rect | 4 | Rent/facility costs | | | | |
| \Box | | | | | | |
| | 5 | Other direct expenses | | | | |
| | • | Makarata ay lah ay | Yes% | | Yes% | |
| | О | Volunteer labor | No | No | No | |
| | 7 | Direct expense summary. Add lines 2 | 2 through 5 in column (d) | | • | () |
| | | | , | | | · · · · · |
| | 8 | Net gaming income summary. Comb | ine line 1, column d, and | I line 7 | | |
| 0 | _ | nter the atata(a) in which the arganizat | tion onerates gaming ast | in vition : | | |
| 9 | | nter the state(s) in which the organizat | | | | Yes No |
| | | the organization licensed to operate (| | | | |
| | ı İs | the organization licensed to operate of "No," explain: | | | | |
| | ı İs | | | | | |
| ŀ | ls lf | "No," explain: | | | | |
| 10 a | Is If | "No," explain: | | nded or terminated durir | ng the tax year? | |

| Sched | Tule G (Form 990 or 990-EZ) 2012 |
|-------|---|
| 11 | Does the organization operate gaming activities with nonmembers? Yes No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity |
| | formed to administer charitable gaming? |
| 13 | Indicate the percentage of gaming activity operated in: |
| а | The organization's facility |
| b | An outside facility |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: |
| | Name ► |
| | Address ► |
| 15 a | Does the organization have a contract with a third party from whom the organization receives gaming |
| b | revenue? |
| D | amount of gaming revenue retained by the third party > \$ |
| С | If "Yes," enter name and address of the third party: |
| Ū | in 100, Onto hame and address of the time party. |
| | Name ► |
| | Address ► |
| 16 | Gaming manager information: |
| | Name ▶ |
| | Gaming manager compensation ▶\$ |
| | |
| | Description of services provided ▶ |
| | Director/officer Employee Independent contractor |
| 17 | Mandatory distributions: |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to |
| | retain the state gaming license? |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations |
| | or spent in the organization's own exempt activities during the tax year 🕨 💲 |
| Par | Supplemental Information. Complete this part to provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions). |

Schedule G (Form 990 or 990-EZ) 2012

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2012

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Employer identification number

| GEORGE MASON UNIVERSITY FOUNDATIO | N, INC. | | | | | 54-1603842 | |
|--|----------------------|-------------------------------|--------------------------|---------------------------------------|---|--|------------------------------------|
| Part I General Information on Grants and | d Assistance |) | | | | • | |
| 1 Does the organization maintain records to su | ubstantiate the | e amount of the | grants or assistan | ce, the grantees' | eligibility for the grants | or assistance, and | |
| the selection criteria used to award the grant | s or assistance | ∍? | | | | | X Yes No |
| 2 Describe in Part IV the organization's proced | dures for mon | itoring the use o | of grant funds in the | United States. | | | |
| Part II Grants and Other Assistance to C | Governments | s and Organiz | ations in the Unit | ed States. Com | plete if the organiz | ation answered "Y | es" to Form 990. |
| Part IV, line 21, for any recipient the | | | | | | | , |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) GEORGE MASON UNIVERSITY | | | | | | | |
| | | 170 /115 | 001 405 | | | | DMINDNE GOVERNO |
| 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 | 54-0836354 | 170/115 | 901,426. | | | | EMINENT SCHOLARS |
| (2) GEORGE MASON UNIVERSITY | | 450/445 | 4 000 400 | | | | |
| 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 | 54-0836354 | 170/115 | 4,998,102. | | | | SALARY SUPPORT |
| (3) GEORGE MASON UNIVERSITY | | | | | | | |
| 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 | 54-0836354 | 170/115 | 847,229. | | | | BENEFITS SUPPORT |
| (4) GEORGE MASON UNIVERSITY | | | | | | | |
| 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 | 54-0836354 | 170/115 | 1,597,656. | | | | SCHOLARSHIPS |
| _(5) GEORGE MASON UNIVERSITY | | | | | | | |
| 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 | 54-0836354 | 170/115 | 5,255,100. | | | | OPERATIONS SUPPORT |
| (6) MERCATUS CENTER, INC. | | | | | | | |
| 3351 N. FAIRFAX DRIVE, 4TH FLOOR | 52-1328708 | 501 (C) (3) | 9,721,931. | | | | PROGRAM SUPPORT |
| (7) CENTER FOR MEDIA AND PUBLIC AFFAIRS | | | | | | | |
| 933 N. KENMORE STREET, STE 405 | 54-1436224 | 501 (C) (3) | 220,900. | | | | PROGRAM SUPPORT |
| (8) INSTITUTE OF HUMANE STUDIES | | | | | | | |
| 3351 FAIRFAX DRIVE ARLINGTON, VA 22201 | 94-1623852 | 501 (C) (3) | 58,205. | | | | PROGRAM SUPPORT |
| (9) FLORIDA STATE UNIVERSITY | | | | | | | |
| A2201 UNIVERSITY CENTER | 59-1961248 | 170/115 | 5,023. | | | | PROGRAM SUPPORT |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| O Enter total number of anation FO1/a\/O\ and | MO140 M0175 5 15 1 5 | umanimaticus !!-! | lead in the line 4 to be | | | | 5. |
| Enter total number of section 501(c)(3) andEnter total number of other organizations list | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1 scholarships | 204. | 124,379. | | | |
| 2 | | | | | |
| 3 | | | | | |
| 4 | | | | | |
| 5 | | | | | |
| 6 | | | | | |
| 7 | | | | | |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

OTHER INFORMATION

SCHEDULE I, PART I, LINE 2

THE GEORGE MASON UNIVERSITY FOUNDATION FOLLOWS ESTABLISHED DISBURSEMENT

PROCEDURES THAT ENSURE ALL PAYMENTS ARE PROPERLY DOCUMENTED, SUPPORTED,

AND RECORDED, APPROVED BY THE APPROPRIATE OFFICIALS AND MANAGEMENT, MADE

FOR VALID PURPOSES THAT ARE REASONABLE AND NECESSARY, AND MADE IN

COMPLIANCE WITH GOVERNMENT REGULATIONS. ALL DISBURSEMENTS OF DONOR

RESTRICTED FUNDS ARE MADE IN ACCORDANCE WITH ANY PURPOSE RESTRICTIONS,

FOR THE BENEFIT OF GEORGE MASON UNIVERSITY OR OTHER AFFILIATED

EDUCATIONAL AND RESEARCH ORGANIZATIONS. THE FOUNDATION DISBURSES FUNDS

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. | • |
|----------|---|---|
| | Part III can be duplicated if additional space is needed. | |

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1 | | | | | |
| 2 | | | | | |
| 3 | | | | | |
| 4 | | | | | |
| _ 5 | | | | | |
| 6 | | | | | |
| 7 | | | | | |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

TO GEORGE MASON UNIVERSITY AND OTHER AFFILIATED EDUCATIONAL AND RESEARCH

ORGANIZATIONS FOR SCHOLARSHIPS, FELLOWSHIPS, AWARDS, AND GENERAL

OPERATING EXPENSES BASED ON ELIGIBILITY DECISIONS MADE BY THE

FOUNDATION/UNIVERSITY AFFILIATED ENTITIES.

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ► See separate instructions.

GEORGE MASON UNIVERSITY FOUNDATION, INC.

Employer identification number 54-1603842

| Part | Questions Regarding Compensation | | | |
|------|--|----|-----|-----|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form | | | |
| | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | |
| • | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | |
| _ | explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, | | | |
| | directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the | | | |
| 3 | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a | | | |
| | related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee X Written employment contract | | | |
| | X Independent compensation consultant X Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | Х |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X |
| C | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the revenues of: | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | X |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | X |
| b | Any related organization? | 6b | | X |
| _ | If "Yes" to line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed | _ | | |
| | payments not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | ,,, |
| • | in Part III | 8 | | X |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | 1 |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown | of W-2 and/or 1099-MIS | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-----------------------------|-------|--------------------------|-------------------------------------|---|--------------------------------|----------------|----------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | reported as deferred in prior Form 990 |
| MARC Q. BRODERICK | (i) | 0 | (| 0 | O | 0 | (|) (|
| 1 TRUSTEE | (ii) | 263,900. | 7,917. | 1,722. | 27,926. | 12,768. | 314,233. | (|
| JOHN D. FA | (i) _ | 0 | (| 0 | dd | 0 | (| |
| 2 TRUSTEE/DR OF REAL ESTATE | (ii) | 143,150. | 4,295. | 286. | 12,168. | 12,768. | 172,667. | (|
| ANGEL CABRERA | (i) _ | 0 | (| 0 | QQ | 0 | (|)(|
| 3 TRUSTEE | (ii) | 287 , 804. | (| 17,023. | 21,969. | 47,157. | 373 , 953. | (|
| DAVID A. ROE | (i) _ | 0 | (| 0 | dd | 0 | (|) |
| 4 TRUSTEE/PRESIDENT | (ii) | 226,898. | 6,807. | 727. | 15,331. | 0 | 249,763. | (|
| KENNETH S. BALL | (i) _ | 0 | (| 0 | <u> </u> | 0 | (|)(|
| 5 TRUSTEE | (ii) | 137,500. | 10,200. | 652. | 13,440. | 4,504. | 166,296. | (|
| MICHAEL R. KELLEY | (i) _ | 0 | (| 0 | <u> </u> | 0 | (|)(|
| 6 TRUSTEE | (ii) | 193 , 920. | 5,818. | 8,355. | 20,648. | 8,712. | 237,453. | (|
| JORGE HADDOCK | (i) _ | 0 | | 0 | QQ | 0 | (|)(|
| 7 TRUSTEE | (ii) | 330,005. | 9,863. | 3,352. | 25,033. | 8,712. | 376 , 965. | (|
| | (i) _ | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) _ | | | ļ | | | | |
| 9 | (ii) | | | | | | | |
| | (i) _ | | | | | | | |
| _10 | (ii) | | | | | | | |
| | (i) _ | | | | | | | |
| 11 | (ii) | | | | | | | |
| | (i) _ | | | ļ | | | | |
| 12 | (ii) | | | | | | | |
| | (i) _ | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) _ | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | ļ | | | | |
| 15 | (ii) | | | | | | | |
| | (i) _ | | | <u> </u> | | | | |
| 16 | (ii) | | | | | | | |

Schedule J (Form 990) 2012

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2012

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2012
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

Name of the organization

GEORGE MASON UNIVERSITY FOUNDATION, INC.

54-1603842

| Part I Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (d) Date (e) CUSIP # (| ate issued | (e) Issue p | orice | (f) De | rpose | (g) De | feased | sed (h) On behalf of issuer | | (i) Po | | |
|--|------------|-------------|-----------------|---------------|-------------|-----------------|--------|-----------------------------------|-----|----------|-----|----|
| | | | | | | | Yes | No | Yes | No | Yes | N |
| A FAIRFAX COUNTY ECONOMIC DEVELOPMENT AUTHORITY 91-1910090 05, | /30/2013 | 25,520 | 0,000. | FINANCING FO | R BUILDINGS | S AND STRUCT | | Х | | Х | | Х |
| B | (04 (004 0 | 05.40 | | | | | | | | | | |
| B FAIRFAX COUNTY ECONOMIC DEVELOPMENT AUTHORITY 91-1910090 04, | /21/2010 | 36,100 | ,000. | FINANCING FO | R BUILDINGS | S AND STRUCT | | Х | | Х | | Х |
| C IDA OF THE COUNTY OF PRINCE WILLIAM 52-1325659 74176GAG2 08, | /10/2011 | 14,75 | 4 , 539. | FINANCING FO | R BUILDINGS | S AND STRUCT | | х | | Х | | х |
| D IDA OF THE COUNTY OF PRINCE WILLIAM 52-1325659 741758HU3 08, | /10/2011 | 31,73 | 3,086. | FINANCING FO | R BUILDINGS | S AND STRUCT | | х | | Х | | Х |
| Part II Proceeds | | | | | | | | | | | | |
| | | Α | | | В | С | | | | D | | |
| 1 Amount of bonds retired | | | | | | | | | | | | |
| 2 Amount of bonds legally defeased | | | | | | | | | | | | |
| 3 Total proceeds of issue | | 25,520 | ,000 | . 36,100,000. | | 14,754,53 | | 4,539. | | 31,738,0 | | }6 |
| 4 Gross proceeds in reserve funds | | | | | | | | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | | | | | |
| 6 Proceeds in refunding escrows | | | | | | | | | | | | |
| 7 Issuance costs from proceeds | | 200,495. | | | 19 | 6,36 | 56. | 403,6 | | | 35 | |
| 8 Credit enhancement from proceeds | | | | | | | | | | | | |
| 9 Working capital expenditures from proceeds | | | | | | | | | | | | |
| 10 Capital expenditures from proceeds | | 26,145,496. | | | 14,558,173. | | | 31,334,4 | | | 1 | |
| 11 Other spent proceeds | | 25,520 | | | | | | | | | | |
| 12 Other unspent proceeds | | | | | | | | | | | | _ |
| 13 Year of substantial completion | | 2004 | | 201 | 2 | 2013 | | | | | | _ |
| <u> </u> | | 'es | No | Yes | No | Yes | No | | Yes | 8 | No | _ |
| 14 Were the bonds issued as part of a current refunding issue? | | Х | | | Х | | Х | | | | X | |
| 15 Were the bonds issued as part of an advance refunding issue? | | | Χ | | Х | | Х | | | | Х | |
| 16 Has the final allocation of proceeds been made? | | Х | | | Х | | Х | | | | Х | |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | | Х | | Х | | Х | | | Х | | | |
| Part III Private Business Use | • | | | | | • | | • | | | | |
| | | Α | | | В | С | | | | D | | |
| 1 Was the organization a partner in a partnership, or a member of an LLC, | | 'es | No | Yes | No | Yes | No | | Yes | | No | |
| which owned property financed by tax-exempt bonds? | | | Χ | | X | | X | | | | X | |
| 2 Are there any lease arrangements that may result in private business use of bond-financed prop | erty? | | Χ | | Χ | | X | | | | X | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2012

В

No

Yes

Α

No

Х

Χ

Yes

С

No

Yes

SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Employer identification number

GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842 **Bond Issues** (i) Pooled (h) On (c) CUSIP # (a) Issuer name (b) Issuer EIN (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased behalf of financing issuer Yes Nο Yes Nο Yes No A IDA OF THE TOWN OF CLIFTON, VA 46-2623577 05/24/2013 6,500,000. FINANCING FOR BUILDINGS AND STRUCT В С D **Proceeds** R C D Α 6,500,000. 84,300. 2,549,312. 2,260,000. Yes No Yes No Yes No Yes No 14 Were the bonds issued as part of a current refunding issue? Χ 15 Were the bonds issued as part of an advance refunding issue? Χ 16 Has the final allocation of proceeds been made? Х 17 Does the organization maintain adequate books and records to support the final allocation of proceeds?

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

1 Was the organization a partner in a partnership, or a member of an LLC,

which owned property financed by tax-exempt bonds?

2 Are there any lease arrangements that may result in private business use of bond-financed property?

Schedule K (Form 990) 2012

D

No

Yes

Part | Private Business Use

FAIRFAX COUNTY ECONOMIC DEVELOPMENT AUTHORITY В

Schedule K (Form 990) 2012 Page 2

| 3a | Are there any management or service contracts that may result in private business | Yes | No | Yes | No | Yes | No | Yes | No |
|----|--|-----|---------|-----------|---------|-----|-------|-----|----------|
| | use of bond-financed property? | | X | | X | | X | | X |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | | Х | | Х | | Х | | Х |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | .0100 % | | .0100 % | | .0100 | % | % |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | % | | % | | | % | % |
| 6 | Total of lines 4 and 5 | | .0100 % | | .0100 % | | .0100 | % | % |
| 7 | Does the bond issue meet the private security or payment test? | | | | | | | | |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | | | | | | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | % | | % | | | % | % |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | | | | | | | | |
| Pa | rt IV Arbitrage | 1 | | | | | | | <u> </u> |
| | | | A | | В | | С | | D |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T? | | X | | X | | X | | X |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | |
| a | Rebate not due yet? | X | | Х | | X | | X | |
| b | Exception to rebate? | | | | | | | | |
| | No rebate due? | | | | | | | | |
| | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed. | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | Х | | Х | | | Х | | X |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with | | | | | | 1 | | |
| | respect to the bond issue? | X | | Х | | [| Х | | X |
| b | Name of provider | | MERICA | BANK OF A | MERICA | | | | |
| | Term of hedge | | 20.000 | | 25.000 | | | | |

Χ

Χ

Χ

Χ

Schedule K (Form 990) 2012

D

Part III

Private Business Use (Continued)

e Was the hedge terminated?......

Page 2 Schedule K (Form 990) 2012

| Pai | rt Ⅲ Private Business Use (Continued) | IDA OF | THE | TOWN O | F CLIFT | ON, VA | | | | |
|-----|---|--------|-----|--------|---------|--------|-----|----|-----|----|
| | | | Δ | 1 | | В | | С | | D |
| 3a | Are there any management or service contracts that may result in private busines | S Ye | s | No | Yes | No | Yes | No | Yes | No |
| | use of bond-financed property? | | | X | | | | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property? | | | | | | | | | |
| С | Are there any research agreements that may result in private business use of bone financed property? | I | | Х | | | | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property? | er | | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entitie other than a section $501(c)(3)$ organization or a state or local government | | | % | | % | | % | | % |
| 5 | Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government | n, | | % | | % | | % | | % |
| 6 | Total of lines 4 and 5 | | | % | | % | | % | | % |
| 7 | Does the bond issue meet the private security or payment test? | | | | | | | | | |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongove mental person other than a 501(c)(3) organization since the bonds were issued? | | | | | | | | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | | % | | % | | % | | % |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | | | | | | | | | |
| Pai | rt IV Arbitrage | ' | | | | | | | | |
| | | | Δ | | | В | | С | | D |
| | | Ye | s | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T? | | | X | | | | | | |
| | If "No" to line 1, did the following apply? | | | | | | | | | |
| а | Rebate not due yet? | . X | | | | | | | | |
| | Exception to rebate? | | | | | | | | | |
| | No rebate due? | | | | | | | | | |
| | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate | | | | | | | | | |
| | computation was performed | | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | | | X | | | | | | |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with | | | | | | | | | |
| | respect to the bond issue? | | | Χ | | | | | | |
| b | Name of provider | | | | | | | | | |
| | Term of hedge | | | | | | | | | |
| d | Was the hedge superintegrated? | | | | | | | | | |
| | Was the hedge terminated? | | | | | | | | | |
| | | | | | | | | | | |

Schedule K (Form 990) 2012

| Part IV Arbitrage (Continued) | | | | | | | | |
|---|-----------|-----------|-------------|-----------|------------|------------|----------|----|
| | | A | | В | | C | | D |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? | | Х | | Х | | Х | | Х |
| b Name of provider | | | | • | | • | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? | | Х | | Х | | Х | | Х |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | | | | | | | | |
| Part V Procedures To Undertake Corrective Action | | | | | | | | |
| | ı | A | | В | | С | | D |
| Has the organization established written procedures to ensure that violations of federal | Yes | No | Yes | No | Yes | No | Yes | No |
| tax requirements are timely identified and corrected through the voluntary closing | | | | | | | | |
| agreement program if self-remediation is not available under applicable regulations? | X | | X | | X | | X | |
| Part VI Supplemental Information. Complete this part to provide additional inform | ation for | responses | s to questi | ons on Sc | hedule K (| see instru | ctions). | |
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JSA 2E1328 1.000 Schedule K (Form 990) 2012

| Part IV Arbitrage (Continued) | | | | | | | | |
|--|------------|-------------|-------------|-------------|---------------|--------------|---------|----|
| | | Α | | В | | С | ı | ס |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? | | Х | | | | | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? | | Х | | | | | | |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| | | | | | | | | |
| requirements of section 148? | | | | | | | | |
| Trace Trace To Charles Consolito Assista | | Α | | В | | C | | |
| Has the organization established written procedures to ensure that violations of federal | Yes | No | Yes | No | Yes | No | Yes | No |
| tax requirements are timely identified and corrected through the voluntary closing | | 1.10 | 100 | | 100 | 110 | 100 | |
| agreement program if self-remediation is not available under applicable regulations? | Х | | | | | | | |
| Part VI Supplemental Information. Complete this part to provide additional inform | | rechence | to augetic | one on Sc | hadula K / | eaa inetru | ctions) | |
| Cappionional information. Complete this part to provide additional inform | 1411011101 | 1 OOPOI IOC | o io questi | 3.13 311 30 | i iodalo i\ (| 000 11101111 | ononsj. | |
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JSA 2E1328 1.000

Page 4 Schedule K (Form 990) 2012

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued)

JSA 2E1511 1.000 3872EI 649C 4/4/2014 Schedule K (Form 990) 2012

PAGE 52 8:16:34 AM

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No. 1545-0047 Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

54-1603842

GEORGE MASON UNIVERSITY FOUNDATION, INC. Part I Types of Property

| гаі | Types of Floperty | | | | | | | |
|----------|---|-------------------------------|--|---|--------------|--------|-------|--------|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | Method o | | | |
| 1 | Art - Works of art | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | X | | 601,494. | APPR., CO | MP S | SALES | S |
| 5 | Clothing and household | | | | | | | |
| | goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | X | 1. | 266,866. | COMP SALE | ES | | |
| 9 | Securities - Publicly traded | X | 15. | 170,055. | MARKET SA | ALES | | |
| 10 | Securities - Closely held stock | | | | | | | |
| 11 | Securities - Partnership, LLC, | | | | | | | |
| | or trust interests | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | |
| 13 | Qualified conservation | | | | | | | |
| | contribution - Historic | | | | | | | |
| | structures | | | | | | | |
| 14 | Qualified conservation | | | | | | | |
| | contribution - Other | | | | | | | |
| 15 | Real estate - Residential | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | 3. | 48,150. | | | | |
| 25 | Other ► (_ATCH_1) | | ٥. | 40,130. | | | | |
| 26 | Other ►() | | | | | | | |
| 27 | Other ►() | | | | | | | |
| 28 29 | Other ►() Number of Forms 8283 received | by the orac | nization during the tay yo | or for contributions for | | | | |
| 29 | which the organization completed i | | • | | 29 | | | 7. |
| | which the organization completed i | -01111 0203, | rait iv, Donee Acknowledg | ement | | | Yes | No |
| 30 a | During the year, did the organization | tion receive | by contribution any prope | rtv reported in Part I. line | s 1-28 that | | | 110 |
| | it must hold for at least three yea | | | | | | | |
| | used for exempt purposes for the e | | | | | 30a | | Х |
| b | If "Yes," describe the arrangement i | | | | | | | |
| 31 | Does the organization have a | gift accept | ance policy that require | s the review of any r | on-standard | | | |
| | contributions? | | | | | 31 | Х | |
| 32 a | Does the organization hire or use | e third parti | es or related organization | s to solicit, process, or s | sell noncash | | | |
| | contributions? | | | | | 32a | | Х |
| b | If "Yes," describe in Part II. | _ | | | - | | | |
| 33 | If the organization did not report ar | n amount in | column (c) for a type of pro | perty for which column (a | is checked, | | | |
| | describe in Part II. | | | | | | | |
| Ear B | Panerwork Reduction Act Notice see th | o Instruction | o for Form 000 | | Schodula | M /Eas | 000\ | (0010) |

Schedule M (Form 990) (2012)

Schedule M (Form 990) (2012) Page **2**

Part II Suppleme

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

| DESCRIPTION | (A) CHECK | (B) NUMBER OF CONTRIBUTIONS | (C) REVENUES REPORTED | (D) METHOD OF DETERMINING |
|---------------------|-----------|-----------------------------|-----------------------|----------------------------|
| LABORATORY SUPPLIES | X | 1. | 3,363. | COMP SALES |
| COMPUTER EQUIPMENT | X | 1. | 19,387. | COMP SALES |
| MUSICAL INSTRUMENTS | X | 1. | 25,400. | APPR., COMP SALES |
| TOTALS | _ | 3. | 48,150. | |

SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Employer identification number

54-1603842

Name of the organization

ORGANIZATION'S MISSION

FORM 990, PART III, LINE 1

GEORGE MASON UNIVERSITY FOUNDATION, INC.

THE GEORGE MASON UNIVERSITY FOUNDATION, INC. WAS ESTABLISHED TO ADVANCE
AND FURTHER THE AIMS AND PURPOSES OF GEORGE MASON UNIVERSITY. THE
FOUNDATION ASSISTS MASON IN GENERATING AND ADMINISTERING PRIVATE SUPPORT;
ACQUISITION, MANAGEMENT, AND DEVELOPMENT OF REAL PROPERTY; AND PROVIDES
STRATEGIC SUPPORT TO MASON'S AUXILIARY EFFORTS.

SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS

FORM 990, PART VI, LINE 4

ON MARCH 22, 2013, THE FOUNDATION BY-LAWS AND ARTICLES OF INCORPORATION WERE AMENDED TO REFLECT A CHANGE IN THE ADMINISTRATIVE STRUCTURE OF THE FOUNDATION. AS A RESULT OF THE RESTRUCTURE, GEORGE MASON UNIVERSITY'S VICE PRESIDENT OF UNIVERSITY ADVANCEMENT WILL ALSO HOLD THE POSITION OF PRESIDENT OF THE FOUNDATION.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

EACH YEAR, A COPY OF GEORGE MASON UNIVERSITY FOUNDATION, INC.'S IRS FORM
990 IS PROVIDED TO ALL OFFICERS, TRUSTEES, AND SENIOR MANAGEMENT
OFFICIALS. DURING THE WINTER AUDIT COMMITTEE MEETING, THE 990 IS REVIEWED
WITH THE FOUNDATION'S TAX PREPARER. AFTER THE AUDIT COMMITTEE HAS
APPROVED THE 990, IT IS FORWARDED TO THE EXECUTIVE COMMITTEE FOR THEIR
REVIEW AND APPROVAL. AFTER THE EXECUTIVE COMMITTEE HAS APPROVED THE 990,

Name of the organization
GEORGE MASON UNIVERSITY FOUNDATION, INC.

Employer identification number 54-1603842

IT IS PRESENTED TO THE FULL BOARD, AND AFTER ACCEPTANCE, IS FILED WITH THE IRS.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

ALL OF GEORGE MASON UNIVERSITY FOUNDATION INC.'S OFFICERS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE ANNUALLY THEIR INTERESTS THAT COULD GIVE RISE TO CONFLICTS OF INTERESTS. INDIVIDUALS COMPLETE THE CONFLICT OF INTEREST DISCLOSURE FORM AND SUBMIT THEM TO THE PRESIDENT OF THE FOUNDATION WHO REVIEWS THEM IN DETAIL AND PRESENTS ANY CONFLICTS IDENTIFIED TO THE BOARD CHAIR AND APPROPRIATE COMMITTEE CHAIRS. THE PRESIDENT OF THE FOUNDATION SUBMITS HIS CONFLICT OF INTEREST DISCLOSURE FORM TO THE BOARD CHAIR. ANY INDIVIDUAL WITH A CONFLICT OF INTEREST IS PROHIBITED FROM PARTICIPATING IN THE BOARD'S DELIBERATIONS AND DECISIONS REGARDING THE TRANSACTION. AT EACH COMMITTEE AND FULL BOARD MEETING, AN AGENDA ITEM IS THE IDENTIFICATION OF ANY CONFLICTS WITH ITEMS ON THE AGENDA. ANY CONFLICTS NOTED BY TRUSTEES ARE DOCUMENTED IN THE MINUTES FOR EACH MEETING.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A

COMPENSATION OF THE PRESIDENT OF THE FOUNDATION WAS REVIEWED AND APPROVED BY A COMPENSATION COMMITTEE MADE UP OF INDEPENDENT TRUSTEES. A COMPENSATION CONSULTANT WAS HIRED AND A COMPENSATION STUDY WAS COMPLETED TO VALIDATE THE COMPENSATION OF THE PRESIDENT IN JUNE 2008.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15B

MARKETPLACE.

OTHER KEY EMPLOYEE'S COMPENSATION IS REVIEWED AND APPROVED BY THE
UNIVERSITY'S EQUITY OFFICE AND HUMAN RESOURCES COMPENSATION TEAM TO
DETERMINE EQUITY THROUGHOUT THE UNIVERSITY, OTHER STATE AGENCIES, AND THE

STATES WITH WHICH A COPY OF THIS FORM 990 IS REQUIRED TO BE FILED

FORM 990, PART VI, LINE 17

VA, AK, AZ, AR, CA, CO, CT, KY, ME, MD, MA, MI, MN, NH, NJ, NY, OH, OK,

OR, SC, UT, WA, WV, WI, DC, HI

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

AT HTTP://ALUMNI.GMU.EDU/FOUNDATION, GEORGE MASON UNIVERSITY FOUNDATION, INC.'S ARTICLE OF INCORPORATION, BYLAWS, CODE OF ETHICS STATEMENT, CONFLICT OF INTEREST POLICIES, AUDITED FINANCIAL STATEMENTS, IRS FORMS 990 AND 990-T AND IRS DETERMINATION LETTER ARE PUBLISHED. INDIVIDUALS CAN REQUEST COPIES OF ANY OF THE ABOVE DOCUMENTS AS WELL AS GEORGE MASON UNIVERSITY FOUNDATION, INC.'S FORM 1023.

COMPENSATION OF THE FIVE HIGHEST PAID INDEPENDENT CONTRACTORS

FORM 990, PART VII, SECTION B

NAME AND ADDRESS DESCRIPTION OF SERVICE COMPENSATION

Name of the organization Employer identification number GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842 R&B COMMUNICATIONS LLC PRINT SERVICES 138,656 P.O. BOX 1147 HAYMARKET, VA 20168 E.E. REED CONSTRUCTION, LP CONSTRUCTION 129,854 3076 CENTREVILLE ROAD, STE 210 HERNDON, VA 20171 LOUIS ALLORO LLC CONSULTING SERVICES 128,207 2800 CIRCLE CT CLEVELAND, OH 44113 PATTON BOGGS, LLP CONSULTING SERVICES 195,000 2250 M STREET NW WASHINGTON, DC 20037 CHANGES IN NET ASSET OR FUND BALANCES FORM 990, PART XI, LINE 9 CHANGE IN SPLIT INTEREST AGREEMENTS - PERMANENTLY RESTRICTED NET ASSETS -350,614CHANGE IN SPLIT INTEREST AGREEMENTS - TEMPORARILY RESTRICTED NET ASSETS -32,426CHANGE IN VALUE OF PERPETUAL TRUSTS 543,065 UNREALIZED GAIN ON DERIVATIVES 3,331,408 LOSS ON EXTINGUISHMENT OF DEBT -338,998 _____

Schedule O (Form 990 or 990-EZ) 2012 Page **2**

Name of the organization Employer identification number
GEORGE MASON UNIVERSITY FOUNDATION, INC. 54-1603842

TOTAL TO FORM 990, PART XI, LINE 9

3,152,435

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047 20**12**

Department of the Treasury
Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

See separate instructions.

Open to Public Inspection

Employer identification number

GEORGE MASON UNIVERSITY FOUNDATION, INC.

54-1603842

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|----------------------|---|---------------------|---------------------------|-------------------------------|
| (1) GMUF ARLINGTON CAMPUS, LLC 54-2010573 | | | | | |
| 4400 UNIVERSITY DRIVE, MASON H FAIRFAX, VA 22030 | REAL ESTATE | VA | 8,546,295. | 59,273,814. | GMUF |
| (2) GMUF MASON ADMINISTRATION LLC 27-0937708 | | | | | |
| 4400 UNIVERSITY DRIVE, MASON H FAIRFAX, VA 22030 | REAL ESTATE | VA | 4,208,811. | 33,587,274. | GMUF |
| (3) GMUF PRINCE WILLIAM HOUSING LLC 45-2918081 | | | | | |
| 4400 UNIVERSITY DRIVE, MASON H FAIRFAX, VA 22030 | REAL ESTATE | VA | 846,640. | 16,327,706. | GMUF |
| (4) GMUF PRINCE WILLILAM LIFE SCIENCES LAB 45-2918190 | | | | | |
| 4400 UNIVERSITY DRIVE, MASON H FAIRFAX, VA 22030 | REAL ESTATE | VA | 28. | 38,558,974. | GMUF |
| (5) GMUF COMMERCE BUILDINGS, LLC 46-2592279 | | | | | |
| 4400 UNIVERSITY DRIVE, MASON H FAIRFAX, VA 22030 | REAL ESTATE | VA | 0 | 5,013,161. | GMUF |
| (6) | | | | | |
| | | | | | |

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | conti | g) 512(b)(13) rolled ity? |
|-------------------------------|-------------------|--------------------------------|---|----------------------------|--|-------------------------------|-------|------------------------------------|
| | | | | | | | Yes | No |
| (1) GEORGE MASON UNIVERSITY | 54-0836354 | | | | | | | |
| 4400 UNIVERSITY DRIVE | FAIRFAX, VA 22030 | EDUCATION | VA | 115 | | N/A | | X |
| (2) | | | | | | | | |
| _(3) | | | | | | | | |
| <u></u> | | | | | | | | |
| | | | | | | | | |
| <u></u> | | | | | | | | |
| _(7) | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34

| because it had one or r | more related orga | nizations | s treated as a pa | artnership during the | tax year.) | | | • | | | | |
|--|-------------------------|---|-------------------------------|---|---------------------------------|--|---------|---|---|----------------------|-------|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | Disprop | h) portionate ations? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana part | aging | (k) Percentage ownership |
| | | country) | | 000000000000000000000000000000000000000 | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| <u>(3)</u> | | | | | | | | | | | | |
| <u>(4)</u> | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| <u>(6)</u> | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percen- tage ownership | 512(l | tion b)(13) rolled tity? |
|---|--------------------------------|---|-------------------------------------|---|---------------------------------|---------------------------------------|-------------------------------------|-------|-----------------------------------|
| | | | | | | | | Yes | No |
| (1) CH HENRY SMITH, JR CHAR REM UNITRUST 54-6448320 | | | | | | | | | |
| 4400 UNIVERSITY DRIVE, MASON HALL, D201 FAIRFAX, VA 22030 | ANNUITY TRUST | VA | GMUF | TRUST | 2,996. | 54,836. | 67.4000 | Х | |
| (2) | - | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| <u>(6)</u> | | | | | | | | | |
| <u>(7)</u> | | | | | | | | | |

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012 Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

| Not | e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|-----|---|----|-----|----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | 1a | X | |
| b | Gift, grant, or capital contribution to related organization(s) | 1b | Х | |
| С | Gift, grant, or capital contribution from related organization(s) | 1c | | Х |
| d | Loans or loan guarantees to or for related organization(s) | 1d | | Х |
| е | Loans or loan guarantees by related organization(s) | 1e | | X |
| | | | | |
| f | Dividends from related organization(s) | 1f | | Х |
| g | Sale of assets to related organization(s) | 1g | | Х |
| h | Purchase of assets from related organization(s) | 1h | | X |
| i | Exchange of assets with related organization(s) | 1i | Х | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | 1j | | Х |
| | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | | X |
| ı | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | | Х |
| m | | 1m | Х | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | Х | |
| 0 | Sharing of paid employees with related organization(s) | 10 | | Х |
| | | | | |
| р | Reimbursement paid to related organization(s) for expenses | 1p | Х | |
| q | Reimbursement paid by related organization(s) for expenses | 1q | | |
| • | | | | |
| r | Other transfer of cash or property to related organization(s) | 1r | Х | |
| s | | 1s | | Х |

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| | if the answer to any of the above is fres, see the instructions for information on who must complete the | iis iirie, iricidaling cove | red relationships and transc | action timesholds. |
|------------|--|----------------------------------|------------------------------|---|
| | (a) Name of other organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
| (1) | GEORGE MASON UNIVERSITY | В | 13,599,513. | CASH PAID |
| <u>(2)</u> | GEORGE MASON UNIVERSITY | Р | 36,446,789. | CASH PAID |
| <u>(3)</u> | GEORGE MASON UNIVERSITY | N | 1,135,043. | CASH PAID |
| <u>(4)</u> | GEORGE MASON UNIVERSITY | М | 93,408. | CASH PAID |
| <u>(5)</u> | GEORGE MASON UNIVERSITY | A | 3,928,794. | CASH PAID |
| (6) | GMUF COMMERCE BUILDINGS, LLC | I | 296,871. | CASH PAID |

Schedule R (Form 990) 2012

JSA

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PAGE 62

Page 3 Schedule R (Form 990) 2012

| Pa | Transactions With Related Organizations (Complete if the organization answered "Y | es" to Form 990, Pa | rt IV, line 34, 35b, or 36.) | | | |
|----------|--|---------------------------|------------------------------|-----------|--------------------------|----|
| No | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | Yes | No |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more r | | | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | [| 1a | |
| b | Gift, grant, or capital contribution to related organization(s) | | | L | 1b | |
| С | Gift, grant, or capital contribution from related organization(s) | | | L | 1c | |
| d | Loans or loan guarantees to or for related organization(s) | | | L | 1d | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | |
| f | Dividends from related organization(s) | | | | 1f | |
| g | Sale of assets to related organization(s) | | | [| 1g | |
| h | Purchase of assets from related organization(s) | | | L | 1h | |
| i | Exchange of assets with related organization(s) | | | | 1i | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | |
| - 1 | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | | | - | 1 m | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | L | 1n | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | |
| | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | |
| | | | | | 4 | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | |
| <u>s</u> | Other transfer of cash or property from related organization(s) | | | | 1s | |
| | (a) | (b) | (c) | 1 | (d) | |
| | Name of other organization | Transaction type (a-s) | Amount involved | Method of | determinir t involved | ıg |
| (1) | GMUF PRINCE WILLIAM HOUSING, LLC | R | 916,752. | CASH PA | AID | |
| (2) | GMUF MASON ADMINISTRATION, LLC | R | 2,536,889. | CASH PA | AID | |
| (3) | GMUF ARLINGTON CAMPUS, LLC | Q | 496,775. | CASH PA | AID | |
| (4) | GMUF MASON ADMINISTRATION, LLC | Q | 400,000. | CASH PA | AID | |
| (5) | | | | | | |

(6) JSA

Schedule R (Form 990) 2012

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Schedule R (Form 990) 2012

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | Primary activity Legal doi (state or fo | (c) Legal domicile (state or foreign country) | gal domicile Predominant income (related, | (e) Are all partners section 501(c)(3) organizations? | | total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|---|--|---|---|---|----|--------------|--|-----------------------------------|----|---|---|----|--------------------------------|
| | | | section 512-514) | Yes | No | | | Yes | No | (1.6 | Yes | No | |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| <u>(3)</u> | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| <u>(5)</u> | | | | | | | | | | | | | |
| <u>(6)</u> | | | | | | | | | | | | | |
| <u>(7)</u> | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| <u>(9)</u> | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | |
| <u>(12)</u> | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | |

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012 Page 5

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).